

### **KADUNA STATE GOVERNMENT**

## **2017 ANNUAL BUDGET IMPLEMENTATION REPORT**

by Suleiman Abdu Kwari Commissioner of Finance

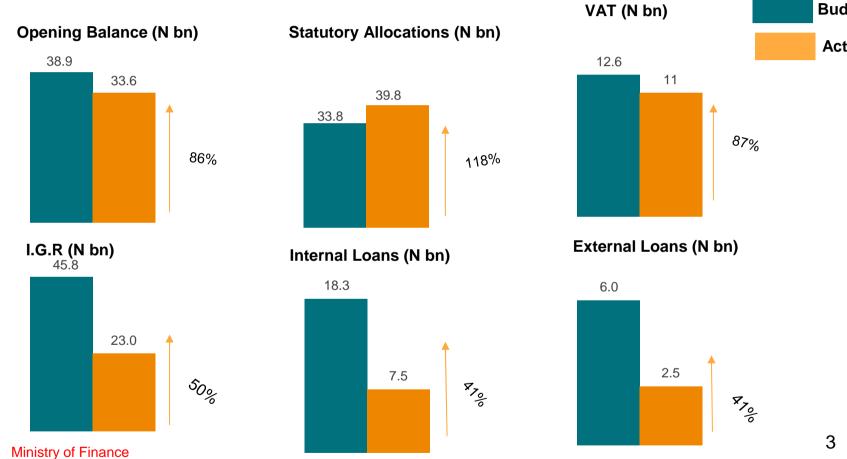


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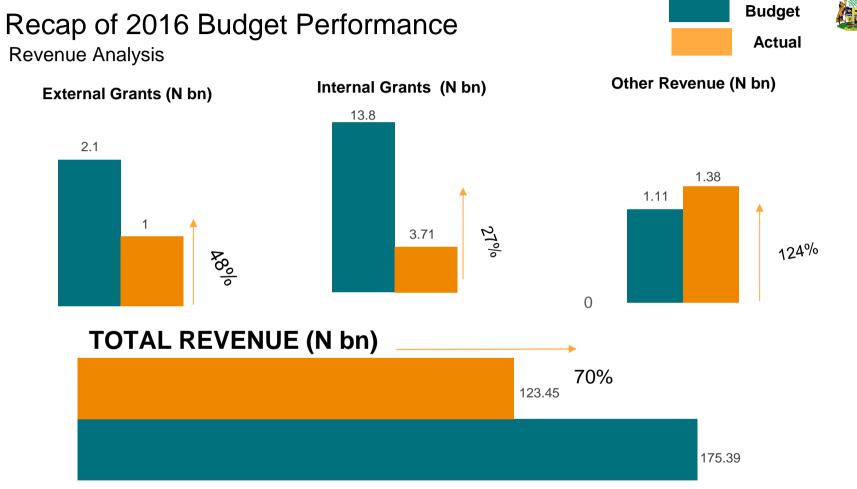
- Recap of 2016 Budget Performance
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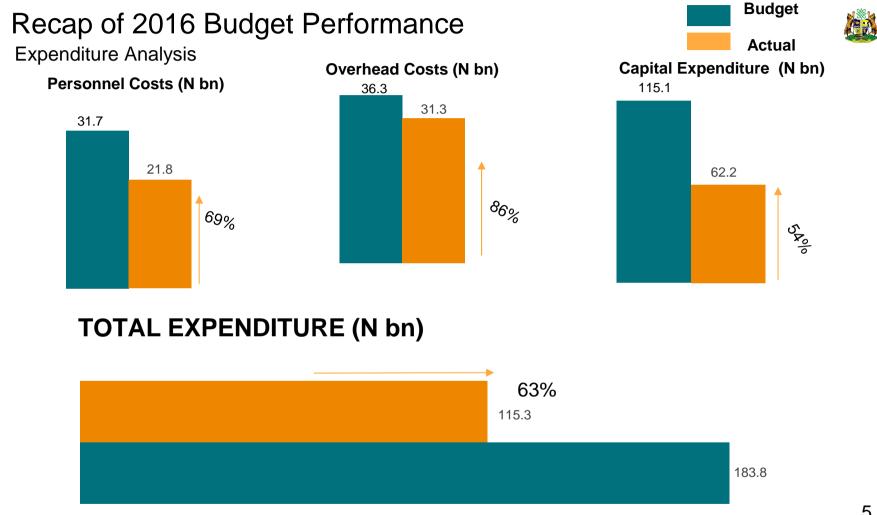
## Recap of 2016 Budget Performance

Revenue Analysis



Budget Actual







## 2017 Budget Summary

	Y2016 (Nbn)	Y2017 (Nbn)	Y2018 (Nbn)
Opening Balance	38,851,356,689	15,300,000,000.00	10,000,000,000.00
Statutory Allocations	33,795,300,000	34,919,424,430.15	34,810,814,484.75
VAT	12,626,460,737	9,469,838,052.75	13,294,559,591.54
IGR	45,823,866,438	50,228,877,278.11	42,920,096,876.11
Internal Loans	18,250,000,000	6,650,315,000.00	820,420,000.00
External Loans	6,016,577,789	66,856,047,630.17	89,094,959,566.18
Internal Grants	13,779,798,471	39,802,415,704.06	9,563,299,057.61
External Grants	2,079,288,767	7,135,461,665.60	4,538,558,050.00
`Others	1,100,000,000	15,921,729,227.55	11,607,466,286.36
TOTAL	172,322,648,891	246,284,108,988.39	216,550,173,912.55
Personnel Costs	31,836,241,841	39,791,025,264.37	42,000,184,112.64
Overhead Costs	32,213,730,401	43,674,267,531.16	43,440,813,939.31
Capital Expenditure	108,272,676,649.57	162,818,816,192.86	131,109,175,860.60
TOTAL Ministry of Finance	172,322,648,891	246,284,108,988.39	216,550,173,912.55

Ministry of Finance

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## 2017 Budget Pillars & Fundamental Metrics

- The 2017- 2019 Multi-Year budget is hinged on the 2016 Zero-Based Budget principles and is tailored towards the actualization of our State Development Plan 2016-2020.
- The revenue estimates are based on \$39 benchmark for crude oil prices and expectations of vastly improved performance in Internally Generated Revenue (IGR).
- The 2017 Budget focused on completing Y2016 projects, expanding investment in productive infrastructure, continuing to repress overheads and providing for a rise in personnel costs due to the establishment of new agencies.
- The 2017 Budget recognized a high expectation of Capital Receipts to bridge the envisaged funding gap, i.e Internal and External Loans and Grants.



Kaduna State 2017 Budget termed "Budget of Jobs, Social Justice and Equity" was signed into Law on 13 December, 2016

The Revenue estimates are based on \$39 benchmark for crude oil prices

The 2017 Budget was based on Capital to Recurrent Expenditure ratio of 60%:40%

## 2017 Budget Key Implementation Strategies

- At the First Quarter 2017 Budget Performance Retreat, MDAs were directed to initiate their procurement processes (Tenders) between January to March and ensure complete CAPEX implementation before year end. This was to ensure that few or no projects are carried-over to 2018.
- In January 2017, the Ministry of Finance adopted a "Queueing System" of payment. This system ensures that Releases are cashbacked on a "first come basis".
- In time of Liquidity crisis, payments are prioritized in line with the Kaduna State Development Plan 2016-2020 and the below Budget Adjustment Mechanism:

	Scenario 1	Scenario 2	Scenario 3
Oil Prices	Above \$39.00	Btw \$35- \$39.00	Below \$35
	(avg/mth)	(avg/mth)	(avg/mth)
FAAC Allocation	Above N3.5bn	Btw 2.5- 3.1bn	Below 2.5bn/mth
IGR	Above N3bn/mth	Btw 1.5- 2.5bn/mth	Below 1bn/mth
Spending Pattern	Full Budget	80% Capital; 60%	60% Capital, 40%
	Implementation	Overheads	Overheads



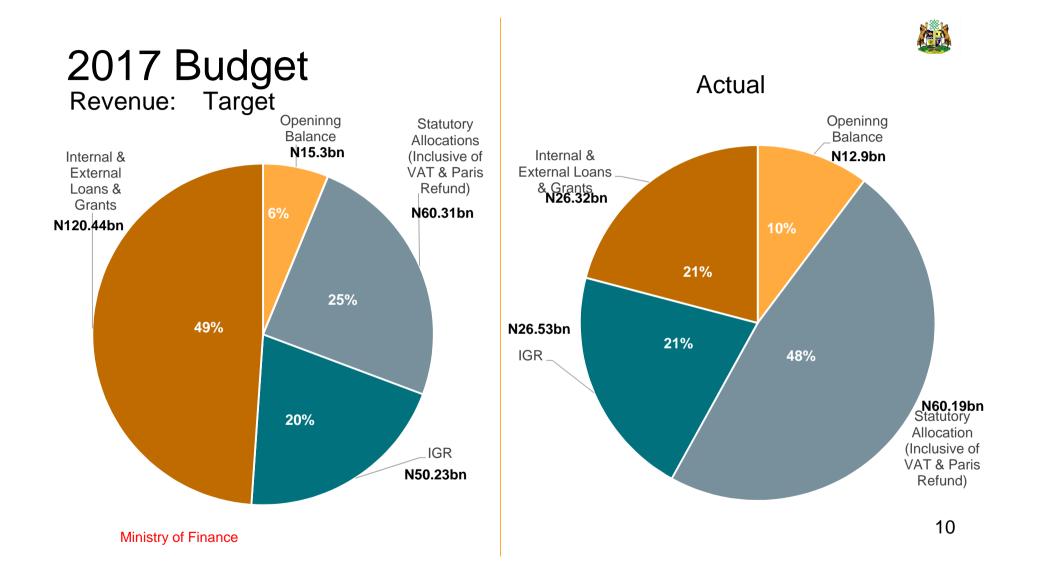
All MDAs were directed to begin their Capital procurement processes (Tender) in Q1 of Y2017 to ensure high CAPEX performance by Q4

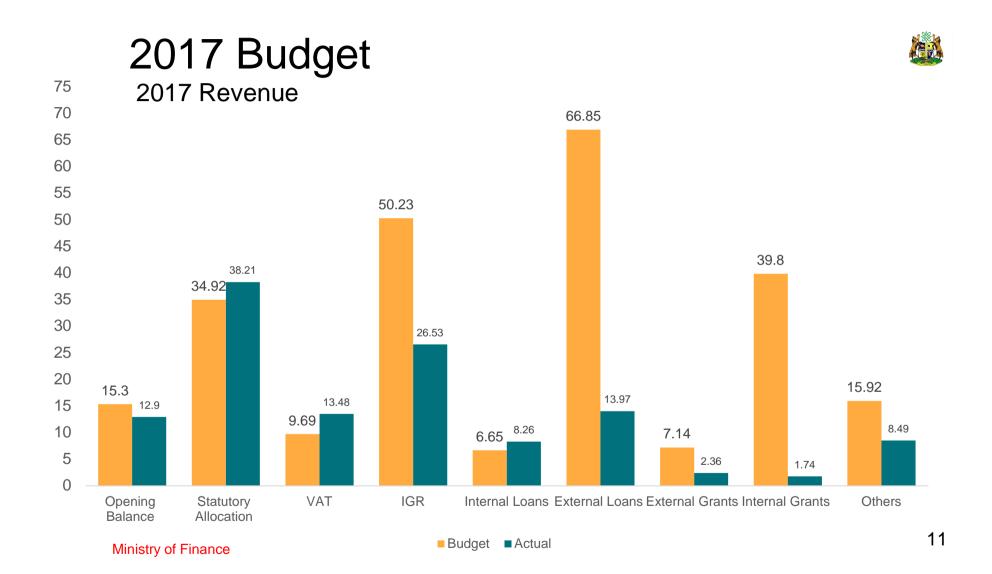
Cash-backing of Releases were based on a "Queueing System"

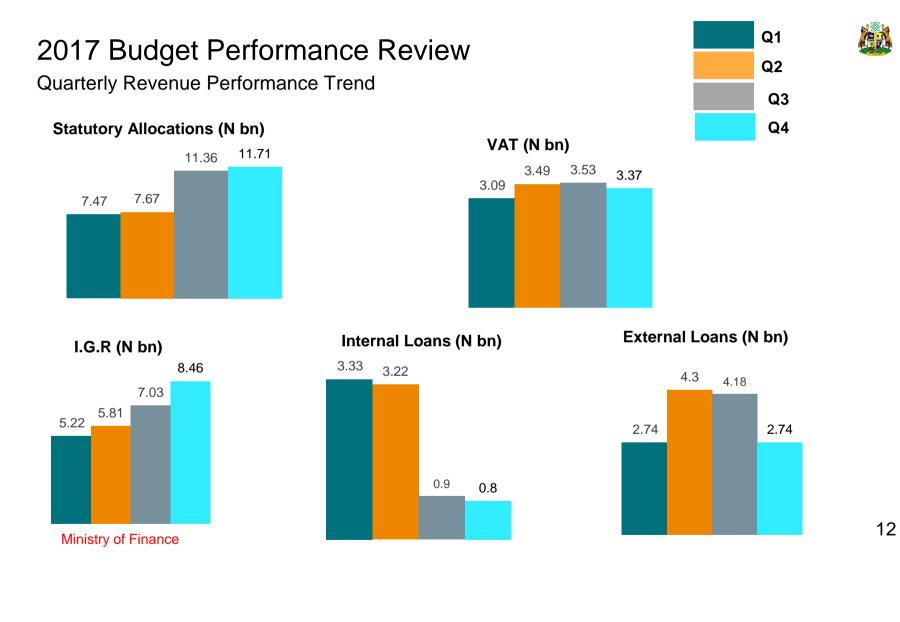
During Liquidity crisis payments are prioritized in line with the KSDP and Budget Adjustment Mechanism

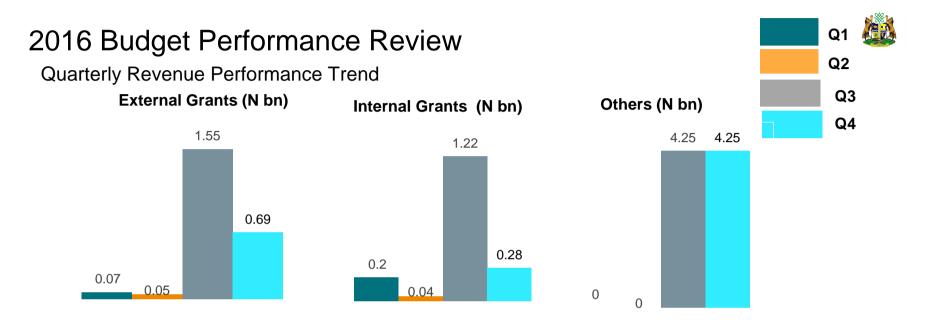


## **Revenue Performance**

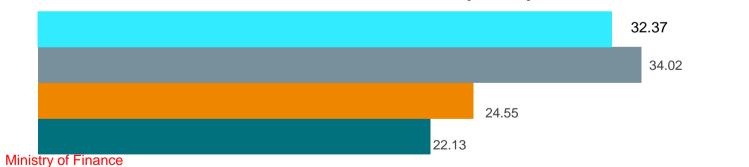








### Q1 – Q4 TOTAL ACTUAL REVENUE (N bn)





# 2017 Budget Revenue Performance (N bn)

S/N	DETAIL	ANNUAL BUDGET	ACTUAL	VARIANCE	ANNUAL PERFORMANCE
5/19	DEIML		neren	VIIIIIIVE	I ERI ORMINICE
1	OPENING BALANCE	15,300,000,000.00	12,899,959,893.00	(2,400,040,107.00)	84.31%
2	STATUTORY	34,919,424,430.15	38,209,978,556.21	3,290,554,126.06	109.42%
3	VAT	9,469,838,052.75	13,483,217,276.94	4,013,379,224.19	142.38%
4	I.G.R	50,228,877,278.11	26,530,562,880.91	(23,698,314,397.20)	52.82%
5	INTERNAL LOANS	6,650,315,000.00	8,255,000,000.00	1,604,685,000.00	124.13%
6	EXTERNAL LOANS	66,856,047,630.17	13,967,707,760.65	(52,888,339,869.52)	20.89%
7	EXTERNAL GRANTS	7,135,461,665.60	2,359,741,855.30	(4,775,719,810.30)	33.07%
8	INTERNAL GRANTS	39,802,415,704.06	1,738,144,022.38	(38,064,271,681.68)	4.37%
9	OTHERS (Paris Refund)	15,921,729,227.55	15,443,458,455.10	(478,270,772.45)	97.00%
	TOTAL	246,284,108,988.39	132,887,770,700.49	(113,396,338,287.90)	<u>53.96%</u>



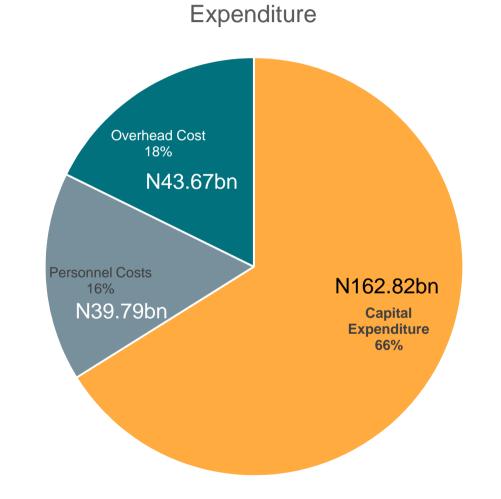
## **Expenditure Performance**



## 2017 Budget Expenditure (Target)

Recurrent Expenditure N83.46bn

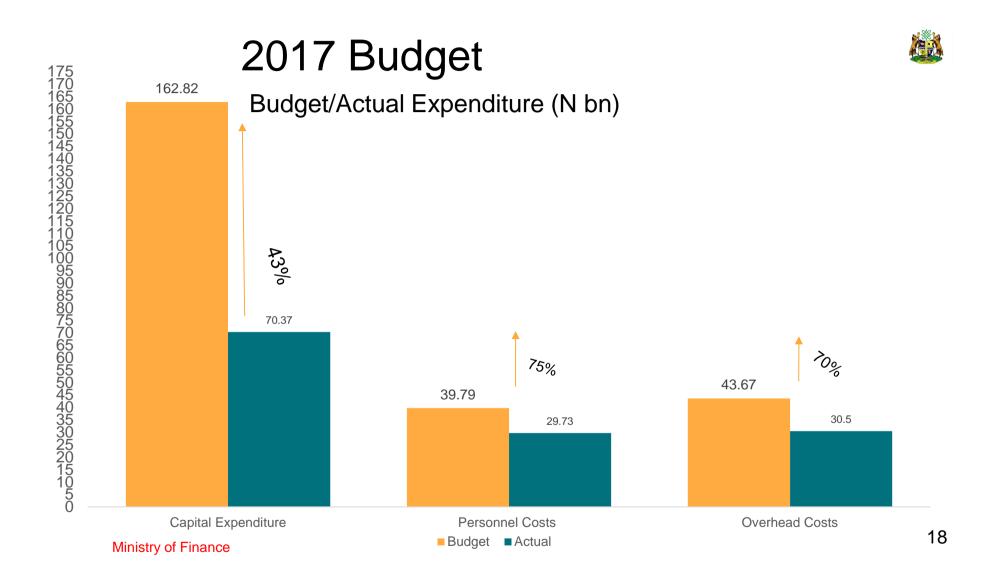
The 2017 Budget size was increased from N214.92bn to N246.28bn following the passage of 3nos Supplementary Budgets

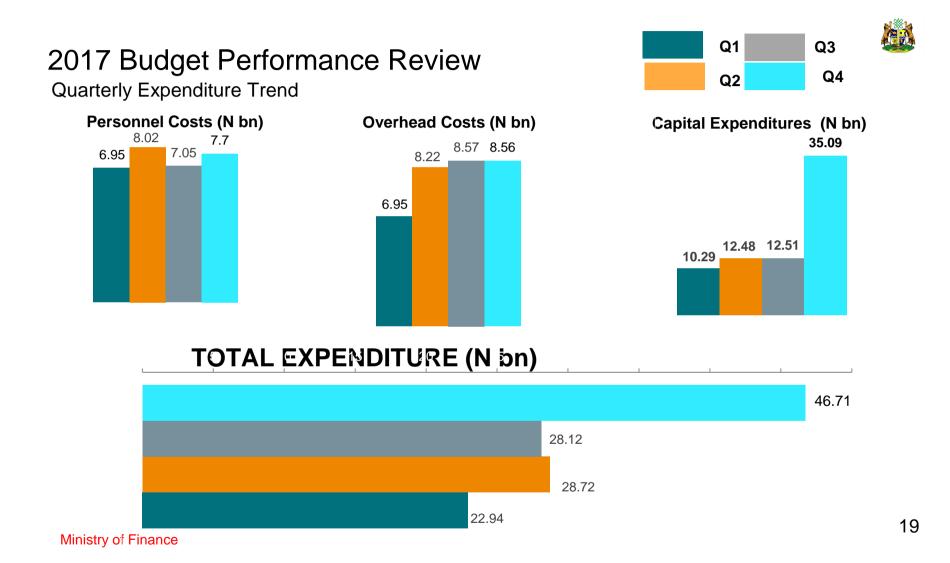




### 2017 Budget Expenditure Expenditure (Actual) **Overhead Cost** 23% Recurrent N70.37bn Expenditure N30.5bn Capital N55.89bn Expenditure 54% Personnel Costs 23% N29.50bn Ministry of Finance

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## 2017 Budget Capital Expenditure Performance by Sectors General Administration, 17% N23.39bn N12.09bn Economic, 33% Regional 25% N17.55bn N17.34bn Social, 25% Ministry of Finance

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## 2017 Budget

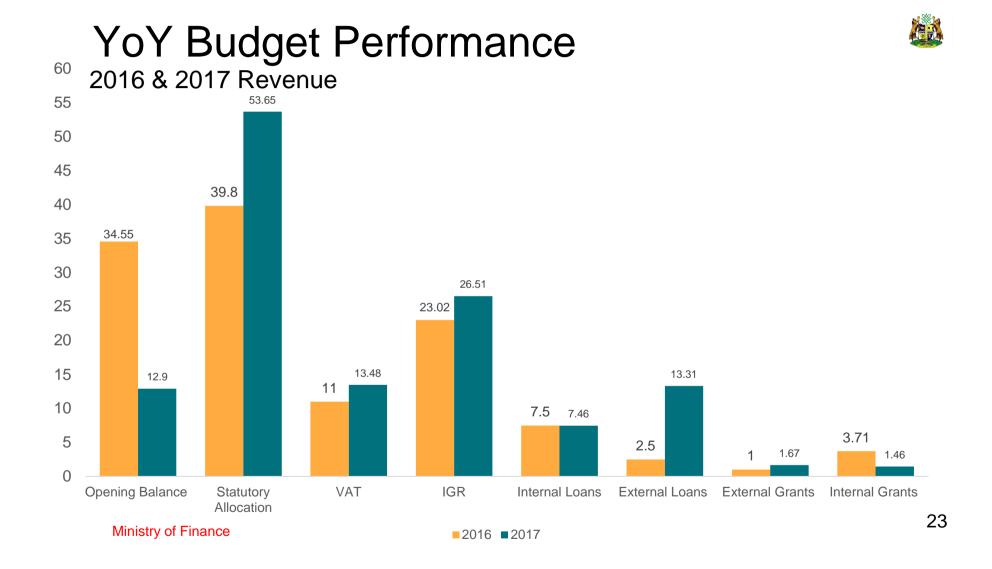
Expenditure Performance

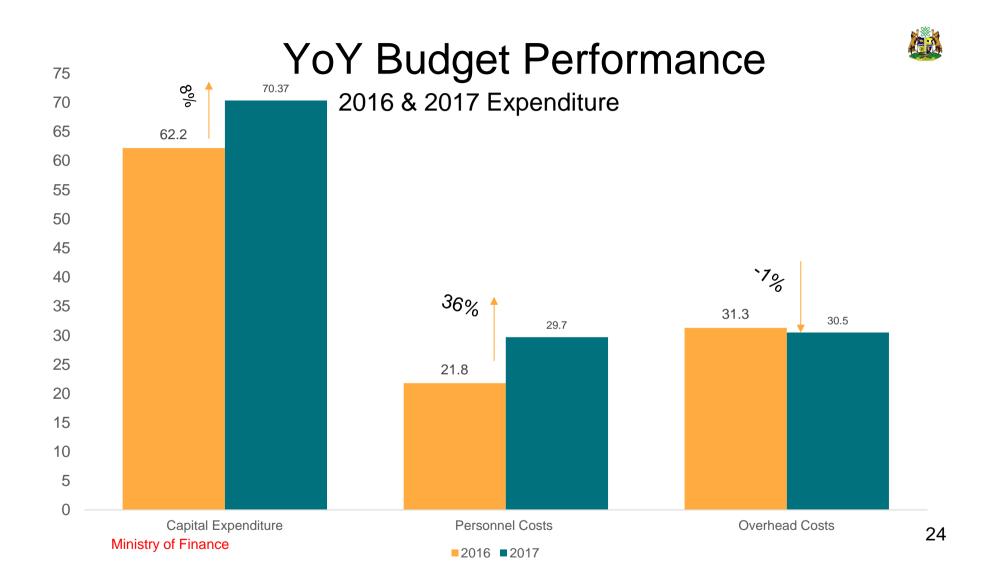
S/N	DETAIL	ANNUAL BUDGET	ACTUAL	VARIANCE	ANNUAL PERFORMANCE
1	PERSONNEL COST	39,791,025,264.37	29,725,704,493.02	(10,065,320,771.35)	74.70%
2	OVERHEAD COST	43,674,267,531.16	30,503,426,957.73	(13,170,840,573.43)	69.84%
3	CAPITAL PAYMENT	162,818,816,192.86	70,365,449,084.84	(92,453,367,108.02)	43.22%
	TOTAL	<u>246,284,108,988.39</u>	<u>130,594,580,535.58</u>	(115,689,528,452.80)	<u>53.03%</u>

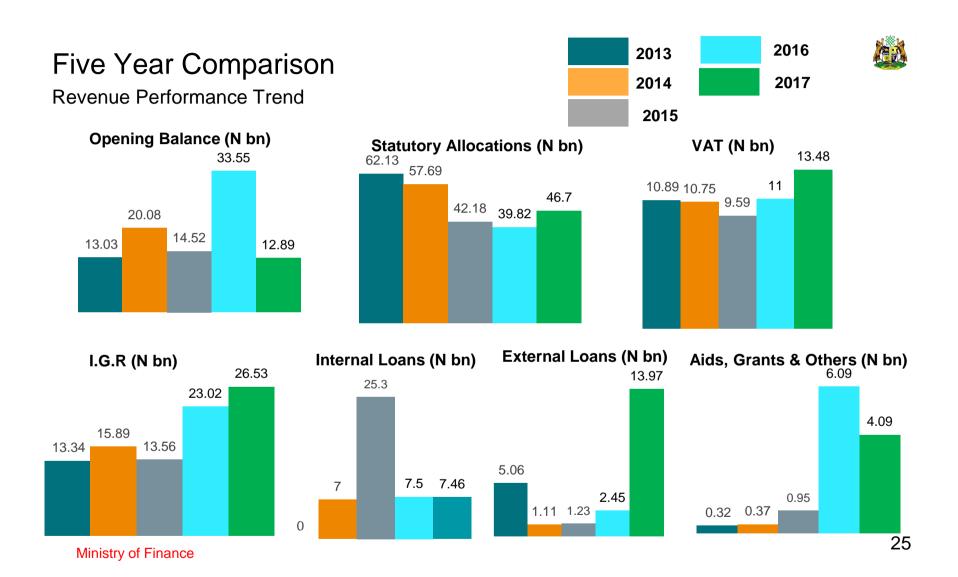
NOTE: OVERHEAD COST Comprises all MDA O/Heads, Monthly Standing orders, Recurrent Releases and Pensions



## Year on Year Performance Review



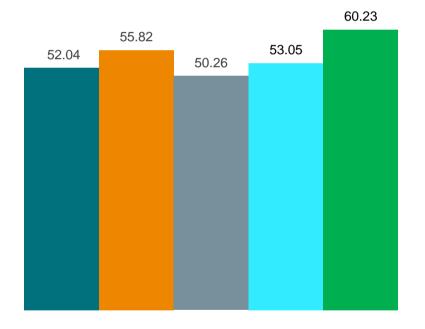


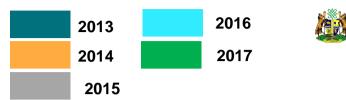


### Five Year Comparison Expenditure Performance Trend

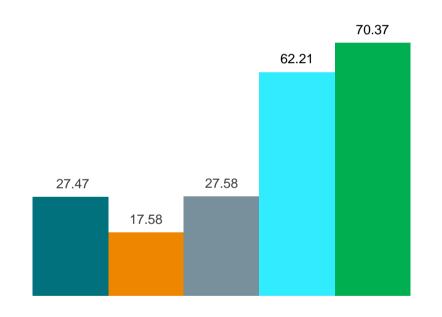
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### Recurrent Expenditure (N bn)





### Capital Expenditure (N bn)





## **Conclusion and Recommendations**

### Conclusion

- The overall performance of the Kaduna State 2017 Budget for the year is modest. The ongoing IGR efforts are yielding results and these have translated into a growth of 15% compared to Y2016, though this is supplemented by the current Sale of Govt. Houses.
- The State has made some savings in Personnel & Overhead cost which have been ploughed back into Capital Expenditures.

### Recommendations

- Increase IGR efforts by ensuring full implementation, enforcement & tax compliance.
- Payment of counterpart funds be made a priority (First Line Charge) to enable us access Aids and Grants.
- Explore other sources of funding to bridge the financing gap and achieve better performance in CAPEX such as Promissory Note, Bond Issuance (Sukuk), Contract Financing Facility e.t.c.



## Annexures



## 2017 Budget MDAs IGR Performance

S/N	Ministries, Department and Agencies	Annual Budget	Jan - Dec. Actual	Annual Performance
1	Kaduna State Geographic Information Service (KADGIS)	5,470,364,125.00	1,894,577,251.67	34.63%
2	Kaduna State Urban Planning and Development Agency	500,250,000.00	472,829,734.24	94.52%
3	Kaduna State Media Corporation.	99,500,001.00	80,075,193.64	80.48%
4	Government Printing Department	35,000,000.00	13,153,819.05	37.58%
5	Ministry of Rural & Comm. Development	52,070,000.00	4,040,500.00	7.76%
6	State Emergency Mangemant Agency	42,712,216.00	9,354,900.00	21.90%
7	High Court of Justice	19,600,000.00	8,949,395.00	45.66%
8	Sharia Court of Appeal	8,500,000.00	14,469,768.00	170.23%
9	Customary Court of Appeal	6,750,000.00	8,930,350.00	132.30%
10	Ministry of Agriculture and Forestry	46,982,100.00	38,777,375.00	82.54%
11	Kaduna State Agricultural Development Project	27,300,000.00	17,000.00	0.06%
12	Kaduna State Forest Management Project	8,200,000.00	4,319,830.00	52.68%
13	Ministry of Commerce, Industry and Tourism	118,000,001.00	22,517,899.08	19.08%
14	Ministry of Education, science and Technology	671,408,510.00	398,159,437.91	59.30%
15	Kaduna State University	713,104,400.00	493,770,490.00	69.24%
16	Nuhu Bamali Polytechnic Zaria	674,120,000.00	456,458,154.20	67.71%
17	College of Education Gidan Waya	342,481,300.00	153,913,691.50	44.94%
18	Agency For Mass Literacy	845,000.00	986,075.00	116.70%
19	Kaduna State Library Board	200,002.00	207,590.00	103.79%
20	Kaduna State Scholarship Board	300,000.00	416,565.00	138.86%
21	Private Schools Board	338,155,339.00	48,433,550.00	14.32%
22	Capital school, Kaduna	53,829,500.00	40,531,800.00	75.30%
23	Barewa College, Zaria	25,000,000.00	15,500.00	0.06%



## 2017 Budget MDAs IGR Performance

s/N	Ministries, Department and Agencies	Annual Budget	Jan - Dec. Actual	Annual Performance
24	Alhuda-huda College, Zaria	8,700,000.00	559,700.00	6.43%
25	Sardauna Memorial College Kaduna	2,000,000.00	32,350.00	1.62%
26	Government College, Kaduna	5,500,000.00	-	0.00%
27	Queen Amina College, Kaduna	22,000,000.00	1,570,506.00	7.14%
28	Govt. Sec. School Kagoro	2,500,000.00	170,300.00	6.81%
29	Government Secondary School, Fadan Kaje	6,528,000.00	15,600.00	0.24%
30	Rimi College, Kaduna	1,500,000.00	52,800.00	3.52%
31	Govt.Girls College, Zonkwa	12,200,000.00	87,750.00	0.72%
32	Government Science Secondary School, Kufena, Zaria	10,500,000.00	854,450.00	8.14%
33	Government Girls Secondary School, Soba	16,799,400.00	-	0.00%
34	Government Girls Secondary School, Kwoi	23,482,000.00	6,723,200.00	28.63%
35	Government Science Secondary School, Ikara	8,273,400.00	2,584,750.00	31.24%
36	Government Science Secondary School, Birnin/ Gwari	12,200,000.00	4,550.00	0.04%
37	Government College, Kagoro	13,400,000.00	-	0.00%
38	Ministry of Enviroment & Natural Resources	708,800,000.00	-	0.00%
39	Kaduna Enviromental Protection Agency (KEPA)	34,615,280.00	52,420,105.90	151.44%
40	Ministry of Finance	11,729,922,796.50	6,896,698,246.12	58.80%
41	Kaduna State Internal Revenue Service	26,119,969,915.79	13,361,527,662.75	51.15%
42	Ministry of Health & Human Services	636,675,299.07	106,696,070.93	16.76%
43	Shehu Idris College of Health Sciences and Technology, Makarfi	248,633,408.00	157,010,497.50	63.15%
44	College Of Nursing and Midwifery, Kafanchan	42,822,227.50	7,370,213.00	17.21%
45	Collage of Midwifery, Kaduna	25,155,000.00	13,443,500.00	53.44%
46	Ministry of Justice	4,400,000.00	5,680,305.00	129.10% <b>3</b> 0



## 2017 Budget MDAs IGR Performance

S/N	Ministries, Department and Agencies	Annual Budget	Jan - Sept. Actual	Annual Performance
47	Office of The Auditor Gen. (State)	1,500,000.00	317,518.79	21.17%
48	Office of The Auditor Gen. (LGA)	450,000.00	85,000.00	18.89%
49	Ministry of Water Resources	2,700,001.00	4,280,223.90	158.53%
50	Rural Water Supply and Sanitation Agency (RUWASSA)	4,658,063.50	3,802,258.00	81.63%
51	Ministry of Women Affairs and Social Development	16,900,000.00	1,475,000.00	8.73%
52	Ministry of Works, Housing & Transport	22,401,584.00	25,628,109.45	114.40%
53	Kaduna State Road Authority (KADRA)	15,000,000.00	13,473,700.00	89.82%
54	Kaduna State Enviromental Traffic and Law Enforcement Agency	600,900,000.00	195,705,527.89	32.57%
55	Ministry of Youth, Sports and Culture	39,121,957.75	12,936,095.00	33.07%
	Christian Pilgrims Welfare Board	280,000.00	786,000.00	280.71%
57	Muslim Pilgrims Welfare Board	39,592,000.00	153,640,868.92	388.06%
58	Kaduna State Public Service Institute	6,264,700.00	5,127,000.00	81.84%
59	Local Govt. Services Commission	9,109,751.00	600,000.00	6.59%
60	State Independent Electoral Commission (SIECOM)	518,750,000.00	1,930,000.00	0.37%
61	Public Procurement Authority		101,353,100.00	
62	Market Development Company		208,354,628.00	
63	Kaduna State Development & Property Company		137,004,567.81	
64	Kaduna State Water Corperation		695,701,329.69	
65	Science and Tech. Schools Mgt. Board		14,276,190.00	
66	Kaduna State Transport Authority		27,761,750.00	
67	Kaduna State Finance and Investment Company		10,352,208.51	
68	Local Government Councils		137,243,378.46	
	Total IGR	50,228,877,278.11	26,530,242,880.91	52.82%



## 2017 Budget

## MDAs Capital Expenditure Performance

Programme Segment	Ministries, Department and Agencies	Annual Budget	Actual	Variance	Performance
	Sub-Sector: Economic				I
DMINISTRATIVE	Ministry of Agriculture and Forestry	3,114,712,411.71	1,014,749,032.91	(2,099,963,378.80)	32.589
	Forest Management Project	446,620,900.00	-	(446,620,900.00)	0.009
	Kaduna State Agricultural Dev. Project (KADP)	2,603,718,534.00	1,834,644,134.00	(769,074,400.00)	70.469
	Ministry of Commerce, Industry and Tourism	1,060,474,425.00	829,164,041.09	(231,310,383.91)	78.199
	Ministry of Rural & Community Development	3,954,100,000.00	967,834,753.94	(2,986,265,246.06)	24.489
	Kaduna Power Supply Company (KAPSCO)	3,125,353,000.00	7,460,729.13	(3,117,892,270.87)	0.249
	Ministry of Works, Housing and Transport	24,064,226,308.64	18,625,655,194.34	(5,438,571,114.30)	77.409
	Kaduna State Public Works Agency (KAPWA)	445,681,513.71	111,420,378.42	(334,261,135.29)	25.009
	Industrial and Micro- Credit Board	491,062,923.00	-	(491,062,923.00)	0.00
	Economic	39,305,950,016.06	23,390,928,263.83	(15,915,021,752.23)	59.51
	Sub-Sector: Social				
EDUCATION	Ministry of Education, Science & Technology	39,565,861,745.93	10,510,796,797.45	(29,055,064,948.48)	26.57%
	Kaduna State University (KASU)	2,468,501,307.40	348,883,715.00	(2,119,617,592.40)	14.13%
	College of Education, Gidan Waya	548,912,345.02	12,826,473.01	(536,085,872.01)	2.34%
	Library Board	284,300,000.00	-	(284,300,000.00)	0.00%
	Agency for Mass Literacy	-	-		0.00%
	Kaduna State Scholarship Board	1,499,999.93		(1,499,999.93)	0.00%
	Private Schools Board	-			0.00%
	Quality Assurance Board	1,406,000.00	1,879,680.00	473,680.00	133.69%
	State Universal Basic Education Board (SUBEB)	6,219,385,032.65	1,389,009,664.71	(4,830,375,367.94)	22.33%
	Nuhu Bamalli Polytechnic, Zaria	251,000,000.00	282,433,282.00	31,433,282.00	112.52%
Ministry o	Total for Education	49,340,866,430.93	12,545,829,612.17	(36,795,036,818.76)	25.43%



## 2017 Budget

## MDAs Capital Expenditure Performance

Programme Segment	Ministries, Department and Agencies	Annual Budget	Actual	Variance	Performance
HEALTH	Ministry of Health & Human Services	4,158,739,067.29	2,938,255,457.57	(1,220,483,609.72)	70.65%
	Shehu Idris College of Health Science & Technology	186,996,322.35	29,783,208.80	(157,213,113.55)	15.93%
	Kaduna State College of Nursing & Midwifery Kafanchan	179,617,114.03	22,238,955.96	(157,378,158.07)	12.38%
	Colleges of Midwifery ,Kaduna	118,159,300.00	26,344,374.38	(91,814,925.62)	22.30%
	Primary Health Care Agency	4,276,152,007.13	937,596,018.57	(3,338,555,988.56)	21.93%
	Drugs & Medical Supplies Management Agency	1,161,320,461.00	538,685,111.89	(622,635,349.11)	46.39%
	Kaduna State Aids Control Agency (KADSACA)	409,400,000.00	48,043,350.00	(361,356,650.00)	11.74%
	Total for Health	10,490,384,271.80	4,540,946,477.17	(5,949,437,794.63)	43.29%
SOCIAL DEV.	Min of Youth, Sports and Culture	604,628,000.00	183,961,827.01	(420,666,172.99)	30.43%
	Ministry of Women Affairs & Social Devlopment	440,040,000.00	53,339,071.65	(386,700,928.35)	12.12%
	Rehabilitation Board	1,259,000,000.00	12,228,422.07	(1,246,771,577.93)	0.97%
	Total for Social Development	2,303,668,000.00	249,529,320.73	(2,054,138,679.27)	10.83%
	Social	62,134,918,702.73	17,336,305,410.07	(44,798,613,292.66)	27.90%



## 2017 Budget MDAs Capital Expenditure Performance

Programme Segn	ment	Ministries, Department and Agencies	Annual Budget	Actual	Variance	Performance
		Sub-Sector: Regional				
		Ministry of Environment & Natural Resources	4,274,251,002.00	2,228,848,652.92	(2,045,402,349.08)	52.15%
		Kaduna Environment Protection Agency (KEPA)	307,267,529.00	36,704,000.00	(270,563,529.00)	11.95%
		Ministry of Water Resources	17,185,460,738.97	13,878,970,774.80	(3,306,489,964.17)	80.76%
		Rural Water Supply & Sanitation Agency	865,159,856.80	1,403,751,856.80	538,592,000.00	162.25%
		Regional	22,632,139,126.77	17,548,275,284.52	(5,083,863,842.25)	77.54%
		Sub-Sector: General Administration				
EXECUTIVE		Kaduna Geographic Information Service	3,924,454,735.42	2.032.555.882.14	(1,891,898,853.28)	51.79%
		Kaduna State Urban Planning Dev. Authority (KASUPDA)	460,000,000.00	366,678,592.66	(93,321,407.34)	79.71%
		Department of Information & Public Affairs	-	-	-	-
		Kaduna State Media Corporation (KSMC)	1,789,781,578.00	173,215,500.68	(1,616,566,077.32)	9.68%
		Government Printing Department		-	-	-
		Kaduna State Traffic & Environmental Law Enforcement Authority (KASTELEA)	407,409,500.00	121,713,288.70	(285,696,211.30)	29.87%
		Office of the Secretary to the State Government	2,627,641,006.07	964,645,504.57	(1,662,995,501.50)	36.71%
		Office of the Head of Service	-	-	-	-
		Kaduna State Public Service Institution (KAPSI)	87,775,000.00	35,465,097.39	(52,309,902.61)	40.40%
		Ministry for Local Government	347,990,064.25	15,969,490.46	(332,020,573.79)	4.59%
		Ministry of Finance	13,000,802,500.00	5,439,832,714.70	(7,560,969,785.30)	41.84%
		Kaduna State Internal Revenue Service	506,000,000.00	-	(506,000,000.00)	0.00%
		State Independent Electoral Commission	1,013,002,200.00	-	(1,013,002,200.00)	0.00%
		State Emergency Management Agency (SEMA)	92,550,002.00	_	(92,550,002.00)	0.00%
		Local Government Service Commission	21,103,000.00	-	(21,103,000.00)	0.00%
		Kaduna Facilities Management Agency (KADFAMA)	1,349,311,500.00	911,014,053.30	(438,297,446.70)	67.52%
		Public Procurement Authority (Due Process)	238,878,802.00	119,439,400.50	(119,439,401.50)	50.00%
		Bureau of Public Service Reform	67,376,400.00	4,046,473.00	(63,329,927.00)	6.01%
		Kaduna State Investment Promotion Agency	119,000,000.00	-	(119,000,000.00)	0.00%
		Bureau of State Pension	71,865,000.00	4,800,000.00	(67,065,000.00)	6.68%
Ministry of	f Einor	Total for Executive	26,124,941,287.74	10,189,375,998.10	(15,935,565,289.64)	39.00%



## 2017 Budget

## MDAs Capital Expenditure Performance

Programme Segment	Ministries, Department and Agencies	Annual Budget	Actual	Variance	Performance
GOVERNANCE	Ministry of Budget and Planning	10,230,115,227.55	1,171,826,431.39	(9,058,288,796.16)	11.45%
	Bureau of Statistic	706,587,002.00	284,706,607.81	(421,880,394.19)	40.29%
	Total for Governance	10,936,702,229.55	1,456,533,039.20	(9,480,169,190.35)	13.32%
LAW AND JUSTICE	Ministry of Justice	247,835,850.00	115,710,330.12	(132,125,519.88)	46.69%
	Hight Court of Justice	328,322,750.00	328,320,759.00	(1,991.00)	100.00%
	Customary Court of Appeal	263,724,000.00	-	(263,724,000.00)	0.00%
	Sharia Court of Appeal	236,409,500.00	-	(236,409,500.00)	0.00%
	Judicial Service Commission	149,552,000.00	-	(149,552,000.00)	0.00%
	Total for Law and Justice	1,225,844,100.00	444,031,089.12	(781,813,010.88)	36.22%
LEGISLATURE	Kaduna State Legislature	458,320,730.00	276,850,269.00	(181,470,461.00)	60.41%
	Total for Legislature	458,320,730.00	-	(458,320,730.00)	0.00%
	General Admin.	38,745,808,347.29	12,089,940,126.42	(26,655,868,220.87)	31.20%
	GRAND TOTAL	162,818,816,192.85	70,365,449,084.84	(92,453,367,108.01)	43.22%



# Thank You