

Midterm Report of
**GOVERNOR NASIR
AHMAD EL-RUFAI**
ADMINISTRATION
(2019 - 2021)

Kaduna State:
**On the ROAD to
GREATNESS**



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September 2021

Kaduna State:
On the ROAD to GREATNESS

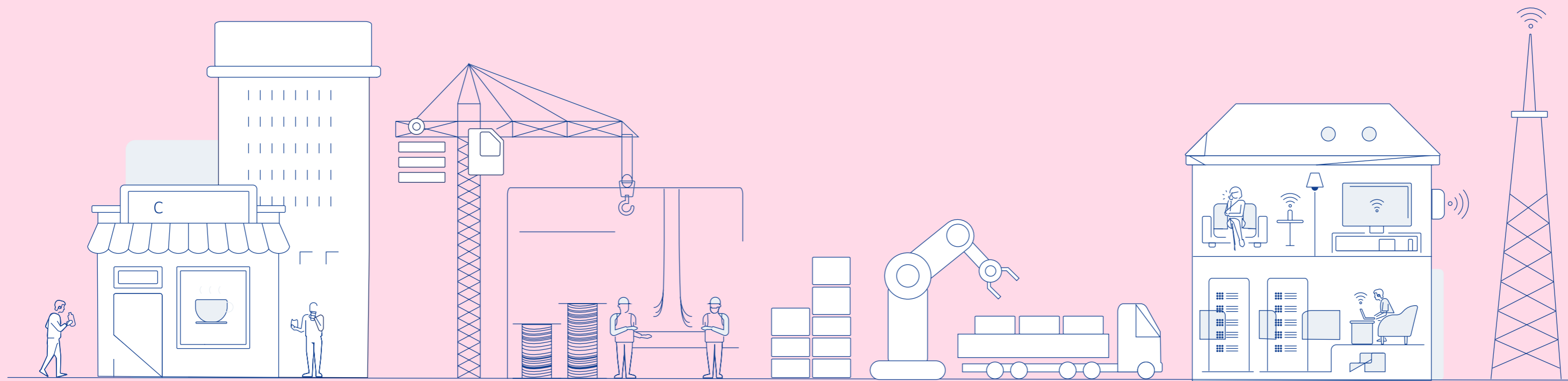


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Foreword



This report provides a summary of the status of implementation and the results achieved by the various agencies of our government in the first two years of our second term in office. It is presented as part of the duty of accountability. The report narrates the continuity at the heart of the execution of government policy between our first and second terms and outlines the specific programmes that attracted more attention and resources in our second term.

When we assumed responsibility for leading Kaduna State in May 2015, we began to implement our development agenda based on the Restoration Programme, the Kaduna State specific iteration of the manifesto of the All-Progressives Congress (APC). We committed ourselves to develop human capital by investing in education, healthcare and social welfare; institute a good governance system that is founded on a competent and responsive public service; foster security; maintain, rebuild and expand infrastructure (including water supply, electricity and road networks) to accelerate economic growth and create jobs; promote agriculture and food security and

reform land administration as a basis for wealth creation and capital formation, while preserving and enhancing environmental management.

These development objectives formed the thrust of the annual budgets developed since 2015, which were translated into actionable programmes through the Kaduna State Development Plan (SDP). The goal is to enable it to meet the needs of its people in the 21st century and prepare them for the opportunities and challenges of a changing world.

During our first term, we took decisive steps to realise the goals of the SDP, with remarkable success. This enabled us to focus our second term campaign on the theme of Putting People First, designed to reflect the emphasis on the enhancement of human capabilities as a central pillar of our development priority. Putting People First also captured our commitment to inclusive development, inclusive economic growth, job creation, poverty reduction, social welfare, and good governance.

We began implementing the programmes to realise these goals early in the second term. In June 2019, we launched an ambitious Urban Renewal Programme to maintain, build and expand infrastructure in Kaduna, Kafanchan and Zaria, the three main cities in the state. It is an unprecedented investment in developing infrastructure across the state, aimed at improving its competitiveness and making its cities better places to live, work and do business. The programme components include the rehabilitation and construction of roads, installation of streetlights, construction of neighbourhood centres, malls, and urban water supply projects.

The Kaduna State Government sustained its focus on attracting local and foreign investments to the State to create jobs for our youths and provide bigger markets for our farmers. We maintained our credentials for ease of doing business. Despite the challenges posed by security and the Covid-19 pandemic, Kaduna State attracted local investment worth \$72.5million, foreign direct investments worth \$663 million, and investments in mass housing worth \$13.9million between May 2019–2021.

We also consolidated on the reforms to boost our internally generated revenue (IGR) and reduce dependence on federal allocation. The Kaduna State Inland Revenue Service (KADIRS) continues to improve its efficiency in tax collection and widening the tax net. The State generated N44 billion in 2019, increasing to N50 billion in 2020 despite the outbreak of the COVID-19 pandemic. This steady expansion of our revenue base is supported by measures to improve public finance management, reduce waste, and improve the quality of expenditure.

The annual budget of the state reflects the priority accorded to human capital development, with 26% allocation to the education sector. The investments seek to expand access to education and promote quality and excellence. This government has made education free and compulsory for the first 12 years of learning, that is from primary school to the completion of secondary education.

Furthermore, we have rehabilitated schools and constructed additional infrastructure to accommodate the growing number of pupils. Enrolment in public primary schools increased from 1.1 million in 2015/2016 to 1.9 million in 2019/2020.

We continue to seek better health outcomes for our people, achieving improvements in many indices. Our hospitals and primary healthcare centres have benefited from major rehabilitation, upgrade, and expansion projects. We have improved the availability of medicines

and vaccines, employed more healthcare workers, and improved case management of diseases. The State Government has upgraded primary health centres in all 23 LGAs and has constructed a 136-bed Infectious Diseases Centre. The health care system was a major pillar in the decisive steps taken by the state government to manage Covid-19.

All these achievements are anchored on sustained effort to improve the capacity of the public service for efficient service delivery to our people. In 2019, we established five Policy Councils, namely: Human Capital Development Council, Economic Development Council, Infrastructural Development Council, Procurement Council, and Institutional Development Council; to strengthen collaboration and information sharing across government. The policy councils have helped to reduce the silo mentality and enhance synergy.

The period under review has been marked by an intensification of security challenges. The state government has tried to be proactive in dealing with these threats, within the resources available to a subnational.

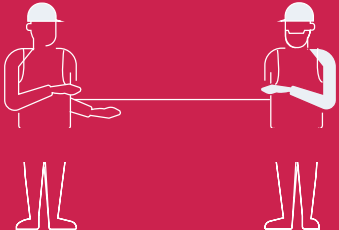
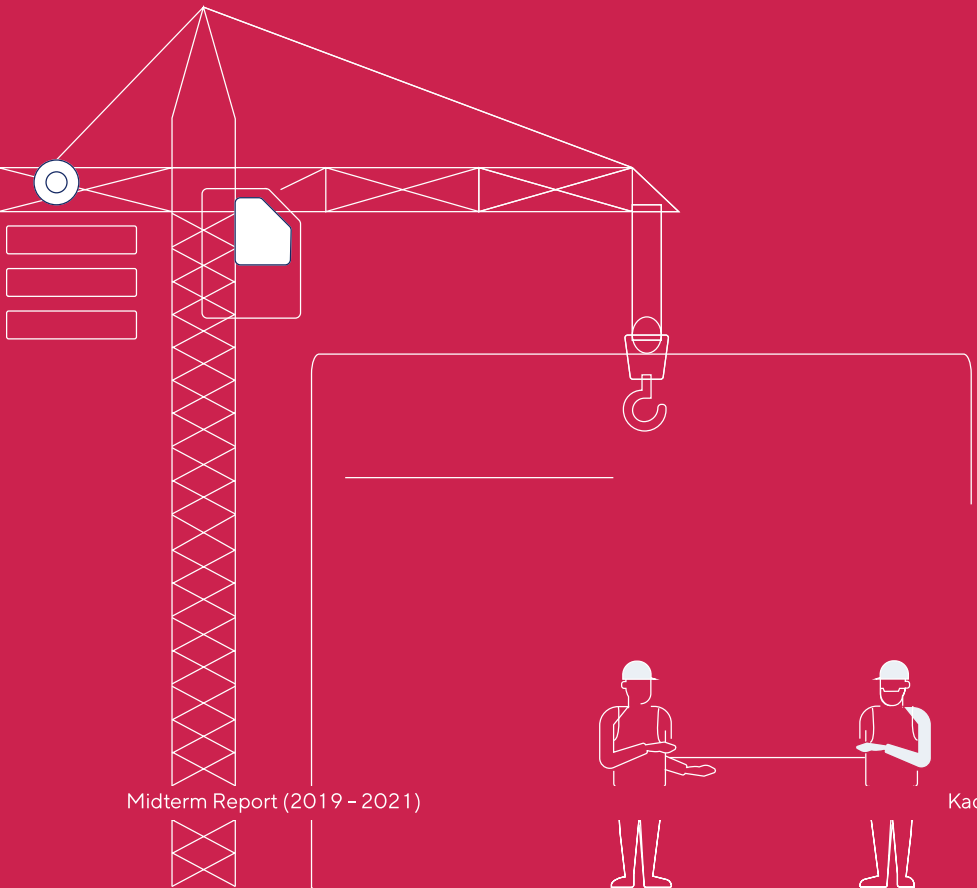
These have been in collaboration with federal security agencies. Kaduna is the first State in the country to establish a ministry that is solely dedicated to addressing security challenges in the State. The Ministry of Internal Security and Home Affairs coordinates collaboration among federal security agencies, supports them with logistics and helps with human intelligence. The government has also empowered the Kaduna State Peace Commission to engage communities in peace-building initiatives.

I wish to express my profound gratitude to all our officials from the Ministries, Departments and Agencies (MDAs) who contributed to this report and to my Deputy, Dr. Hadiza Sabuwa Balarabe, the Chief of Staff, Muhammad Sani Abdullahi, Secretary to the State Government Balarabe Abbas Lawal, the Special Adviser, Media and Communication, Muyiwa Adekeye, and especially to the Special Adviser, Research and Special Programmes, Dr Omano Edigheji who coordinated the writing of the report.

We are determined to finish strongly in executing our governance agenda to reorient government to serve our people better.

Nasir Ahmad El-Rufai, OFR
Governor of Kaduna State
September 2021

Executive Summary



Executive Summary



In 2015, the Governor Nasir Ahmad El-Rufai administration presented a vision articulated in the five-year Kaduna State Development Plan (SDP), 2016 – 2020. The plan reflected the priorities and plan of action aimed at Making Kaduna Great Again. It outlines the aspirations of the new state government to develop the State, including a strategic framework to realize the vision, resource projections to guide and prioritize expenditure, and an implementation plan to deliver results and monitor progress.

The theme of the SDP was, Delivering on Jobs, Social Justice and Prosperity. The SDP identified the key

developmental challenges facing the State, set out a strategic framework and proposed measures to address the challenges. This guided the programmes and projects of the administration in the first term.

For the second term, Governor El-Rufai campaigned on the theme of Putting People First.

It prioritized enhancing the wellbeing of the people, transforming the structure of the economy, and creating sustainable jobs. Also, Putting People First means increasing access to quality education and healthcare to people in the State, and infrastructural development.

This Midterm Report, May 2019 – May 2021 presents

the programmes and projects of the administration, achievements recorded and development outcomes. It focuses on the five priority areas of the administration, namely: Governance and Institutional Strengthening, Economic Development, Human Capital Development, Infrastructural Development, and Peace, Security, and Justice.

GOVERNANCE AND INSTITUTIONAL STRENGTHENING

The administration emphasized institutional building and strengthening. To enhance the capacity of the state, it embarked on restructuring Ministries, Departments, and Agencies (MDAs). Towards this end, it created the Ministry of Internal Security and Home Affairs (MISHA), the Ministry of Housing and Urban Development (MHUD), and the restructuring and renaming of the Ministry of Industry and Tourism to the Ministry of Business, Information, and Technology (MBIT).

With MISHA, the State is one of the few in the country to have a ministry whose sole mandate is to focus on internal security. The government established five policy councils to ensure the effective delivery of public services and development in the State. These policy councils are structured around the Administration's priority areas and were established to encourage all MDAs to break the culture of silos, therefore work together on the development agenda of the administration. The policy councils have consequently resulted in greater coordination, implementation, monitoring and evaluation of programmes and projects.

To enhance public service delivery, the state government constituted Results Delivery Units (RDUs) in 14 MDAs to monitor and provide reports on the implementation of state policies and programs. In its first term, the administration joined the Open Governance Partnership in 2016, one of the few sub-national governments in the world to do so. This was part of the expression of its goal of promoting accountability, transpar-

ency, and citizens' engagement in governance. In line with this, it institutionalized citizens and other stakeholders' engagement in development and governance processes.

This is exemplified by participatory budget processes, townhall meetings, and policy dialogues with the private sector and civil society organizations. Also, the digitalization of the government ensured that citizens can access government policy documents on the official website. This is in addition to engagement with citizens on social media platforms, especially twitter; and radio and television. Other governance reforms included the digitization of all systems and processes of service delivery in some MDAs, employment of qualified personnel in the public service, and enhancement of civil servants' welfare.

Kaduna State was the first state in the country to implement the thirty-thousand-naira minimum wage. This was extended to all pensioners in the State. Furthermore, maternity leave was increased from three months to six months, making Kaduna State one of the few states in the country to have six-month maternity leave for public servants. Also, the administration has shown a strong commitment to promoting women in leadership. Besides having a female Deputy Governor, Dr. Hadiza Sabuwa Balarabe, more than one-third of commissioners in the Governor El-Rufai administration are women. And about 40% of the State Executive Council are women, including the Head of Service. This shows the administration's commitment to diversity and inclusiveness.

ECONOMIC DEVELOPMENT

Increasing Internally Generated Revenue (IGR) The administration demonstrated a strong commitment to boost the Internally Generated Revenue of the State. This made the State less dependent on Federal Allocation (FAAC). To achieve this goal, it codified its tax laws, reform the Kaduna Internal Revenue Service (KADIRS) and



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In its first term, the administration joined Open Governance Partnership in 2016, one of the few sub-national governments in the world to do so.

digitized tax administration. These yielded positive results. The State IGR increased by 13% from N44.95 billion in 2019 to N50.76 billion in 2020.

The State generated N2.01m in January 2021 and N3.43m in February 2021.

Investment and Business Promotion

The Governor El-Rufai administration has committed itself to make Kaduna State an industrial hub and investment destination, not only in Northern Nigeria but Nigeria as a whole. Consequently, it provided an enabling environment for industry and commerce in the State through massive investment in critical infrastructure; improving the business climate (institutional reforms, laws, and regulations) to reduce the cost of doing business; raising the competitiveness of the state; and leveraging Public-Private-Partnerships (PPP).

One of such steps to create a conducive environment for investments was the creation of the Kaduna Investment Promotion Agency (KADIPA), as a one-stop agency for investment promotion and support for businesses. In the period covered in this report, May 2019 - May 2021, Kaduna State attracted local investment worth \$72.5 million, foreign direct investments (FDI) worth \$663 million, and investments in Mass Housing worth \$13.9 million. This placed the State as the number one investment destination in the country.

Agriculture

The Governor El-Rufai administration prioritises agriculture in its development agenda because of its critical role in meeting the developmental needs of the State, namely: job creation, food security, revitalisation of the rural economy, and poverty reduction and inequality – more generally contributing to sustainable development. In 2019 and 2020, agriculture accounted for 39.73% and 42.66% respectively of state GDP.

Furthermore, agriculture is the main source of employment and livelihood for the majority of Kaduna people. According to the Kaduna State Agriculture Structural Survey (KASS) 2017, Agriculture employed 42% of the workforce of the State.

There has been a significant push by the administration to promote the agricultural sector in the state. It developed an Agricultural Investment Plan (AIP) to contribute to sustainable food and nutritional security, increase the incomes of rural households and promote economic growth.

Furthermore, this administration took significant steps to boost agricultural productivity in the state by attracting investments in agro-business and providing access to inputs, finance, and markets to farmers.



The Governor El-Rufai administration has committed itself to making Kaduna State an industrial hub and investment destination, not only in Northern Nigeria but Nigeria as a whole.



In the period covered in this report, May 2019 - May 2021, Kaduna State attracted local investment worth \$72.5 million, foreign direct investments (FDI) worth \$1.3 billion, and investments in Mass Housing worth \$13.9 million

25.8%



From the inception of the Governor Nasir Ahmad El-Rufai's administration in May 2015, the Kaduna State Government (KDSG) has allocated an average of 25.8% of its annual budget to education (higher than the UNESCO target of 25% budgetary allocation).

675.2million



Between May 2019 and February 2021, 6,858 students were awarded scholarships (to study in local and foreign universities) or received loans and bursaries to the tune of N675.178 million.

HUMAN CAPITAL DEVELOPMENT

Education

The Governor El-Rufai administration recognises that the greatest assets of Kaduna State are its people. This informed the strategic orientation of the government, hence its focus on human capital development. In line with the policy thrusts identified in the SDP, the implementation of the projects and programmes were streamlined to achieve development and performance outcomes. The thrust of the current education policy is to promote access, quality, and excellence.

The programmes and projects in the education sector emphasized the government's commitment to human capital development. This is demonstrated by increased investment in the sector. From the inception of the Governor Nasir Ahmad El-Rufai's administration in May 2015, the Kaduna State Government (KDSG) has allocated an average of 25.8% of its annual budget to education (higher than the UNESCO target of 25% budgetary allocation). In the same vein, it renovated and refurbished schools to accommodate the growing number of pupils, and provided electricity to more schools. Also, it continued the free School Feeding Programme that benefited amount two million pupils daily, employed qualified teachers, and made education free for pupils in the State until the age of eighteen years.

Between May 2019 and February 2021, 6,858 students were awarded scholarships (to study in local and foreign universities) or received loans and bursaries to the tune of N675.178 million.

Skills Development

The administration took several initiatives on skills development. This was to ensure that residents have the skills that are currently needed in the labour market, and also future skills. These include economic empowerment programs like KADSTEP, a

development initiative designed to create 20,000 direct and indirect jobs through entrepreneurial training and access to financing. The administration consequently facilitated several skills trainings, including ICT skills, for residents. Notable among those is the Click-on Kaduna Data Science Fellowship program of the KDSG, assisted by the World Bank, to increase tech and ICT compliance of the Kaduna State economy and workforce. Hundreds of residents benefited from the various skills development programmes of the administration.

Health Services

The programmes and projects in the first half of the second administration were aimed at addressing the numerous challenges in the health sector and effectively responding to the COVID-19 pandemic. The administration renovated and upgraded 236 out of 255 (92.5% completion rate) Primary Health Centers (PHCs) across the 23 LGAs of the State. To ensure sustainable finance of the health sector, the state improved access to affordable health services through State Contributory Health Management. The administration improved the availability of medicines and vaccines by conducting periodic last mile delivery of health commodities to all the 1065 Health Facilities.

It took several measures to contain the spread of the COVID-19 pandemic. It imposed a lockdown to manage the spread of the COVID-19 pandemic. Three functional PCR laboratories were established in the State. COVID-19 responses were subsequently decentralized to all the LGAs in the state.

Isolation units were established in each Secondary Health facility

The programme of the administration to revitalise and the consequent investments in the health sector in the State is producing positive development outcomes. As an example, the mortality rate for neonatal, Infant and under five have reduced from 187, 97 and 63 per 1,000 live-birth in 2018



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to 125, 52, 31 per 1,000 live-birth in 2020 respectively.

There has been widespread uptake of family planning among residents of Kaduna State, due in part to the administration programmes in the health sector. The control of polio in the state is also yielding positive results, neither polio case nor Acute Flaccid Paralysis was reported in the first half of the second tenure of the administration.

Social Development

Against the background of its social development agenda, the administration took some necessary steps to empower women, youth, and people with disabilities in the governance and development processes of the state. The reforms in the social sector included the inauguration of State and Local Government Child Welfare Committees, comprising representatives from executive and judicial arms of government, the establishment of a Gender-based Violence Response Team comprising the Ministry of Health, Ministry of Justice, Ministry of Human Services and Social Development, and other relevant MDAs. It also took critical steps to promote empowerment of women, youth empowerment, people with disabilities and vulnerable groups.

For example, the Kaduna State Women Empowerment Fund (KADSWEF) disbursed two hundred million naira in varying thresholds to 2,064 women in the 23 LGAs of the State. It also took measures to support survivors of Gender-Based-Violence (GBV), through the Ministry of Human Services and Social Development, the KDSG provided a transit shelter for victims and survivors of rape and other forms of GBV.

To reduce the number of Orphans and Vulnerable Children, the KDSG relocated 31,091 Almajiri Children from Kaduna and other major cities of the State to their States/Countries of original residence, reunited some with their families, and

enrolled them into formal schools. Currently, a Women and Children's shelter is being constructed and is at 80% progress rate.

INFRASTRUCTURAL DEVELOPMENT

Kaduna State witnessed unprecedented infrastructural development in the period covered in this report.

Under the Urban Renewal Program, the government dualized and improved various roads and 6 bridges, installed streetlights, traffic lights, and road markings, reconstructed 10 markets in Kaduna, Zaria and Kafanchan, remodeling Murtala Square. It is constructing the Galaxy Shopping mall, 3 neighborhood centers, and developing housing units in 2 areas in Kaduna, all at various levels of completion.

The administration has completed and is currently equipping 255 primary healthcare centers and schools. These are to ensure that pupils in the state have access to quality education and healthcare to our vulnerable and underserved communities. Streets' lighting has created a safer environment for citizens, passengers, and motorists in the state.

Water and Sanitation

To prove its commitment to improving residents' access to affordable water, sanitation, and hygiene, the government made significant investments in the water and sanitation sector. These were in the forms of construction and rehabilitation respectively of new and existing facilities which are beginning to have positive development impacts. A major project in this regard is the Zaria Water Supply and Sanitation Project done in partnership with the Federal Government, Islamic Development Bank, and African Development Bank to increase the water production and distribution capacity of Zaria Waterworks from 60MLD to 210MLD.



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To prove its commitment to improving residents' access to affordable water, sanitation, and hygiene, the government made significant investments in the water and sanitation sector.

The project involved the construction of galma dam, 150 MLD new water treatment plant, construction of transformation “mains”, construction of 10 reservoirs, rehabilitation of 643 kilometers of pipeline networks, 73 kilometers of transmission pipelines and construction of new distribution lines.

Other initiatives towards attaining hygienic environments and clean water in rural communities include the construction of hand-pump and solar-powered boreholes, the construction of VIP latrines in schools and primary healthcare centers, and the construction of toilet facilities to discourage open defecation. In the first quarter of 2021, the ODF target was achieved in 3 Local Government Areas, namely Kudan, Giwa, and Kaura.

Residents and communities in urban, small towns and rural areas have improved access to potable water supply and better sanitation, and consequently better hygienic

conditions. Anecdotal evidence points to some positive outcomes. As an example, the hand wash initiative contributed to the reduction of some cases of schistosomiasis, diarrhea, typhoid, and hepatitis.

Also, there is the institutionalisation of community involvement, and consequently participatory governance, in the provision and maintenance of water and sanitation facilities.

PEACE, SECURITY, JUSTICE

The administration took various initiatives to promote peace, security and justice in the period, May 2019 – May 2021. As noted earlier it created a ministry, MISHA with the sole mandate of promoting security. It worked collaboratively with federal security agencies to execute its mandate. Twenty-five laws were enacted by the administration in the period under consideration. The goal is to promote the rule of law, including justice.



The administration took various initiatives to promote peace, security and justice in the period, **May 2019 – May 2021.**

As noted earlier it created a ministry, MISHA with the sole mandate of promoting security.

Highlights of our Achievements

13.9 billion



Kaduna State attracted local investment worth \$72.5 million, foreign direct investments (FDI) worth \$663 million, and investments in Mass Housing worth \$13.9 million.

3.43 million



The State generated N2.01m in January 2021 and N3.43m in February 2021. Investment and Business Promotion

Currently, a Women and Children's shelter is being constructed and is at

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progress rate.

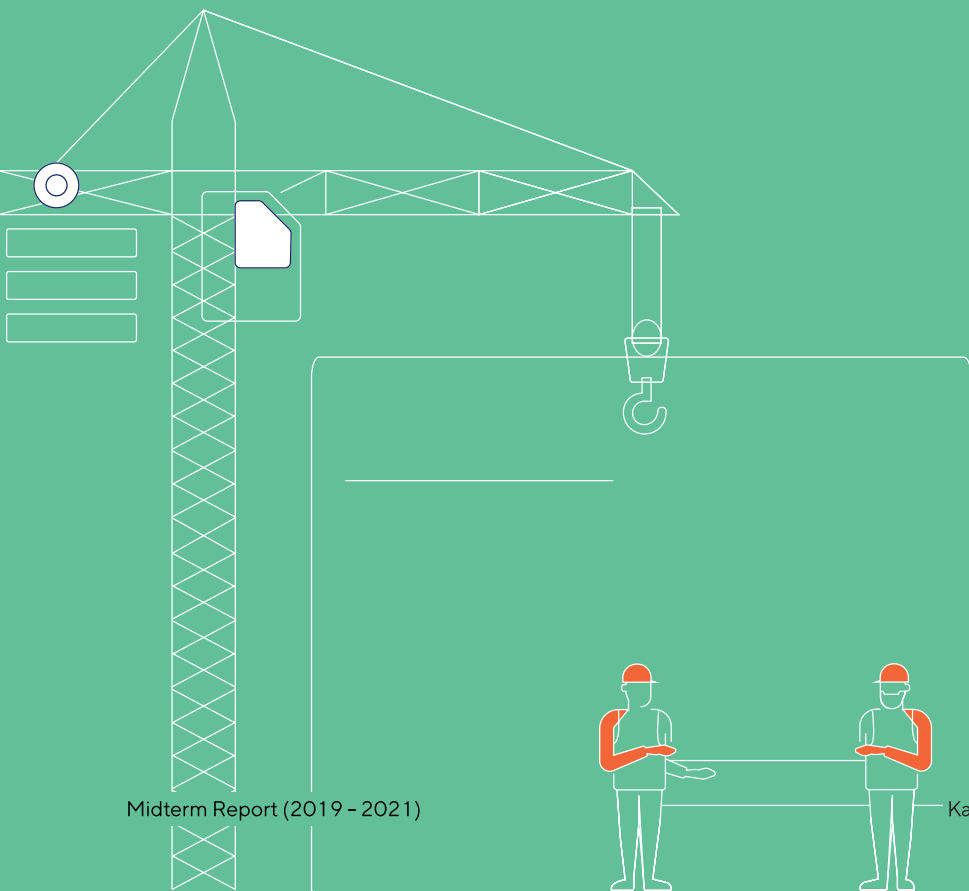


31,091



To reduce the number of Orphans and Vulnerable Children, the KDSG relocated 31,091 Almajiri Children from Kaduna and other major cities of the State to their States/Countries of original residence, reunited some with their families, and enrolled them into formal schools.

Chapter 1



Chapter 1

Introduction



The vision of our party, the All-Progressives Congress (APC), Kaduna State, was encapsulated in its manifesto, the Restoration Programme. Convinced by this vision, the people of the State, gave us an overwhelming mandate to lead the administration. The Restoration Programme is the social contract between our administration and our people. In the first term of the administration, 29 May 2015 – 29 May 2019, the government worked assiduously to fulfill the promise it made to residents of the State.

Towards this end, we adopted a strategic and overarching development framework on assumption of office, the Kaduna State Development Plan (SDP) 2016 – 2020 with the theme, Delivering on Jobs, Social Justice and Prosperity. This was followed by Sector Implementation Plans. The SDP identified the key developmental

challenges facing the State, set out a strategic framework and proposed measures to address the challenges in order to Make Kaduna State Great Again. In turn, the State's annual budgets were aligned with the SDP to realize the strategic vision of the administration.

Unlike budgets of most previous administrations in the State, the budgets of the APC-led Government prioritized the welfare of our people to promote sustainable development and to lay a foundation for structural transformation of the State economy by, among other things, promoting investment in the real sectors. Since the assumption of office, the APC-led administration has implemented some bold and innovative governance reforms to fulfill its electoral mandate. These include the Treasury Single Account (TSA), cashless policy and a range of legislations on fiscal responsibility

and public procurement being fully operational. Furthermore, the administration introduced and implemented Zero-Based Budgeting (ZBB) framework and reprioritized the State budget at a minimum of 60:40 ratio in favor of capital projects.

Due to our decisive governance reforms, including efficient public finance management, Internally Generated Revenue (IGR) increased by 282% from N11.7 billion in 2015 to N44 billion in 2019. The governance reforms resulted in greater coordination and synchronization of government policies and programmes, as well as among Ministries, Departments and Agencies (MDAs). The administration in its first tenure worked tirelessly to deliver on its electoral promises in the area of economic development, with a special focus on investment and job creation. It hosted three Investment Summits and attracted over \$500 million in investments across poultry and feeds production, potato farming and processing, affordable housing, and Information and Communication Technology (ICT) to the State. These resulted in the creation of hundreds of both direct and indirect jobs.

Similarly, the administration provided farmers access to inputs and markets which among other things, boosted the livelihoods of our people. Cognizant of the adverse impacts of climate change, our administration planted economic trees across the state to combat deforestation and desertification. Infrastructure Development in the State has been prioritized by the APC-led administration. We focused on rehabilita-

tion and maintenance of existing road networks, expansion of roads to reduce pressure on existing road networks, and installation of streetlights and traffic lights. In addition, the administration prioritized the provision of portable water to our citizens with the completion of a 150 million liters per day water treatment plant in Zaria, to mention one of the interventions. Unlike previous administrations, we shifted the State budgets from taking care of the political elite to prioritizing the welfare of the people of the State.

Consequently, we invested massively in education and health as part of human capital development and enhancement of the well-being of our people respectively. The administration's prioritization of human capital development was marked by the allocation of 33% of the State budget to the Education Sector. The vigorous implementation of the budget resulted in an increase in primary school enrollment from 1.1 million pupils in 2015 to 2.1 million pupils in 2017.

Also, it renovated and refurbished over 425 primary schools and embarked on the renovation of secondary schools. It introduced the School Feeding Programme – the first State in the country to do so – which contributed to the high increase in primary school enrollment. Over 1.5 million pupils benefited each day from the School Feeding Scheme that has created jobs for 13,672 food vendors, who are mostly women.

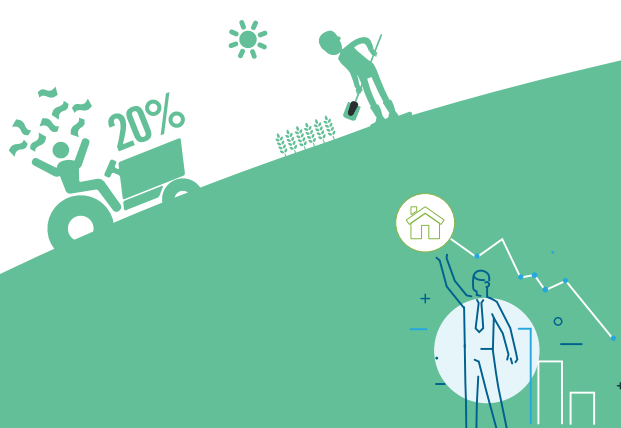
Finally, the Governor El-Rufai administration made significant development strides



Towards this end, we adopted a strategic and overarching development framework on assumption of office, the Kaduna State Development Plan (SDP) 2016 – 2020 with the theme, Delivering on Jobs, Social Justice and Prosperity.



The vigorous implementation of the budget resulted in an increase in primary school enrollment from **1.1 million** pupils in 2015 to **2.1 million** pupils in 2017.



It hosted three Investment Summits and attracted over

\$500 million

in investments across poultry and feeds production, potato farming and processing, affordable housing, and Information and Communication Technology (ICT) to the State.



Putting People First means increasing access to quality education and healthcare for people in the State, and infrastructural development.



Though the State experienced some security challenges in 2016, including the Southern Kaduna crisis, the primary goal of the administration remained the protection of the lives and property of citizens.

in the health sector. In the quest to achieve quality and affordable healthcare for residents of the State, it embarked on the upgrading of healthcare facilities in the State such as 255 Primary Health Centers (PHCs) in partnership with General Electric.

The reforms in the sector yielded positive results, including increases in the uptake by patients and hospital deliveries, and a decline in maternal mortality rate. Though the State experienced some security challenges in 2016, including the Southern Kaduna crisis, the primary goal of the administration remained the protection of the lives and property of citizens.

Consequently, it embarked on peace-building initiatives to enable residents to live in a harmonious and peaceful environment. Towards this end, the administration established the Peace Commission in 2017.

In the first tenure, the administration laid a foundation to Make Kaduna Great Again. Against this background, the Governor El-

Rufai campaign theme for his second term was Putting People First – to enhance the wellbeing of our people, transform the structure of the economy and create sustainable jobs. Putting People First means increasing access to quality education and healthcare for people in the State, and infrastructural development.

Furthermore, Putting People First means investment promotion, support for MSMEs, and job creation. It also entailed intensifying peace building initiatives to ensure that our people live harmoniously.

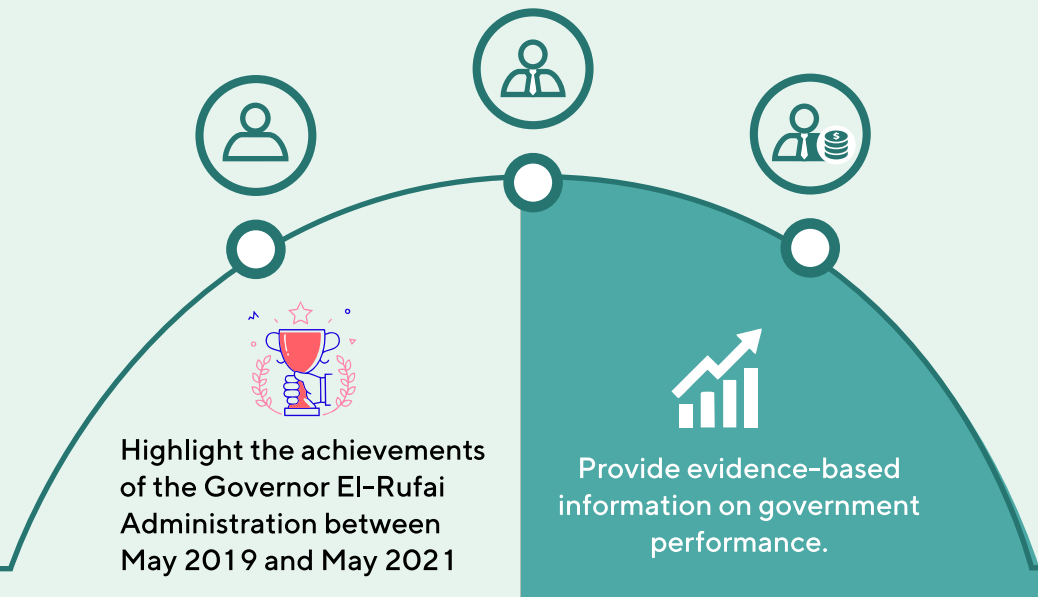
Furthermore, the agenda encompasses bold and futuristic initiatives to place Kaduna State on the globe’s development map. The Putting People First agenda means protecting the earth for future generations, hence our focus on renewable energy, among others. It also means continuing the reforms of the public service to enhance the capacity of the government for efficient service delivery and to promote economic growth.



The reforms in the sector yielded positive results, including increases in the uptake by patients and hospital deliveries, and a decline in maternal mortality rate.

Objectives of the Midterm Report

The mid-term report of the second term of the administration, 29 May 2019 – 29 May 2021 presents progress recorded and highlights the actual outputs of the development activities, programmes, and initiatives that the State government undertook in the period under consideration.



The purpose of the Midterm Report is to:

Outline of the Midterm Report

Chapter	1	Provides an Introduction
Chapter	2	Focuses on Governance Reforms and Institutional Development
Chapter	3	Focuses on Economic Development
Chapter	4	Deals with Human Capital Development
Chapter	5	Focuses on Infrastructure Development
Chapter	6	Peace, Security, and Justice

Highlights of our Achievements

N44 billion

Due to our decisive governance reforms, including efficient public finance management, Internally Generated Revenue (IGR) increased by 282% from N11.7 billion in 2015 to N44 billion in 2019.



Over
1.5 million

pupils benefited each day from the School Feeding Scheme that has created jobs for 13,672 food vendors, who are mostly women.



N50 billion

The State generated N44 billion in 2019, increasing to N50 billion in 2020 despite the outbreak of the COVID-19 pandemic.



33%

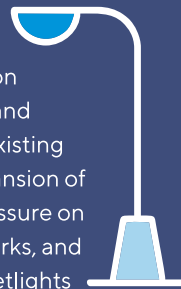
The administration's prioritization of human capital development was marked by the allocation of 33% of the State budget to the Education Sector.



To address the challenges in order to Make Kaduna State Great Again. In turn, the State's annual budgets were aligned with the SDP to realize the strategic vision of the administration.



We focused on rehabilitation and maintenance of existing road networks, expansion of roads to reduce pressure on existing road networks, and installation of streetlights and traffic lights.



Consequently, we invested massively in education and health as part of human capital development and enhancement of the well-being of our people respectively.

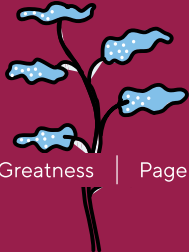
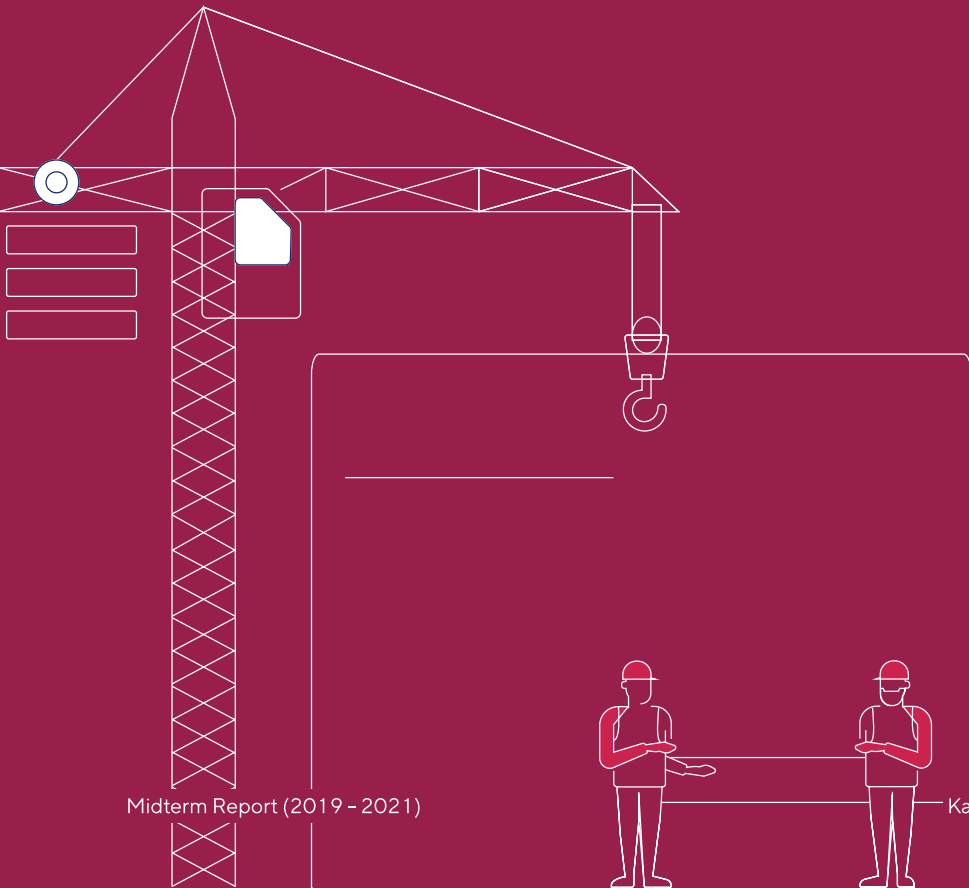


The administration introduced and implemented Zero-Based Budgeting (ZBB) framework and reprioritized the State budget at a minimum of 60:40 ratio in favor of capital projects.



60:40

Chapter 2



Chapter 2

Governance Reforms and Institutional Strengthening



Capable State Institutions are central instruments for development. They enhance the capacity of governments to provide efficient and quality services to citizens, as well as propel the structural transformation of an economy. Cognizant of this, the Governor El-Rufai Administration placed central emphasis on institutional building and strengthening in the period covered in this report.

What follows are some of the achievements recorded between May 2019 and May 2021.

INSTITUTIONAL STRENGTHENING

One of the first steps in institutional reforms was the restructuring of Ministries. This resulted in the creation

of the Ministry of Internal Security and Home Affairs and the renaming of the Ministry of Industry and Tourism to the Ministry of Business, Information, and Technology. With this restructuring, Kaduna is one of the few states in the country that have a ministry whose sole mandate is to focus on internal security. In addition, the administration undertook the following steps to strengthen its public service:

- i. Interfacing with, and carrying out oversight on Ministries, Departments and Agencies (MDAs) while also supporting them to execute their mandates more effectively.
- ii. Finalized the Organogram of the Kaduna State Public Service.
- iii. Capacity Gaps Assessment (CGA) of all MDAs.



With this restructuring, Kaduna is one of the few states in the country that have a ministry whose sole mandate is to focus on internal security.



One major governance innovation instituted by the Governor El-Rufai in his second term was the creation of five policy councils, namely the Human Capital Development Council (HCDC), Economic Development Council (EDC), Infrastructural Development Council (IDC), Procurement Council (PC) and Institutional Development Council (IsDC).

- iv. Developed Corporate Plans and Job Descriptions for 14 MDAs.
- v. Developed a policy framework for the deployment of ICT across MDAs. The importance of this to efficient service delivery and creating enabling conditions to economic development including attracting investments to the State cannot be overemphasized.
- vi. The Kaduna State Government proposed amendments to the KEPA Law to the Executive Council to reposition the Authority to enforce environmental safety issues in the State.
- vii. Creation of the Ministry of Internal Security and Home Affairs (MISHA) charged with the following responsibilities:
 - Policy formulation and coordination of internal security matters and intelligence gathering in the State.
 - Liaison with all federal and state security agencies.
 - Liaison with the Kaduna State Peace Commission and Local Government Peace Committees.
 - Coordination of inter-faith relations and pilgrimage matters.
 - Supervision/oversight of any executive agency or parastatal within the mandate of the ministry.
- viii. Restructuring and renaming of the Ministry of Industry and Tourism to the Ministry of Business, Innovation, and Technology (MBIT) charged with the following responsibilities:
 - Policy formulation and coordination of business, innovation, and technology matters in the State
 - Coordinating the development of skills, business, trade, and manufacturing in the State
 - Collaboration with polytechnics, universities, and research institutions to promote, incubate and commercialize innovation.
 - Ensuring inter-governmental cooperation to develop businesses, and promote innovation and technology in the State.
 - Encourage the development of the digital ecosystem in the state, and the provision and improvement of businesses, industrial and technology parks, ICT, and innovation incubators in the State.
- ix. Ministry of Housing and Urban Development was established in June 2019 with the core mandates of increasing Kaduna's housing stock, addressing the public building needs and urban development matters, and enforcing quality standards in the housing & urban development sector in its entirety.
 - Enhance, facilitate, and coordinate the development of science and technology, ICT, and research.
 - Promotion of tourism and regulation of tourism facilities in the state.
 - Supervision/oversight of any executive agency or parastatal within the mandate of the ministry.
 - Policy formulation and coordination of housing and urban development matters in the State.
 - Ensure the construction and maintenance of public buildings
 - Promote the expansion of the housing stock in the State.
 - Ensure the enforcement of development control regulations and the implementation of urban and country planning policies as well as urban renewal programmes in the State.
 - Promote and ensure the provision and protection of green areas, parks, and recreational facilities in urban and rural areas in the State.
 - Supervision/oversight of any executive agency or parastatal within the mandate of the ministry.

Establishment of five Policy Councils

One major governance innovation instituted by the Governor El-Rufai in his second term was the creation of five policy councils, namely the Human Capital Development Council (HCDC), Economic Development Council (EDC), Infrastructural Development Council (IDC), Procurement Council (PC) and Institutional Development Council (IsDC).

These are the major development priority areas of the administration. Some of the powers of the State Executive Council are delegated to these Councils. Members of Policy Councils including members of the Executive Councils, and Heads of MDAs, some of whom are non-members of the EXCO.

Through their participation, the non-members of the EXCO contribute to the policy decisions of the administration. The Policy Councils have significantly contributed to good development governance in the State. First, they have contributed to breaking down the culture of silos among Ministries, Departments and Agencies (MDAs). Consequently, they have resulted in greater coordination among MDAs and policy alignments in the government.

Third, the policy councils are platforms for self-monitoring and assessments by MDAs. Fourth, through the policy councils, the government is able to identify challenges and come up with interventions to address them. Overall, the five policy councils have enhanced the capacity of the government for efficient and effective service delivery.

FEMALE REPRESENTATION IN LEADERSHIP

The administration has been committed to gender equity. Towards this end, besides nominating Dr. Hadiza Sabuwa Balarabe as his Deputy, Governor El-Rufai appointed 6 women out of 14 Commissioners, thus promoting diversity and inclusiveness in governance. Women have also been appointed to head several Departments and Agencies.

ENHANCEMENT OF PUBLIC SERVICE DELIVERY

In the period under consideration, the Kaduna State Government

- i. Constituted Results Delivery Units (RDUs) in 14 MDAs. The RDUs monitor and provide reports on the implementation of the decisions of the State.
- ii. Reviewed Kaduna State Public Service Statute Book and the Scheme of Service

to incorporate new cadres and update the existing ones.

- iii. Compiled all on-going reforms in the Public Service, tracked levels of implementation and drew the attention of both the State Executive Council and relevant MDAs to observe gaps to ensure speedy implementation. Several templates for monitoring and tracking activities and implementation of policies, programmes, and projects have been developed, and are being used across all MDAs.
- iv. Automation/digitization of all systems and processes of service delivery in selected MDAs (e.g., Ministry of Justice, Human Resource Management Information System, the Office of the Accountant General, etc.). These have contributed to efficient public finance and resource management in the State.
- v. Produced a concept paper on the establishment of e-Learning Platforms for Kaduna State Public Service in partnership with the International Labor Organization (ILO)
- vi. Reviewed and developed Service Charters for the Ministries of Health, Local Government Affairs and Education, and KADGIS and KADIRS.

MONITORING AND EVALUATION

- i. Produced templates for effective Monitoring and Evaluation. These have helped in the implementation of Government Policies, Programmes and Projects.
- ii. Based on the above, assessed progress by MDAs and drew their attention to areas that required improvement.
- iii. Extracted and compiled major decisions of the State Executive Council from 2015 to date, to ascertain status. The aim is to ensure the implementation of the decisions of EXCO.
- iv. Provided effective guidance for the conduct of MDAs' management meetings.

HUMAN RESOURCES

- i. Reviewed Human Resource Development (HRD) Policy for the Public



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Automation/digitization of all systems and processes of service delivery in selected MDAs (e.g., Ministry of Justice, Human Resource Management Information System, the Office of the Accountant General, etc.).

Service. This is a significant initiative because public servants are now assessed on how they contribute to the achievements of the development agenda of the government, unlike previous administrations where the promotion of public servants was based on their knowledge of public service rules, without regard to how they contribute to achieving the goals of government.

- ii. Provided templates and guidance to MDAs to conduct verification exercises to identify and remove ghost workers from the payroll. This will save the government billions of naira that can be utilized to deliver services to the people of the State.
- iii. The KDSG recognized that training and retraining of public servants will enhance the efficiency and effectiveness of the public service. Highly trained servants enable the government to meet its developmental goals. Consequently, the administration adopted and implemented several initiatives to improve the knowledge and skills of its public servants.



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Importantly, participatory governance ensures that government policies and programmes are tailored to meet the needs of citizens and for them to own the outcomes of public policy.

These include the following:

- It undertook a skills gap analysis of all. Based on this, MDAs were required to come up with plans to hire competent staff that will contribute to improving the capacity of the Public Service to fulfill its mandate.
- Similarly, the government facilitated Training Needs Assessment (TNA) for the Unified Local Government Service and selected MDAs.
- As a further demonstration of its commitment to enhancing the skills of public servants, the government produced a policy framework for the establishment of the Kaduna State Public Service Centre/Institute. This institute will commence before the end of the second half of the administration.

STAKEHOLDER ENGAGEMENT

Governance is about ensuring citizens and stakeholders participate in the develop-

ment process of the State. Participation enables citizens and stakeholders to make inputs to government policies and programs. Participatory structures also provide platforms for citizens and stakeholders to provide direct feedback to the government and to hold it accountable.

Importantly, participatory governance ensures that government policies and programmes are tailored to meet the needs of citizens and for them to own the outcomes of public policy. It is in light of the above that in the period under consideration, the KDSG formulated and adopted a comprehensive community engagement framework.

The framework is intended to provide a practical, principled, and evidence-based approach to community engagement toward the enhancement and sustainability of government policies, projects, and programmes in the State. Specifically, the purpose of the framework is to:

- Provide the necessary information, resources, and tools to ensure effective engagement by Government with individuals and communities
- Improve the quality and coordination of community engagement activities undertaken by the Government
- Promote the importance of community engagement in effective Government decision-making and resource allocation.

Also, the administration developed Service Charter Guidelines for the Public Service. Subsequently, it developed Service Charters for fifteen (15) MDAs. These are Ministries of Education, Health, Local Government Affairs, and agencies, namely Local Government Service Board, Teachers' Service Board, Education Quality Assurance Authority, State Universal Basic Education Board, Primary Health Care Board, Kaduna Inland Revenue Service, Kaduna Geographical Information Service, Kaduna Investment Promotion Agency, Kaduna Facilities Management Agency, Kaduna State Property and Development



As a demonstration of its commitment to the welfare of civil servants, Kaduna State is one of the few states in the country that pays salaries promptly and does not owe workers' salaries

Company. In addition, the Council developed a model Service Charter for the twenty-three Local Government Councils

The Service Charter sets out the services provided by MDAs, the service performance targets, and the standards to which they will provide these services to clients.

WELFARE OF CIVIL SERVANTS

As a demonstration of its commitment to the welfare of civil servants, Kaduna State is one of the few states in the country that pays

salaries promptly and does not owe workers' salaries.

- i. The KDSG was the first State Government to implement the N30,000 minimum wage for workers.
- ii. The Government also ensures that all pensioners in the State benefit from the minimum wage increment. Consequently, the minimum pension for pensioner civil servants is N30,000.
- iii. The Kaduna State Pension Bureau is now digitized, leading to efficiency in pension administration. One outcome of this is that the state does not experi-



Townhall Meeting on the Draft 2020 Budget.



Townhall Meeting on the Draft 2020 Budget.



For effective and efficient government administration, Kaduna State has incorporated technology enablers such as Kaduna State Master Data Management System, Ease of Doing Business Dashboard, Etc.

ence the corruption that plagued pension administration in the country.

The Governor El-Rufai administration inherited over N15 billion in gratuities and death benefits in the Old Defined Scheme (DBS). The administration is paying up the arrears it inherited. By December 2021, all inherited arrears will be paid up.

State Master Data Management System, Ease of Doing Business Dashboard, Tertiary Institution Education Management Information System as well as conducted several trainings and capacity building workshops on e-governance platforms for civil servants.

E-GOVERNANCE SYSTEMS

For effective and efficient government administration, Kaduna State has incorporated technology enablers such as Kaduna

Table 1: E-Governance Projects

S/N	LIST OF PROJECTS	PROJECT STATUS	USAGE STATUS	BENEFIT
1	Kaduna State Master Data Management - Residency DB Project	Completed	Commencing	Supporting e-Government and IGR
2	Ease of Doing Business Dashboard for Kaduna State	Completed	Not yet in use	Supporting e-Government and economic development
3	Human Capital Development Council Dashboard	Completed		Tracking Human Capital Development indicators
4	Tertiary Institution Education Management Information System	Completed	In use	Automating stated owned tertiary education institutions
5	KEPA Automation Project	Completed	Not yet in use	Enhance operations and revenue
6	Business Process Digitization for KSDPC	Completed	In use	Enhance operations and revenue
7	HR Automation for SPHCDA	Completed	In use	Enhance operations
8	MHSSD Registration portal for cooperative and Intervention	Completed	Commencing	Enhance operations and revenue
9	KADLRA Portal	Completed	In use	Enhance operations
10	Case Management System for MOJ	Completed	Commencing	Enhance operations
11	Business Premise Registration	Completed	Not yet in use	Enhance operations and revenue
12	Planning and Budget Commission EDMS project	Completed	Commencing	Enhance operations
13	SIFMIS re-implementation	Pending		Automation of government and reduction of leakages
14	Network expansion project with IHS	In progress	65% of sites commissioned	Extending connectivity to unserved and underserved areas
15	Procurement of PCs for public servants	Completed	In use	Support all e-Government and IT initiatives. Save costs.
16	Procurement of PCs for 17 secondary schools	Completed	Commencing	Support IT in secondary education. Save costs.
17	Stationary/Consumable request and inventory automation	Completed	Commencing	Enhance operations.
18	Implementation of Safe City project	In progress	Not yet in use	Enhance security. Serve as foundation for other initiatives

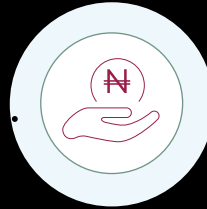
19	Financial Inclusion Digital Readiness Assessment	Completed	In use	Necessary foundation for achieving financial inclusion.
20	Implementation of Kada Hive Hub	Completed	In use	Drive digital economy and youth employment
21	Ducting of Kaduna roads in Urban Renewal Project	In progress	Commencing	Drive broadband rollout, digital economy, and protect roads.
22	Renegotiated MS Enterprise agreement for E-Government	Completed	In use	Enable e-government. Saved 43% in costs.
23	Government Intranet Portal	Completed	Limited usage	Enable e-government and enhance government operations
24	Delivery of Enterprise Internet access to KDSG MDAs	In progress		Enable e-government and enhance government operations
25	Delivery of internet access to key KDSG officials via Airtel MiFi	Completed	In use	Enable remote working and enhance government operations.
26	Migration of Digital Assets to Azure	Completed	In use	Enable e-government. Save costs. Enhance IT security.
27	Conducted several trainings and capacity building workshops for civil servants	Completed		Build capacity and drive adoption.
28	Acquisition of Zoom Enterprise for KDSG	Completed	In use	KDSG seamlessly migrated online during COVID lockdown
29	Website Standardization	Completed	In use	Enhance online profile of KDSG. Save Costs. Improve security.
30	Data Center repairs	In progress	In use	Reduce risk of operational downtime and data loss.
31	Produce Digital Strategy for Government and people of Kaduna state	Completed	In use	Blueprint and roadmap for e-government and digital society.
32	Development of Kaduna Technology Campus	In progress		Major initiative to drive digital economy of the state.
33	Waiver of RoW charges for telecom operators	Completed	In use	Incentive to drive rollout of broadband infrastructure.
35	Implement e-Health projects	In progress	In use	Automate supply chain, tertiary, secondary, and primary health.

Highlights of our Achievements

N15 billion



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Demonstration of its commitment to enhancing the skills of public servants, the government produced a policy framework for the establishment of the Kaduna State Public Service Centre/Institute.



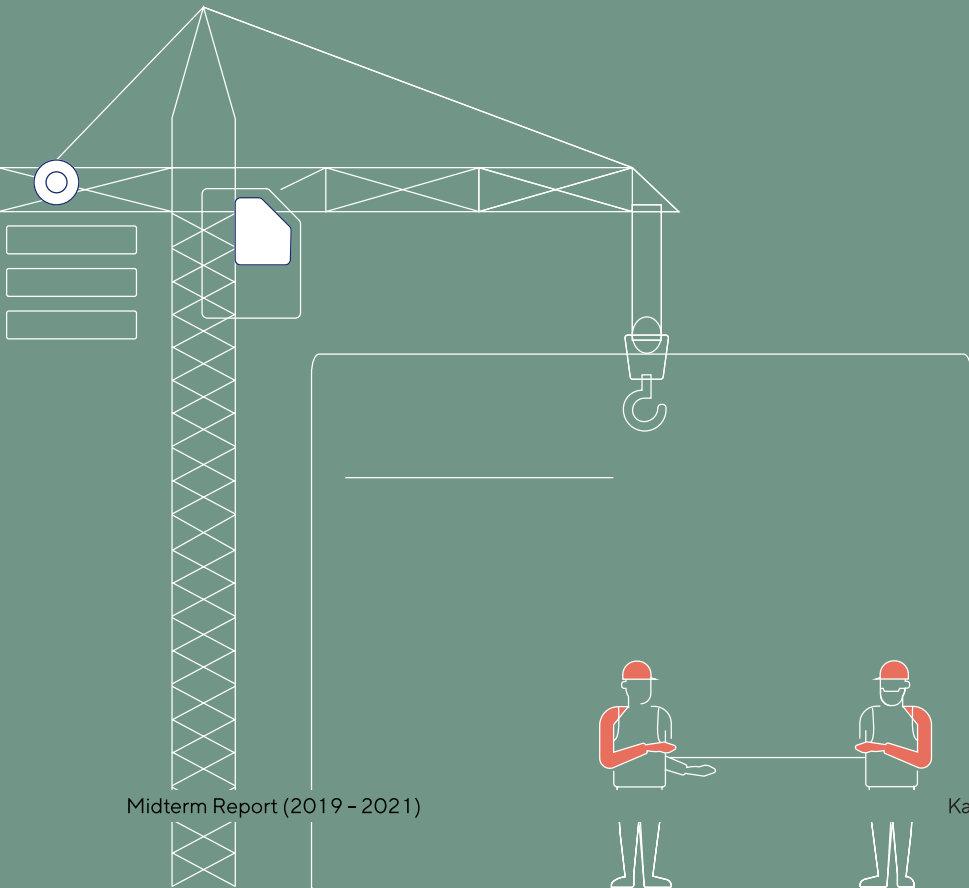
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Chapter 3



Chapter 3

Economic Development



The Governor Nasir Ahmad El-Rufai administration prioritizes economic development in its governance agenda. It has focused on attracting investment, industrialisation, job creation, reducing poverty and inequality, food security, and revitalisation of the rural economy. This chapter presents the economic interventions of the administration and the achievements recorded in the period, May 2019–May 2021.

Increasing Internally Generated Revenue (IGR)

The administration of Governor Nasir Ahmad El-Rufai has a strong commitment to boosting the Internally Generated Revenue of the State to become less dependent on Federal Allocation (FAAC). Towards this end, the KDSG has undertaken various reforms to

increase its IGR. This includes codification of its tax laws to establish the Kaduna Internal Revenue Service (KADIRS). The total IGR generated by the State increased by 13% from N44.95 billion in 2019 to N50.76 billion in 2020. Before 2015, the state generated no more than N13 billion yearly. Reforms in tax administration have increased IGR steadily. The State generated N52 billion in 2021.

The Nigerian Bureau of Statistics ranked Kaduna State 5th in the country with respect to IGR, preceded by Lagos, Rivers, FCT, and Delta States. Sources of internal revenue available to the State Government include taxes, fines and fees, licenses, earnings, and sales, as well as revenue collected from 56 revenue generating MDAs

in the State. The top revenue generating MDAs are KADIRS, Kaduna Geographic Information Services (KADGIS), Kaduna State Urban Planning and Development Agency (KASUPDA), and the Ministry of Finance. The State generated N44bn in 2019, N50.7bn in 2020 despite the outbreak of COVID-19 pandemic, N2.01m in January 2021 and N3.43m in February 2021.

The increases in the State IGR were due to the reforms undertaken by the administration. As an example, KADIRS was transformed, and its services were digitalized.

Specifically, the Service undertook the following reforms to increase the State's revenue base:

- i. Introduced a quarterly taxpayer's engagement meeting in the three senatorial zones: This gives the taxpayer a voice in tax matters. Information gathered from taxpayers is used to develop taxpayer friendly policies. Six engagements were organized in the three senatorial zones.
- ii. Designed a taxpayer website: taxpayers have an opportunity to enjoy self-service on all services provided by KADIRS from the comfort of their homes or offices. These services include filling of tax returns, tax payments, registration for PAYE, filing of complaints, and live chats through www.kadirs.kdsg.gov.ng.
- iii. Developed and launched an HRE e-payment platform: Specific software built and launched for the Hospitality industry to ease payment of taxes. Organized Training for all hoteliers on the use of the software.
- iv. Developed a digital taxpayers registry: electronic record keeping of all taxpayers' records/information for easy retrieval and utilization.
- v. Enforced new number plate registra-

tion, vehicle paper renewals and drivers' licence for motorcycles and tricycle riders in the three senatorial zones.

- vi. Organized a joint taskforce for the recovery of levies, fees, and rates for MDAs. The Service's enforcement Unit led a taskforce to recover outstanding liabilities for Kaduna Geographical Information Service, Kaduna State Urban Planning Development Agency, Kaduna State Emergency Management Agency, Kaduna State Schools Quality Assurance Authority, and Kaduna State Local governments.
- vii. The service has developed a medium- and long-term Revenue Collection Plan 2020-2030. This is a plan for the achievement of the 200 billion Naira Revenue target by 2030, which KADIRS is determined to achieve.
- viii. KADIRS has helped to diversify the sources of Local Government revenue collection and reporting beyond just markets, shops, and kiosks to other hitherto, untapped revenue lines by the Local Governments, reduction of leakages and interference by reducing the number of revenue collectors operating in the markets. All Revenue collectors have been profiled and issued with customized reflective jackets carrying unique numbers attached to their names. Improved collection and reporting within the ten (10) Local Government Areas taken over by Inter-switch. Improved engagement meetings with ALGON on ways to improve revenue collection, accounting, and remittances to Local Government Area Councils. Introduction of a new revenue collection model that emphasizes control and accountability.
- ix. KADIRS has created a customer relationship mechanism, always prompt in attending to taxpayers' needs, inquiries, complaints, and



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general information. Organize roadshows, vigorous sensitization and tax education through our social media platforms, Tax Thursday Drive, and Quarterly Stakeholders Engagement meetings for our esteemed taxpayers.

- x. The Service has resumed the collection of Radio and TV taxes (rates) and agency registration fees for all gaming operators within the state and ensuring compliance in payment of With-holding Tax (WHT) by gaming operators.
- xi. The service introduced promotional lotteries, gaming, casino, sports betting, and tombola tax.
- xii. In terms of Tax Intelligence Performance, the KADIRS identified several existing organizations and some hidden taxpayers. Increased revenue collection from government hospitals through close supervision by assigned monitoring teams. Investigated a request of a taxpayer to untag his stolen but recovered vehicle. The outcome of the investigation validated the claim by the taxpayer.
- xiii. The KADIRS introduced a Monthly Tax Drive to improve revenue generation in the state, with all the Executive Directors as the team leaders.
- xiv. KADIRS established a viable platform of engagement on taxpayers' database sharing mechanism, which was tagged, the KADIRS-FIRS collaboration committee for improved revenue collection. Members of the KADIRS-FIRS collaboration committee were trained to ensure their efficiency.
- xv. On Stamp duties and Capital Gains Tax, KADIRS now has a permanent desk officer in KADGIS, where a staff reports from Mondays to Fridays every week. Files are easily monitored, and Deeds are easily sorted out

into either re-certification or assignment. Fliers indicating the processes involved in securing Stamp Duty and Capital Gains Tax were made and distributed to taxpayers in Kaduna, Zaria, and Kafanchan.

- xvi. On Motor Vehicle Administration, the Service has automated the entire process of purchasing new number plates and renewal of vehicle particulars.

INVESTMENT AND BUSINESS PROMOTION

At its inception in 2015, Governor El-Rufai's administration recognized the need to establish a one-stop agency dedicated to investment promotion. Towards this end, it established the Kaduna State Investment Promotion Agency (KADIPA) in 2015 as a one-stop Investment Center for business establishments and investments. It coordinates the activities of relevant MDAs and leads regulatory requirement revisions, eliminations of redundancies, and easing of bureaucratic bottlenecks.

Kaduna offers a wide range of opportunities to investors in different sectors, especially agriculture, manufacturing, mining, and tourism. Through the institutional architecture and the political leadership provided by Governor El-Rufai, Kaduna State attracted investments of \$750 million in the period May 2019 – May 2021. Of these, \$663 million were Foreign Direct Investment (FDI).

This made it Nigeria's top investment destination. This achievement is being recognized nationally and globally. As an example, NIPC's "Report of Investment Announcements, H1 2020" rated Kaduna as the Number 1 investment destination in Nigeria. Kaduna outperformed its peers despite the downward pressure on investment flows and the negative global economic impact of COVID-19 with Lagos State coming in 2nd place with \$221 million.



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To achieve its investment promotion goal, the administration undertook some other interventions, including the following:



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- Secured approval to begin Agency Banking in partnership with UBA, Unity Bank, SMEDAN, and PAYANT Technologies Limited. Implementation has begun with the recruitment and firststage training of agents by Unity Bank and UBA. An application for a super-agent license for Kaduna Industrial and Finance Company (KIFC) has been submitted to the CBN.
 - A digital dashboard was developed, as a one stop key performance indicator monitoring hub for Ease of Doing Business in Kaduna State.
 - To showcase the investment opportunities in the State, the government organizes an investment summit every year. The Kaduna Investment and Economic Summit (KADInvest) brings together investors, both

KADInvest have been held since 2016.

Furthermore, to support existing businesses, the KDSG organized the first business dinner to maximize collaborations and explore the brownfield business in the State. More than 400 business people were in attendance. The objectives of the business dinner were as follows:

- i. To promote dialogue between the government and the private sector.
- ii. To collectively identify challenges facing the private sector to seek common solutions to promote businesses and enhanced Public-Private Partnerships in the State.
- iii. To share experiences between government and businesses in order to promote and attract businesses to the State, create jobs, and improve the livelihood of our people; and
- iv. To forge strategic partnerships between the government and the



>> KADINVEST 2021

L - R: Senator Uba Sani , Vice President Yemi Osinbajo, SAN; Governor Nasir Ahmad El-Rufai, Deputy Gov. Dr. Hadiza Sabuwa Balarebe

local and international. It gives the government an opportunity to showcase not only the investment parastatals but also what the government is doing to create a conducive environment for investments. Six editions of

businesses/private sector for sustainable growth and development in the State.



Table 2: Local Investments in the period, May 2019 - May 2021

S/N	INVESTMENT (PROJECT)	YEAR	SECTOR	WORTH OF INVESTMENT	Narrative	LOCATION
1	AMA Pharmaceuticals	2020	Health	\$25,000,000.00	Production of Syringe Plant, started construction late 2019 and concluded 2020 awaiting commissioning.	Igabi
2	H-Medix	2021	Health	\$6,045,949.00	H- Medix is a departmental store and pharmaceutical company that is based in Abuja, the company is willing to establish two of their stores in Kaduna State	Health City, Western Bypass
3	ASHEEJAY VENTURES	2021	Manufacturing	\$268,000.00	Asheejay is an established company based at the Aliyu Turaki Road, the company is interested in setting up a furniture factory in Kaduna, awaiting investor to mobilize to site.	Dankade, Igabi
4	Y-FAB Pharmacy & Stores Ltd.	2021	Pharmaceuticals	\$38,900.00	Construction of pharmaceutical factory, allocation of factory site done in 2021.	Dankade, Igabi
5	Aid Cargo	2021	Manufacturing	\$69,800.00	Industrial land for rice mill company.	Afaka
6	Tg agri farms ltd	2021	Agro-allied		Development of Orchards and Mixed crops.	
7	Al-Khaleefah Services Limited	2021	Oil and Gas	\$465,117.00	Construction of Gas Refill Plant	
8	Feredo Agro And Bio Farms Limited	2021	Agriculture	\$337,210.00	Dairy processing & Rice farming. The company is in partnership with a foreign investor that will finance the project	Kangimi Village
9	Maccat Agro-Allied	2021	Agriculture		Construction of Rice Mill factory.	Afaka
10	Falke Agro-Allied	2021	Agriculture	\$139,535.00	Falke is a well-established company in Rigachikun. The company is focused on agro-processing and has been allocated additional land to expand their business	

11	Bright House Integrated Ventures Limited	2021	Manufacturing	\$38,900.00	Bright House owns a small factory in Panteka that sells paints and furniture. They applied for 1-2 hectares of land to build a warehouse for the manufacturing of paints & furniture in Kaduna	Afaka
12	Standard Sacks	2021	Manufacturing	\$5,094,445.00	Sack Manufacturing Plant. The company in partnership with Bank of Industry will establish a State-of –a-Art factory along Kaduna-Zaria expressway that will be producing thousands of sacks.	Dankade, Igabi
13	El-Abdeh International Limited	2021	Agriculture	\$221,605.00	Application for grant of five hectares of land for agricultural purpose. The company are looking into Agro-Allied business	Kangimi Village
14	Noor University Ltd.	2019	Education	\$4,651,163.00	Noor University has acquired a piece of land from Kaduna State to build a university campus that will advance the educational system in the State	
15	Barbados Ventures Ltd.	2019	Agro-allied	\$5,000,000.00	A well-known company, Barbados Group has set up a fertilizer plant in Kakuri to supply to the consumer market. The Plant is on a high standard.	Kakuri Industrial Area
16	TMDK industries Limited	2019	Manufacturing	\$25,000,000.00	TMDK is a well-established company along Kaduna-Zaria Road. The company has already started operating and is focused on food processing and Integrated farming	Rigachikun
17	Flour Mills	2019	Manufacturing		Flour Mills have established another branch of their company. The new company focuses on fertilizer production	Bypass
18	Piyo Global Recreation Centre	2019	Business/Tourism	\$116,280.00	Piyo Global has built a state-of-the-art neighborhood center in Tafawa Balewa Way and wants to expand into the hotel business. They are also redeveloping the Unguwan Rimi Market	Tafawa Belewa
	Sub Total			\$72,486,904.00		

Table 2 shows that in the period under consideration, Kaduna State attracted local investment worth \$72.5 million.

Table 3: Foreign Direct Investment, May 2019 – May 2021

S/N	FOREIGN DIRECT INVESTMENTS	Description	TOTAL COST OF PROJECTS
1	Arla	Damau Household Milk Farm. Construction is still ongoing on site	\$44,000,000.00
2	Dpan	Construction of a car assembly plant is completed. Awaiting Presidential commissioning	\$10,000,000.00
3	African Natural Mines and Steel	Started the construction of a steel plant at Kujeni and work is still in progress. This will create over 3000 jobs in Kaduna State	\$600,000,000.00
4	OCP	Fertilizer Manufacturing Plant, construction started early last year. The construction is ongoing.	\$5,000,000.00
5	Tomato Jos	Established a tomato farm in 2016 and commissioned a tomato processing factory in 2021. The factory will be producing 84 tons of tomato paste every day and will create 500 hundred direct and indirect jobs	\$4,000,000.00
	Subtotal		\$663,000,000.00

Table 3 shows that in the period under consideration, Kaduna State attracted FDIs amounting to \$663 million.

Table 4: Investments in Mass Housing, May 2019 – May 2021

S/N	INVESTMENT (PROJECT)	YEAR	SECTOR	WORTH OF INVESTMENT (NGN)	WORTH OF INVESTMENT (USD)	LOCATION
1	Nuru Siraj Housing Estate	Feb-19	Mass Housing	5,000,000,000	\$9,960,159.36	CHIKUN
2	Zymax Nig. Ltd	May-19	Mass Housing	1,000,000,000	\$1,992,031.87	CHIKUN
3	Royal Voyage	Jun-19	Mass Housing	500,000,000	\$5,976,095.62	CHIKUN
4	Kanma Properties Dev. Company Ltd	Jun-19	Mass Housing	500,000,000	\$1,992,031.87	CHIKUN
5	Sunstar Integrated Services	Jun-19	Mass Housing	1,000,000,000	\$1,992,031.87	CHIKUN
6	A.B Abubakar Estate	Jul-19	Mass Housing	1,500,000,000	\$1,394,422.31	IGABI
7	Silver City	Jul-19	Mass Housing	1,000,000,000	\$557,768.92	CHIKUN
8	Yukuya Green Homes	Feb-20	Mass Housing	3,000,000,000	\$2,988,047.81	CHIKUN
9	Muwaffaq Engineering	Jul-19	Mass Housing	3,000,000,000	\$6,976,744.18	CHIKUN
10	Windcastle Engineering	Jul-19	Mass Housing	1,000,000,000	\$1,992,031.87	CHIKUN
11	Asmabell Group	Jul-19	Mass Housing	800,000,000	\$1,702,031.87	CHIKUN
	Sub Total			N10,300,000,000	\$13,926,035.40	

Table 4 show that Kaduna State attracted investments in Mass Housing amount to \$13.9 million in the period under consideration.



The KDSG organized the first business dinner to maximize collaborations and explore the brownfield business in the State. More than 400 business people were in attendance.

Agriculture

Kaduna State is a predominantly agricultural economy. It accounts for 39.73% of State GDP in 2019 and 42.66% in 2020. Agriculture is the main source of employment and livelihood for the majority of its people, employing 42% of the workforce. With investments in the first term such as OLAM and Tomato Jos, the agro-allied industry is being developed in the State, and they are creating hundreds of jobs for people.



A collaboration with Food and Agricultural Organization of the United Nations (FAO) led to the development of the Kaduna State Agricultural Development Strategy, which was approved by the State Executive Council in 2021.

The administration's proactive approach to attracting investments resulted in the development of the agricultural sector in its value chain. Below are some initiatives undertaken by the administration to promote the agricultural sector in the State:

- A collaboration with Food and Agricultural Organization of the United Nations (FAO) led to the development of the Kaduna State Agricultural Development Strategy, which was approved by the State Executive Council in 2021.

- The Ministry of Agriculture consulted with various stakeholders and sought the support of Alliance for a Green Revolution in Africa (AGRA) through their capacity building program to develop an Agricultural Policy for the State. This was approved by the State Executive Council in 2021.
- Developed an Agricultural Investment Plan (AIP) to contribute to sustainable food and nutritional security, increase the incomes of rural households, and secure economic growth in the State.
- Working with Nigeria Incentive-Based Risk Sharing system for Agricultural Lending (NIRSAL) to develop a comprehensive database of all the farmers and farmlands in the State along with their respective products.

42.66%



Kaduna State is a predominantly agricultural economy. It accounts for 39.73% of State GDP in 2019 and 42.66% in 2020.

42%



Agriculture is the main source of employment and livelihood for the majority of its people, employing 42% of the workforce.

Digital Economy

Data is key to national and state development. Toward this end, the Kaduna State Government:

- Launched a Business Registration Portal (<https://kaduna.business/register>). This will enable the State to have a data bank of all businesses and companies in the State.
- IHS and MTN have agreed to partner with the State to upgrade Kaduna, Kafanchan and Zaria metropolises mobile networks from 3G to 4G by providing 97 kilometers of fibre-optic connection.
- Development of the Master Data Management (MDM) system to enable Kaduna State Residents Registration Agency (KARRA) to build upon the foundational data of residents that have already been captured towards implementing the Kaduna State Residency Card
- Digitization of some services of the following MDAs: KADGIS, MBIT, KADIRS, Kaduna Procurement Authority (KADPPA), KASUPDA, High Court.
- Creation of self-assessment personal income tax portals, vehicle registration portals, creation of Joint Tax Board Platform.



Mass Housing

The administration recognizes housing as a major sector that needs prioritized attention and as such has dedicated a yearly budget line since mid-2019 for publicly funded delivery of social housing that targets the low-income bracket of Kaduna residents.

The government has so far dedicated over N3 billion to the construction of 624 housing units at 4 sites in the three Senatorial zones, including Zaria and Kafanchan. These houses are at various levels of completion with the units located at Rigasa and Unguwan Tanko already being allocated to pre-qualified beneficiaries who have the option of mortgage financing through the State's primary mortgage provider at a favorable single digit interest rate of 7.5% over a long-term period of up to 25 years.

It is well known that Kaduna's housing deficit cannot be bridged through the limited resources of the government alone. This is the reason why this administration has emphasized creating an enabling environment for private sector investment in the sector. A considerable number of real estate developers are currently in partnership with the State to construct over 5000 housing units. The administration is engaging other investors to take part in the mass housing scheme.

In addition to housing, the Governor El-Rufai administration is constructing public buildings across the State. This is to ensure adequate provision of facilities at an acceptable standard, thus creating favorable working conditions that ensure efficiency and improve productivity. There are quite several public buildings currently under construction across Kaduna State. These include heritage sites such as the Kaduna State House of Assembly, popularly known as Lugard Hall, which is being restored and expanded. In addition, palaces, and government lodges are being upgraded across the State.

The newly created Metropolitan Authorities at Zaria and Kafanchan has also initiated the

construction of Mini secretariats that are about to take-off at these locations to accommodate the Administrators and their staff.

As recreational facilities are crucial to the physical and emotional well-being of the people of the State, the KDSG, in partnership with the private sector, is ensuring the construction and management of green parks. The Doka and Centenary Parks are under construction in Kaduna Metropolis. These are multipurpose facilities that feature sports facilities, restaurants, gardens, art galleries, and children's games, among others.

More parks will be constructed in other senatorial zones before the end of the tenure of this administration. The Green Parks are beautifying the State and are also contributing to mitigating the impacts of climate change.

One major challenge in the country is that regulation of building standards is not enforced. Cognizant of this, the KDSG enforces quality standards in all public and private building structures in the State. This way the government is ensuring that the sector is regulated within acceptable parameters. In line with this, three policy documents have been drafted by the Ministry of Housing and Urban Development namely Housing Policy, Public Building Maintenance Policy & Urban Development Policy. Once these policies are approved and adopted, they will guide the operation of the Housing & Urban Development sector in the State.

This administration has attracted many investors (Real Estate Developers) and is partnering with them in the construction of mass housing estates across Kaduna metropolis under the PPP arrangement. The government gives lands to the developers and facilitates all approvals and permits free of charge. Currently, 16 developers are partnering with the State Government to construct medium to luxury 5,715 housing units. These are at various stages of completion.



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Highlights of our Achievements



624

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5000

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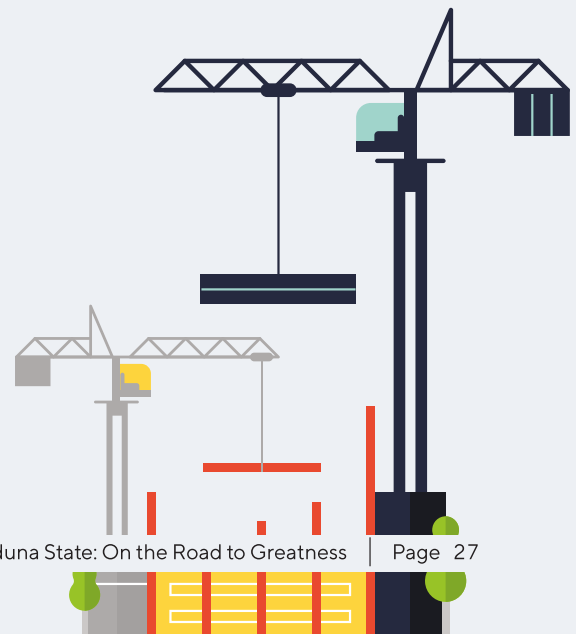


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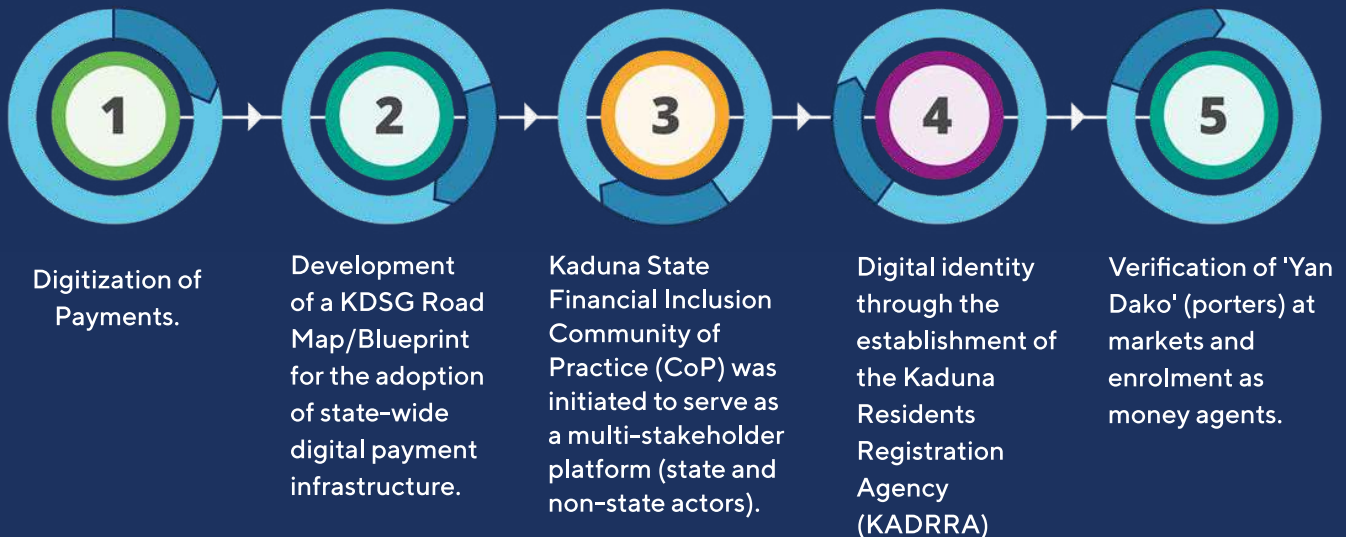


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Financial Inclusion

Financial inclusion means that individuals and businesses have access to useful and affordable financial products and services that meet their needs and are delivered sustainably. Current efforts in achieving Financial Inclusion are as follows:



To promote Financial Inclusion, the administration is in partnerships with the following local and international organisations:

- Bill and Melinda Gates Foundation
- United Bank for Africa (UBA)
- MAKEBA Inc.
- IHS Towers

Furthermore, it has held various preliminary discussions with local and international partners such as EFINA, Central Bank of Nigeria, Women's world Banking Organisation, IDEO, BRAC Innovations, and Shared Agents Network Expansion Facilities (SANEF) on promoting financial inclusion.

DEVELOPMENT OF NEW COMMERCIAL HUBS AND UPGRADE OF EXISTING BUSINESS FACILITIES

- a. **MARKETS**
Through public-private partnerships, the administration is reconstructing, rehabilitating, upgrading, and expanding markets in

the state. Once completed, the markets will have abattoirs, toilets, warehouses, and other facilities like fire stations, police outposts, ample parking lots, and banks.

The rehabilitation and expansion of markets are being overseen by the Kaduna Market Development and Management Company (KDMC) As part of the development of commercial hubs and the upgrade of existing business spaces, the old Kaduna State Urban Planning and Development Agency (KASUPDA) building was converted into a GSM village to service the traders, and technicians on Ahmadu Bello Way, Lagos Street, Gombe Road, and Broadcasting Road.

The Kasuwan Magani, the first off-grid market in West Africa with a 100-Kilowatt solar PV Mini-Grid, has been built. Furthermore, 1,112 traders have occupied the completed Phase I of Sabon Gari Market, with phase II to be completed in December 2021.

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The redevelopment of Kawo Market, Ungwan Rimi Market, Kasuwan Bacci, Dan Magaji, Barnawa Market, Amaru Market, and Kabala Doki are at advanced levels of completion. In all cases, new shops are allocated to current traders in the markets who have the Right of First Refusal.

The Murtala Muhammad Square, a major recreational facility has been remodelled, and the development of Galaxy Mall, the first-ever mall in Kaduna is nearing completion. Similarly, the 450-capacity car park at Sheikh Abubakar Gumi Market is at an advanced stage of completion.

Enforcement of Health and Safety Measures

In October 2019, the administration, through KMDMC, began enforcement of health and safety measures in Sheikh Abubakar Mahmoud Gumi Market, Kaduna to demonstrate its commitment to building and running modern and habitable markets. Over 2,000 illegal structures and attachments in the market that constituted fire hazards were removed.

This enforcement was extended to other markets in several Local Government Areas, in Kaduna North, Kaduna South, Igabi, Chikun, and Zaria. One outcome of this was the decongestion of markets in the State. In turn, this resulted in a reduction in incidences of crime within markets, a fair chance of sales for all retailers, and a faster response rate in times of emergency. In recognition of the significance of decongesting the markets, the administration constituted a Decongestion Committee to enforce State Laws against hawking and Health and Safety regulations.

Improvement of Revenue Performance

As a result of the reform of the KMDMC, in 2019, it recorded a 118% revenue performance. 60% of this performance was recorded after the decongestion exercise. In addition, its company took measures to block revenue leakages and improve performance. These included:

- Adoption of Interswitch to curb leakage of revenue from car park collections.
- Addition of insurance to the service component
- Increased customer satisfaction and meaningful engagements with stakeholders and market unions.

KMDMC contributed N85,635,000.00 to the KADIRS Tax Clearance Certificate Collection (TCC) in 2021 by including TCC as a requirement for the sale of shops application and over N100 million to KASUPDA through Building Permit approvals for PPP projects. KDSG, through KMDMC, expects an exponential boost in revenues of at least 1000% from projects like the sale of shops at Sheikh Abubakar Mahmoud Gumi Market, Kasuwan Magani, lease of Galaxy Mall, and other projects PPP projects which are nearing completion. The sale of shops has been extended to other markets. So far, 8,577 stalls have been allocated to verified traders. Of these, 4568 are in Sheikh Abubakar Gumi Market, 716 in Kasuwan Magani, 1,112 in Sabon Gari, 47 in Dan Magaji Market and 2,134 in Kasuwan Bacci.

Empowering MSMEs and fostering investments through sales of shops

Previously, shops were rented out to retailers by landlords, most of whom were politicians, government officials, individuals that were connected to public officials, and the elite. They rented out shops at exorbitant rates ranging from N350,000 – N500,000 to the tenant traders while in turn paying the Government an average of N30,000 in rent. The rationale for selling shops directly to the traders in legal occupation is to transfer owner-occupier titles to traders. This has improved the trader-occupiers' credit-worthiness, access to long term capital, net worth, and overall improvement of their businesses.

Prior to the sale, verification of previous occupiers of the markets being developed – like Kasuwan Bacci, Sabon Gari, Kawo Market, Kabala Market, Ungwan Rimi, and Kasuwan Magani – is carried out to validate the occupancy of the shops and activate the

“

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traders' Right of First Refusal.

Once completed, the markets are open to the following three types of traders:

- Incumbent traders who occupied the shops prior to rehabilitation and expansion.
- General Public (New entrants)
- Petty traders who prior to redevelopment had no shops but traded illegally around the environs of the market.

The Sale of Shops Scheme started with Sheikh Abubakar Gumi Market in 2019. However, the application portal opened in September 2020 following setbacks due to the COVID-19 pandemic. KMDMC received 7,349 applications.

In Phase 1, 6,444 applications were received from traders with the Right of First Refusal, while 904 applications in Phase 2 were received from the public and petty traders whose illegal structures were removed in 2019. 597 applications were from the public. The Government, through KMDMC initiated three payment methods:

1. Outright Payment (100%)
2. Installment Payment (60:20:20 over a period of 12 months)
3. Mortgage Payment in partnership with Sterling Bank at an interest rate of 9%. Service Delivery

To ensure the security of the market and goods of retailers, KMDMC:

- Introduced insurance policies for all the markets in its portfolio which cover fire, special perils, and traders' content to a considerable amount at a premium.
- Built a 500-capacity car park at Sheikh Ahmad Gumi Market.
- Provides 24 hours security; and

Retrofitting of water pipes for a water supply according to WHO standards.

b. Neighborhood Centers

In the period under consideration, the Kaduna State Government has developed neighborhood centers to promote equal opportunity and economic development within communities for traders. This is done to promote easier access to the most basic of needs within a 3km radius of peoples' homes. These neighborhood centers are promoting economic activities in local communities/neighborhoods such as pharmaceutical services, playgrounds, sporting facilities, and carwash facilities. Jobs are being created in these centres.

The neighbourhood centers are strategically located. This has led to traffic decongestion as people do not have to travel far to obtain basic goods and services.

c. Murtala Mohammed Square

The Kaduna State Government has upgraded the Murtala Square into a world-class leisure, sporting, and recreational center. It comprises a conference hall, a boutique hotel and tech hub, an indoor sports hall, a club house, restaurants, and other commercial spaces. The Boutique Hotel houses an exhibition center in its lobby thereby promoting the creative arts. When operational, the Square will be of social and economic benefit to the State.

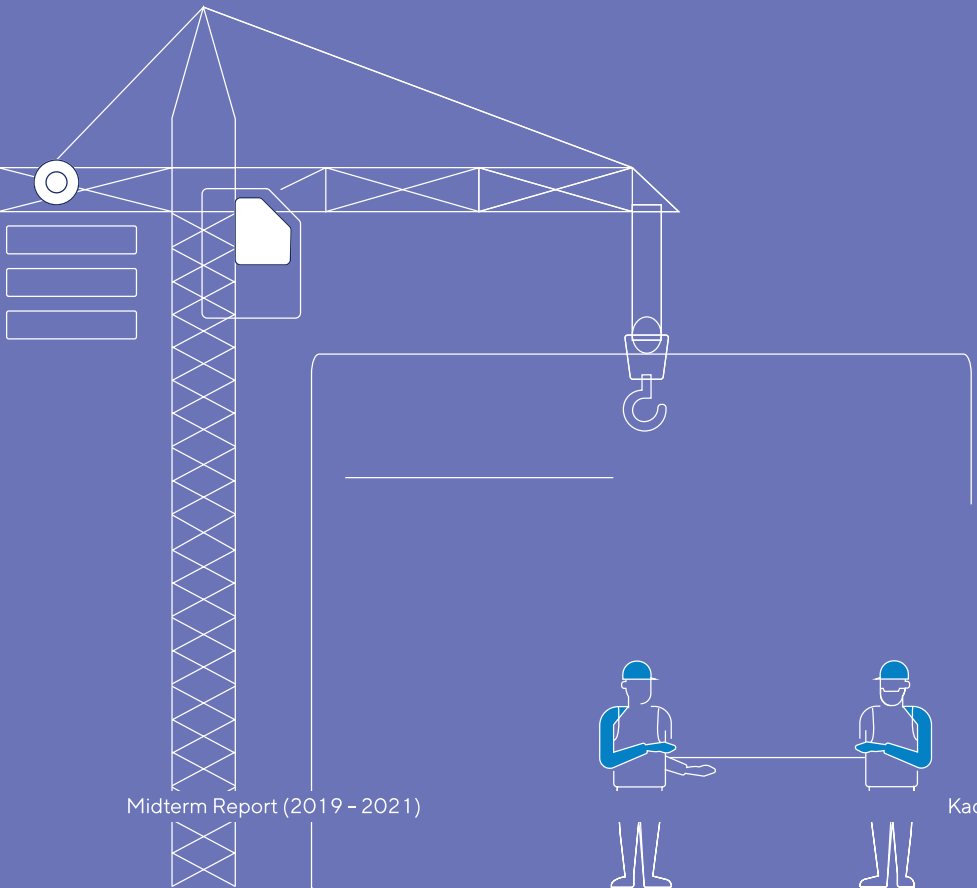


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Chapter 4



Chapter 4

Human Capital Development



INTRODUCTION

The Governor El-Rufai administration recognises that the greatest assets of Kaduna State are its people. This informed its strategic focus on human capital development. It is committed to a Kaduna State where citizens are healthy, have access to quality education and healthcare, and overall, a decent standard of living.

Investments in Human Capital Development have led to the implementation of free and compulsory basic education and the school feeding programme, construction and rehabilitation of schools, literacy centers, vocational centers, science, and technical colleges, among others. These have doubled the number of children in schools, increased girl-child education, and

reduced the number of out-of-children in the State. Furthermore, the proportion of quality teachers has been raised through the recruitment and training of teachers in Primary and Secondary Schools to improve learning outcomes in the State.

EDUCATION

The policy thrust of education is to improve access and quality of education in basic, primary, secondary, and tertiary education to the citizens. In turn, human capital development will be the driver of sustainable development of the State in the medium to long term.

To underline the centrality of education to the develop-

ment of the state, Governor El-Rufai on assumption of office declared a state of emergency in the education sector and provided an additional N10 billion in the education budget in 2015 to ensure that every child in the State gets at least twelve years of free basic education.

In the first term of the El-Rufai administration, Governor El-Rufai prioritized education as part of its human capital development and improvement of the well-being of our people. As stated in its Putting People First agenda, education is a major priority of the administration in the second term. This focus on education is aimed at restoring the dignity of our people and enabling them to live meaningful and productive life, as well as exercise real freedom. As such, during the first half of the second term of the administration (May 2019 – 2021), the KDSG undertook the following:

- Renovated and refurbished more schools,
- Built more classrooms to accommodate the growing number of pupils,
- Provided electricity to more schools,
- Continued implementing the School Feeding Programme,
- Employed qualified teachers, especially English, Science and Math teachers,
- Made education free for pupils in the State until the age of eighteen years, and
- Provided free school uniforms to pupils, thus reducing the amount parents spend on the education of their children.

The KDSG has also proactively embraced concrete reforms as a response to addressing the years of neglect of the education sector. To achieve its vision “to be a Model State Education Sector in the provision of quality and inclusive education in Nigeria”, the Ministry of Education continues to provide quality and equitable education to males, females and persons with special

needs, through working with relevant stakeholders.

This is to enable citizens to attain their full human potential and promote moral values and ethics, as well as defend democratic ideals. In addition, the aim is to ensure that the education system produces graduates that will embrace the diversity of our people.

In the Education Sector, the Kaduna State Government achieved remarkable progress in the period under consideration. These are highlighted below.

Increased Budgetary Allocation From the inception of the Governor Nasir Ahmad El-Rufai administration in May 2015, the Kaduna State Government (KDSG) has allocated an average of 25.8% of its annual budget to education – which is higher than the UNESCO target of 25% budgetary allocation – to the education sector.

Expressing his commitment to education, the Governor noted: “We were clear about our priority to expand access to education to give all children 12 years of free education, from primary school till they complete secondary school. Basic education is the bedrock for equality of opportunity, and it will remain free. We have about 2m pupils in public primary schools.” (El-Rufai, 2021)

Increased School Enrolment

- i. Public primary school enrolment increased from 1,823,583 in 2018/2019 to 1,923,313 in 2019/2020. This is an increase of 99,730 (5.5%). Private primary school enrolment increased from 109,255 in 2018/2019 to 173,039 in 2019/2020 making an increase of 63,784 (58.4%). Overall, there was an increase of 8% in private primary school enrolment from 2018/2019 to 2019/2020, with public schools accounting for 92% of total primary enrolment in 2019/2020.
- ii. Junior secondary school enrolment increased from 342,283 in 2018/2019 to 359,080 in 2019/2020 making an



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increase of 16,797 (4.9%), while senior secondary school enrolment increased from 175,426 in 2018/2019 to 224,189 in 2019/2020, an increase of 48,763 (27.8%).

Girl-child Education

- i. Through the School Management Committees (SMBC), in the period under review, the administration sensitized 65 school communities on the importance of girl-child education. This is an important means to sensitize parents on the importance of girl-child education.
- ii. Also, it sensitized husbands, parents, community leaders, principals, women leaders, etc. of dropped out adolescents/married girls in 14 communities in 10 LGAs across the State on returning them to school
- iii. 681 married/adolescent girls from 146 communities in 10 LGAs were supported with 1,363 copies of English and Mathematics Textbooks, 12,258 exercise books, 81 transistor radio sets for the existing 81 girls at Tudun Mare and Tudun Nupawa, 2 cartons of hand washing liquid soap and 1,000 pieces of face masks in collaboration with UNFPA for 2nd Chance Education Programme.
- iv. KDSG conducted intensive 3-month extramural lessons for 681 adolescent/married girls in preparation to enroll them back in school between March 2019 to January 2021.
- v. Furthermore, it created public awareness on free education for the girl child at Invicta FM Radio on the topic "Education as a Vaccine".



In the first term of the EI-Rufai administration, Governor EI-Rufai prioritized education as part of its human capital development and improvement of the well-being of our people.



In the Education Sector, the Kaduna State Government achieved remarkable progress in the period under consideration.

Out-of-school Children

- i. Kaduna has an estimated 524,670 out-of-school children. According to the Save the Children Fund, in 2020, 46% of these, that is 242,100, were girls.
- ii. To combat the problem of out-school children, the administration began a partnership with the EDU-MARSHAL

for the sector. Edumarshals patrol streets during school hours and pick up any child not in school for subsequent enrolment. A database of out-of-school children is being populated by Edumarshals. This database is used for enrolment and monitoring. 65,586 out-of-school children have been enrolled and their families are currently being enlightened and supported under various social/education support programmes by the KDSG.

- iii. Conducted Out-of-School mapping across the 23 LGAs with support from the Kaduna State Bureau of Statistics. This is to measure the level of increase/decrease in the number of Out-of-School children as compared with the 2020 Household survey figure.

Retaining children in School

- i. 223,288 students of JS1 and SS1 students including 500 pupils of the three Tsangaya Boarding Primary Schools in the State received free uniforms. This was aimed at reducing out-of-pocket expenditure by parents.
- ii. The total number of beneficiaries of the Boarding School Feeding Programme between 2019 and 2021 stands at 75,696 students in 29 boarding Schools. The School Feeding Programme is leading to job creation through the employment of cooks and secondly, through sourcing of food items from local farmers.
- iii. In response to the challenge posed by the COVID-19 pandemic and in a move to conform to the current trend of digital learning, the State Government has developed and deployed Education Management Information System (EMIS) in all the state-owned tertiary institutions. This ensured Integrated Communication Network, Network Infrastructure, Students Information System, Virtual Learning System, and other e-Administration Systems.
- iv. The State Government introduced various scholarship schemes which comprise of bursaries, scholarships, and

loans with 4,547 bursary beneficiaries from 2019 to 2021, processed across 58 institutions of higher learning in the country.

- v. Establishment of a school for the Gifted and Talented to meet the needs of gifted and talented children.
- vi. Payment of NECO/NABTEB fees for 57,489 candidates from 2019 to 2021.
- vii. The operating policy has been to retain children in schools and IQTEs and improve their concentration and learning by providing free school feeding in primary schools. The number of children that have benefitted from the Homegrown School Feeding Program is 735,288 pupils in Primary 1 –3.

- viii. The administration took steps to contain the spread of COVID-19 among learners. These included the provision of Personal Protective Equipment (PPE) in schools before reopening. The equipment includes 948 Infrared Thermometers, 31 Standing Infrared Thermometers, 2,264,908 facemasks, 7,400 litres of Hand Sanitizers, 986 Hand Washing Points, and Handwashing soaps (liquid and tablets) procured by schools with the provision of N10,000 each to 541 Public Secondary Schools, 134 Infrared Thermometer donated through Her Excellency, the Deputy Governor, 5,000 Face Masks were donated and distributed to Public Schools by Kaduna State Peace Commission.

- ix. Provided School Improvement Grants (SIG) of N75,400,000:00, amounting to N200,000.00 each to 377 public primary schools in the State. These grants enabled the schools to implement School Development Plans (SDP), such as minor repairs and provision of learning materials using GPE funds.

Rehabilitation and Construction of Schools

The KDSG is committed to the con-

struction of classrooms, provision of furniture and sporting facilities, provision of water and sanitation hygiene facilities, and the construction of laboratories and supply of equipment.

Renovation and furnishing of 400 Primary Schools

In 2016, the government earmarked the sum of N6 billion to improve enrolment rates and quality of education, as well as address the dilapidated state of infrastructure in the schools across the State. The renovation of the 400 primary schools consisted of the rehabilitation of classroom blocks, provision of furniture, construction of solar-powered boreholes and the construction of four cubicle toilets across the 23 LGAs of the State. The rehabilitation effort was designed to encourage enrolment, particularly in rural areas, as well as provide a convenient environment for learning, including the provision of water for improved sanitation and healthier development outcomes for children.

Re-Awarding of Construction of Six Secondary Schools

The construction of the six science secondary schools is currently ongoing. This project is in partnership with the Islamic Development Bank (IDB) with a total of N761,722,285 appropriated as counterpart funds to complete the projects. This facility was approved by the IDB in 2009 but was stalled due to a lack of counterpart funding by the State, a situation the El-Rufai government inherited, but remedied. The scope of work includes the construction and equipping of the science schools in Jere, Rigachikun, Manchok, Pambegua, Buruku, and Hunkuyi. The objective of the project is to raise the number of science graduates from senior secondary schools in Kaduna State thereby contributing to the



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development outcomes as identified in the SDP.

Quality of Education

- I. Reviewed curriculum of secondary schools and introduced improved the delivery of lessons by introducing the Jolly Phonics and RANA teaching aids in primary schools.
- ii. Monitored 100 primary and 40 Junior Secondary schools across the State to ascertain the availability and effective utilization of instructional materials.
- iii. Conducted Continuous Quality Assurance (CQA) in 144 primary schools across 6 LGAs. (24 schools each in Soba, Giwa, Kudan, Kaduna South, Jaba, and Kachia).
- iv. Collaborated with Evaluators from Federal Quality Assurances (FEQAs) in conducting Whole School Evaluation Exercises of 3 number secondary schools i.e., Government Girls Secondary School Maimuna Gwarzo, Government Secondary School Makera, Kakuri, and Government Secondary School Kasuwan Magani) to enhance teaching and learning outcomes.
- v. Issued query to Fabian Kings & Queens School, Kabala West, Kaduna in respect of an allegation of examination malpractice levelled against the school during the conduct of 2020 NECO SSCE. This is geared toward enhancing private schools' capacity to comply with government policies and regulations.
- vi. Procurement and Distribution of 233,100 textbooks in Core Subjects, Procured and distributed 19,200 pupils' book 1 literacy and numeracy RANA books across the 23 LGAs.
- vii. 11,644 pieces of furniture were supplied to 61 number schools.
- viii. The State Government has also awarded 92 contracts for the renovation, rehabilitation, and construction of schools' wall fences and buildings, classrooms, administrative blocks, and Students Hostels across the state from 2019-2021, Six new science secondary schools have been constructed. All are geared towards achieving improved



Reviewed curriculum of secondary schools and introduced improved the delivery of lessons by introducing the Jolly Phonics and RANA teaching aids in primary schools.



With the support of the Emeka Offor Foundation, the administration provided 370 cartons of textbooks, including those for English, Mathematics, and Sciences.

school facilities.

- ix. The State Government has also produced a state-level Education Policy 2019, Education Sector Strategic Plan 2019, Education Quality Assurance Policy 2019, Education Sector Implementation Plan 2022-2024, Second Chance Education Policy Implementation Plan 2022-2024, Education Donor Coordination Framework 2021, Education Law 2021 and thus, moving the State and her people towards the great promise of human capital development, peace, and prosperity.
- x. Instructional equipment/materials procured such as Hammers, Shovels, Tri-square, and wood, and distributed to five technical colleges in the State to enhance quality teaching and learning (procured in 2019 and distributed in 2020).
- xi. With the support of the Emeka Offor Foundation, the administration provided 370 cartons of textbooks, including those for English, Mathematics, and Sciences.
- xii. Procured and distributed 40,000 copies of "Learning with Ease: A Memory Improvement Companion" to 541 schools across the State at the total cost of N60,000,000.00.
- xiii. Procured Science equipment for 15 secondary schools across the State.
- xiv. Procured Basic Science equipment for 21 Secondary Schools across the State.
- xv. 460 mobile laboratory teaching aids were procured and distributed to 296 selected secondary schools across the State.

Quality Assurance

- I. Processed and issued provisional approval and certificates of consent to 1,219 private schools that satisfied the requirements for the establishment of private schools in 2019.
- ii. Worked with the Bureau of Statistics to map out all private schools in the state.
- iii. Harmonized the template for the registration and monitoring of Almajiri

Schools in a bid to mainstream them within the formal education system in the state.

- iv. Supported Evaluators from Federal Quality Assurances (FEQAs) to conduct whole school evaluation exercises in 3 secondary schools i.e., GGSS Maimuna Gwarzo, GSS Makera, Kakuri, and GSSS Kasuwan Magani to enhance teaching and learning outcomes.
- v. Conducted a holistic schools resumption monitoring across the state involving officers from all the education parastatals in the state.
- vi. Conducted sensitization of 240 unregistered private schools (80 per senatorial zone) on adhering to the provisions of the state policies, laws and guidelines on education.

Quality of Teachers

- i. The number of qualified teachers increased with the recruitment of 7,600 secondary school teachers in 2021. The newly recruited teachers will be deployed in the second half of the second term of the administration. This will raise the ratio of qualified teachers to pupils.
- ii. 93 Teacher Leaders, 138 SSOs, 11 SUBEB, and QAA staff attended a special training for teacher leaders and officials on teaching literacy using the jolly phonics method conducted by Universal Learning Solution Initiatives.
- iii. Additional efforts have also been made to improve teacher quality, through the training of 20,470 teachers and 448 Quality Assurance Evaluators.
- iv. Trained 486 (355 males and 131 females) Schools Support Officers and Quality Assurance Evaluators of all Public Primary and Secondary Schools across the State on Record Keeping with financial support from UNICEF in January 2020.
- v. 99 (59 males and 40 females) teachers who participated in the e-learning programme were trained on using ZOOM, Google Classrooms, and the

MoE Digital platform for modern teaching and learning with support from GPE/NIPEP which exposed them to media engagement during COVID lockdown.

- vi. 250 Secondary School Teachers trained in Information and Communication Technology from 75 public secondary schools.
- vii. Trained 361 (96 males and 265 females) Teachers and School Support Officers (SSOs) on the 'Classroom All-Inclusive Teacher Empowerment Solution' (CATES) to educate Primary Pupils using modern technology with support from the Global Partnership for Education (GPE) at the cost of N2,099,998.37
- viii. The sum of N34.5 million was provided by Global Partnership for Education (GPE) for scholarships to 1,380 female teachers with Degree/HND newly recruited in primary schools to enable them to obtain professional teaching qualifications.
- ix. 1,100 teachers across the State were trained on Motivational Interviewing, an Evidence-Based Counseling Technique to enable them to address substance use disorders and other behavioral problems in schools in 2019.
- x. 250 Secondary School Teachers trained in Information and Communication Technology from 75 public secondary schools.
- xi. 361 teachers were trained on the use of the mobile teaching aid.
- xii. The Capacity of 400 Science Teachers was built by Kaduna State University and STAN on effective teaching of science subjects and practicals in secondary and primary schools.

4.2.7.3 E-learning

- i. Learners were engaged with teaching and learning activities through Radio and TV during the COVID-19 pandemic. 744 lessons were recorded from 24 subjects and aired 11,024 times by 13 media stations (Desmims Broadcast Nig. Ltd (DITV/Alheri Radio,



The number of qualified teachers increased with the recruitment of 7,600 secondary school teachers in 2021.



250 Secondary School Teachers trained in Information and Communication Technology from 75 public secondary schools.

Kaduna and Zaria stations), Kaduna State Media Corporation (TV and Radio), Kaduna, Zaria, and Kafanchan stations), NTA Kaduna, FRCN, Nagarta Radio, Invicta FM Kaduna, Freedom Radio, Vision FM Kaduna, Salama Radio, Kafanchan, and Karama FM)

- ii. To encourage Information, Communication, and Technology (ICT) skills, 800 desktop computers have been provided to secondary schools for blended learning.

Facilitating Scholarships, Loans, and Bursaries

The commitment of the Governor Nasir Ahmad El-Rufai administration to human capital development is reflected in the efforts to provide scholarships, loans, and bursaries. The KDSG offers local and foreign scholarships and disbursed bursaries to students through a transparent process. In the first half of the administration, it took the following measures to promote access, quality and excellence in the education sector:

- i. The KDSG secured an agreement with FCMB to institute a N2 billion Naira Education Loan Scheme for Kaduna State making the state the first in the country to establish an education loan scheme for its citizens.
- ii. It automated the entire application and vetting process for scholarships; and integrated the Scholarship Board's system with the loan banking partner. This has made it possible for applicants to apply, get evaluated, and secure approval in principle without visiting the Scholarship Board or the Bank until they go for the loan documentation at the Bank.
- iii. KDSG, through the Scholarship and Loan Board contacted various tertiary institutions to assign desk officers to the Board. Log-in profiles were created for the desk officers assigned. This has eradicated the possibility of ghost students since all students must be verified by the schools before being

passed for BVN verification.

- iv. The Board has integrated its system with an API that allows for BVN verification. This helps the board verify the identity of the students using the BVN database, eradicates the possibility of double payments and ensures that only the actual students with the right credentials will get paid.
- v. KDSG sponsored students for higher education in various parts of the world. It commits itself to ensure that the students study in a conducive environment. Towards this end, KDSG engaged the Cuban government to allow the Nigerian Embassy in Havana to facilitate student accommodation for beneficiaries of its scholarships in the country. Also, we signed an MOU with the Islamic University in Uganda that contained timelines to ensure better accommodation and access to health facilities. New accommodation was equally secured for our students studying at Nile University, Abuja. They were formerly staying in a dilapidated building.
- vi. Subjectivity from scholarship awards was eliminated by creating a transparent and traceable system. It created awareness of the fact that what gets one scholarship in Kaduna State is not whom you know but what you know – scholarships are awarded on merits. This is vigorously being pursued and the general feedback shows that people have embraced merit and demonstration of need as the only way to access Kaduna State scholarship funds.
- vii. The government adopted four top global ranking bodies as a benchmark for international schools that Kaduna students under scholarship can attend. The baseline is the best Nigerian University in the ranking. Consequently, the administration of Governor El-Rufai no longer sends students to any international higher education institution (HEIs) that is lower than the best HEI in Nigeria.
- viii. Also, the government ensured that



To encourage Information, Communication, and Technology (ICT) skills, 800 desktop computers have been provided to secondary schools for blended learning.



The commitment of the Governor Nasir Ahmad El-Rufai administration to human capital development is reflected in the efforts to provide scholarships, loans, and bursaries.

women and those people with disabilities are beneficiaries of the scholarship. Towards this end, it embarked on advocacy to ensure that women and people with disabilities take advantage of the scholarships. This has yielded positive results. In the September 2020 cycle, 11 students with disabilities applied, two of whom were awarded scholarships. And in January 2021, 18 of them applied, 8 of whom were successful.

ix. Between May 2019 and February 2021, 6,858 students were awarded scholarships or received loans and bursaries to the tune of N675.178 million. Each of these 6,858 students was paid N109,000 for a session.

x. French is not taught in public schools in Kaduna State, yet an average of N38 million is spent annually on sponsorship for French Immersion courses for citizens of Kaduna State studying French in various universities. The government introduced a six-month volunteer scheme that gets the graduates to teach French in junior secondary schools.

Twenty-two French graduates sponsored by Kaduna state for a French immersion course in different French speaking countries (February to September 2021) provided voluntary teaching opportunities at various public secondary schools in the State. Consequently, there was an increase in the registration of students for the French language in WAEC and Basic Education Certificate Examination (BECE) examination at: Queen Amina College, Kaduna Government Day Secondary School, Anguwan Boro Government Day Secondary School, Narayi. This will help put Kaduna State citizens on the international employment demography (UN, WHO,

UNICEF, etc.) based on bilingual capabilities.

xi. In 2020, the Kaduna State Government had 123 students abroad as beneficiaries of its foreign scholarship; 46 were studying Medicine and Nursing in Uganda, 6 studying Medicine in Cuba, 37 in the United Kingdom, 21 in Sudan, 4 in Malaysia, 3 in the United States of America, 1 each in India, Hungary, United Arab Emirates, and 2 in Germany.

xii. In collaboration with the Kaduna Business School, KDSG organized an orientation workshop for beneficiaries of foreign scholarships. The goal was to ensure that they were adequately prepared for the new learning patterns and cultural shocks they might likely experience during their studies overseas.

xiii. In the period covered by this report, 1 US-based, 8 Uganda-based students, 2 from Sudan, 2 from UK, 1 from Dubai, and 5 from Turkey graduated. 5 of the medical students who studied in Uganda obtained licenses from the Nigerian Medical and Dental Council and have been subsequently employed in the State Civil Service.

xiv. Also, KDSG informs residents of the State of scholarships offered by foreign governments and HEIs. In the period under consideration, the Kaduna State Scholarship and Loans Board advertised 76 different scholarships in its various platforms, including social media.

xv. Kaduna State has disbursed N45.9 million to 17 citizens through the state educational loan scheme.

xvi. In January 2021, Governor El-Rufai presented an automated wheelchair to Aminu Musa (a student with a disability) studying Cybersecurity at the University of Wollongong, Dubai.



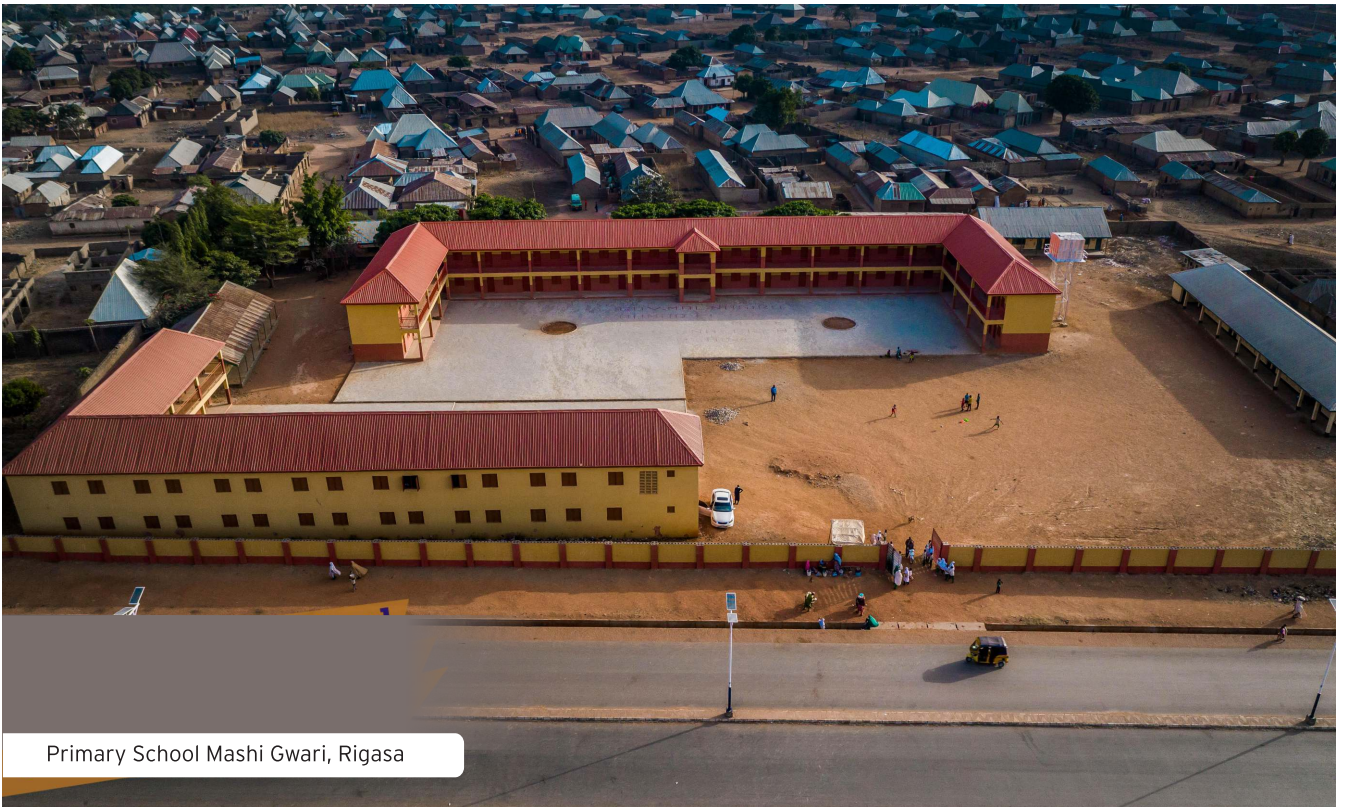
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School feeding programme



Primary School Mashi Gwari, Rigasa



Primary School Lokoja Road, Rigasa



Primary School Hayin Danmani, Rigasa

Highlights of our Achievements

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The KDSG secured an agreement with FCMB to institute a

N2billion.

Education Loan Scheme for Kaduna State making the state the first in the country to establish an education loan scheme for its citizens.



The sum of

N34.5million.

was provided by Global Partnership for Education (GPE) for scholarships to 1,380 female teachers with Degree/HND newly recruited in primary schools to enable them to obtain professional teaching qualifications.



Procured and distributed **40,000** copies of "Learning with Ease: A Memory Improvement Companion" to 541 schools across the State at the total cost of **N60,000,000.00.**



223,288

students of JS1 and SS1 students including 500 pupils of the three Tsangaya Boarding Primary Schools in the State received free uniforms.



25.8%



Increased Budgetary Allocation From the inception of the Governor Nasir Ahmad El-Rufai administration in May 2015, the Kaduna State Government (KDSG) has allocated an average of 25.8% of its annual budget to education - which is higher than the UNESCO target of 25% budgetary allocation - to the education sector.



7,600



The number of qualified teachers increased with the recruitment of 7,600 secondary school teachers in 2021.

Table 5: Achievements by Key Performance Indicators (KPIs)

Outcomes	Leading Indicator	Baseline Data (Source/Year)	2020 Target	2020 Actual
Excepted years of school (Primary and secondary school)	% Increase in gross enrollment at Junior Secondary School	51% (ASC/2019)	53.50%	51.50%
	% Of pupils completing Junior Secondary School	53% (ASC/2019)	58%	53.50%
	% Completion of primary school education by school-aged children	77% (ASC/2019)	77%	77%
	Reduce out-of-school children	32% (NEEDS/2020)	27%	32%
	Increase in gross enrolment at Senior Secondary School	33% (ASC/2019)	36%	37%
	Double Female student enrollment rate	41.5% ASC/2019	46.50%	47%
Quality of Learning	Increase of students passing BECE with a minimum of 7 credits in English and Mathematics	95% (KSSQAA/2019)	96%	73.37%
	Increase of students passing WAEC with a minimum of 5 credits	28% (KSSQAA/2019)	30%	54.40%
	Increase of students passing NECO with a minimum of 5 credits	48% (KSSQAA/2019)	55%	56.90%
	% Reduction of learning Poverty	80%	77%	NA
	Primary School teacher: pupil ratio	1:57 (ASC/2019)	1:53	1:57
	School teacher: pupil ratio (JSS)	1:64 (ASC/2019)	1:60`	1:64
	School teacher: pupil ratio (SSS)	1:33	1:33	1:36
	Student: classroom ratio (Primary)	1:99 (ASC/2019)	1:107	1:108
	Student: classroom ratio (JSS)	1:86 (ASC/2019)	1:87	1:88
	student: classroom ratio (SSS)	1:52 (ASC/2019)	1:59	1:60

Source: HCDC 2020 Annual Report

Some of the targets were not achieved due to the outbreak of the COVID-19 Pandemic.

HEALTH AND NUTRITION

One of the top priorities of the administration is the provision of accessible, quality healthcare for residents of the State. The major elements of this policy agenda of the government are improving childhood nutritional status, reducing under-five mortality, improving maternal health, preventing mother-to-child transmission of HIV, preventing the spread of HIV/AIDS, increasing access to quality healthcare services, ensuring availability of essential medicine, preventing drug abuse among youth, ensuring health institutions are operating in accordance to laid down standards, and containing the spread of COVID-19 and other infectious diseases.

To achieve the above, the administration has increased investment in the sector and has on average allocated 16% of the State's annual budget to the Health Sector.

Activities and Achievements of the Health Sector

Integrated Health Sector Plans

- i. Developed health sector strategic Health Development Plan, Annual Operational Plans, and domesticated policies namely: State Health Policy, Public-Private-Partnership (PPP) Policy, and Food safety policy. These provided strategic direction for the administration's interventions in the health sector.
- ii. Reviewed the Essential Drug List (EDL): This has improved rational procurement, distribution, prescription, and inventory management of drugs and vaccines, and reduced the proliferation of fake and counterfeit drugs in the state.
- iii. The mortality rate for neonatal, infant and under-five has reduced from 187, 97, and 63 per 1,000 live-birth in 2018 to 125, 52, and 31 per 1,000 live-birth in 2020 respectively (see Table 7)

Health Sector Coordination

- I. The administration restructured

the health sector Technical Working Groups (TWGs) to 8 from 33 and aligned their functions with the 15 priority areas of the health sector Strategic Health Development Plan. The TWGs meet quarterly to review program implementation, identify challenges, and provide strategic direction for better outcomes (See Appendix 1)

- ii. Nine coordination platforms meet periodically to analyze and address health sector challenges and ensure efficient delivery of health plans (See Appendix 2)

Improved Health Data (NHMIS) Quality for informed decisions

- I. The health sector has keyed into the National District Health Information System. Also, the government periodically prints and distribute data collection tools for data capturing and has trained data collectors across the state for timely collection of accurate data. Furthermore, the Integrated Data Control Room was established, which identified data quality issues and resolved them. As a result, the data reporting rate and timeliness of data reporting have improved from 67% and 62% in 2020 to 81% and 75% in 2021 respectively (see Table 6). Data quality also increased from 72% in 2020 to 90% in May 2021.
- ii. The KDSG has the Health Facility Assessment platform that is hosted by the Kaduna Bureau of Statistics which periodically provides data to inform decision making.
- iii. Also, it converted and harmonized the Integrated Supportive Supervision and Data Quality Assessment tools from paper base to electronic (eISS and eDQA) based tools.

Use of evidence for strategic decisions



One of the top priorities of the administration is the provision of accessible, quality healthcare for residents of the State.



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the Governor El-Rufai administration conducted health system assessments to inform policy decisions, which has contributed to strengthening the health system.



The report revealed a deplorable state of health equipment across all the health facilities with most of them either being obsolete or insufficient for effective service delivery. This has served as a basis for targeted procurement of critical equipment to enhance the delivery of healthcare services.

- i. A scorecard is continually used to disseminate information at quarterly TWG Steering Committee meetings. It includes information on Reproductive Maternal Child Adolescent Health, Nutrition, and other priority indicators. This provides a guide for an informed decision on the effectiveness of the RMNCAH&N interventions. As a result, most of the RMNCAH&N indicators have improved between 2020 and 2021. (See Table 6)
- ii. Similarly, the Governor El-Rufai administration conducted health system assessments to inform policy decisions, which has contributed to strengthening the health system. This assessment will serve as a guide in the development of the 2022 Annual Operational Plan. This is the first of its kind in the State and all the states of the federation
- iii. Furthermore, KDSG conducted a health workforce productivity assessment for all the 31 secondary health facilities and BDTH. The assessment revealed that most health facilities are performing lower-level functions. Health facilities were therefore restricted to delivering services based on their mandates and referring cases outside their mandates to the next level.
- iv. An inventory assessment to determine the status of equipment in the health facilities for proper planning was undertaken by the administration. The report revealed a deplorable state of health equipment across all the health facilities with most of them either being obsolete or insufficient for effective service delivery. This has served as a basis for targeted procurement of critical equipment to enhance the delivery of healthcare services.
- v. Work plan for nutrition-sensitive antenatal care visit developed by the State Primary Healthcare Board (SPHCB) and submitted to the World Bank and Federal Ministry of Health (FMoH) Project Management Unit (PMU) through NPHCDA: Value: US\$ 50,000 through Kaduna State Primary Health Care Board (KD-SPHCB) (DLI achieved and paid already in 2019) it was achieved on 30th November 2020 for service delivery through Primary Health Centers (PHCs). The State Primary Health Care Board (SPHCB) commenced the provision of nutrition-sensitive antenatal services on the 23rd of April 2020 in 16 Primary Health Centers (PHCs) across 4 LGAs of 3 senatorial districts. The 2019 target for MIYCN counseling of pregnant women through 6,738 contacts was achieved between April and August 2020, and the target for IFA supplementation of pregnant women through 6,738 contacts was also achieved between April and August 2020. However, the target for IPTp for malaria for pregnant women through 6,738 contacts was achieved between April and October 2020.
- vi. Package of nutrition-related services in PHCs during the antenatal visit delivered in participating states as per terms and targets defined in the Work Plan Value: US\$ 135,000 through Kaduna State Primary Health Care Board (KD-SPHCB) (DLI achieved and paid already in 2020) it was achieved on 20 October 2021 for service delivery through Primary Health Centers. The State Primary Health Care Board commenced the provision of nutrition-sensitive antenatal services on 20th November 2020 in 16 PHCs across 4 LGAs and later scaled up to 100 PHCs across 12 LGAs of 3 senatorial districts. The 2020 target for MIYCN counseling of pregnant women through 67,500 contacts

was achieved between November 2020, and June 2021. The target for IFA supplementation of pregnant women through 67,500 contacts was also achieved between November 2020 and June 2021. However, the target set for IPTp for pregnant women through 67,500 contacts was achieved between November 2020 and September 2021.

Availability of a motivated human resource for Health

- i. As part of its commitment to ensuring that residents of the State have access to quality healthcare, the administration mapped out the health facilities and posted healthcare workers to all of them. The lopsided deployment of healthcare workers between urban and rural health facilities has been corrected. Specifically, the administration recruited Medical Officers, Nurses and Midwives, Pharmacists, Dental Therapists, Medical Lab Scientists, and 871 Health Attendants for secondary health facilities. Similarly, 1,225 lower-level health workers were recruited for primary health facilities. Unlike previously, most rural health facilities are now able to provide 24 hours services to patients.

- ii. The administration ensured full accreditation of the Kafanchan Campus Basic Nursing and Basic Midwifery programs. 195 Midwives and 102 Nurses graduated from the campus in 2021.

Strengthened the mechanisms for regulating pharmaceutical commodities

- i. To ensure the supply of quality and affordable essential medicines and consumables across 1069 health facilities at all levels, the administration entered a public-private-partnership arrangement with local pharmaceutical compa-

nies under the Pharmaceutical Manufacturers Group of the Manufacturers Association of Nigeria (PMG-MAN).

- ii. To ensure a timely supply of different blood products, vaccines, and life-saving medications, the administration has signed a partnership agreement with Zipline, a company that uses drones to deliver medical supplies to health facilities. This is the first of its kind in Nigeria.

Improved availability of essential medicines and vaccines

- i. The administration conducted periodic last mile delivery of health commodities to all the 1065 Health Facilities (HFs) (30 Secondary HF, 1 Tertiary, 1034 PHCs), and 402 last mile deliveries of essential medicines valued at 389,783,188.14 under the Free Maternal & Child Health (FMCH) Program. Furthermore, regular supportive supervisory visits to the HFs were undertaken. Furthermore, the administration scaled up additional 305 health facilities in the State's One-Public Health Supply Network. As a consequence, the availability of essential medicines in the 1,065 public health facilities in the state increased from 63% in 2020 to 80% in 2021.

Improved quality of Nursing and Midwifery services in public secondary health facilities

- i. To ensure that the standard of Nursing and Midwifery practices are upheld, the administration conducted regular verification of certificates/licenses of nurses & midwives in healthcare facilities in Kaduna metropolis.
- ii. It coordinated the Nursing and Midwifery Council of Nigeria Professional Examination for Post Basic and General Nurses in five training centers. This resulted in the graduation of 1,456



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nurses/midwives in the period covered in this report.

Strengthened provision of quality medical services in 31 public secondary health facilities

- i. Through reforms and investment in the public health facilities by the administration, the waiting time has been reduced from between 1 – 2 hours to 30 minutes.
- ii. The administration developed job descriptions for medical directors and key officers. This served as a basis for measuring the performance of medical directors. Also, a performance monitoring tool for medical directors was developed which monitored the medical directors quarterly. This defined their roles and responsibilities and has contributed to the reduction of conflict in public healthcare facilities in the State.
- iii. The administration established an Ambulance Service and purchased three ambulances. A total of 30 nurses and paramedics were trained on basic life support and 15 doctors on advanced life support. A total of 1,821 (216 covid-19 and 1,605 other cases across the state) life-threatening cases were saved in the period, May 2019 – May 2021.

- iv. Access to free chemoprophylaxis for Lymphatic Filariasis and school deworming against schistosomiasis increased from 61% in 2020 to 75% in May 2021.
- v. Access to free hydrocele surgery (in people suffering from lymphatic Filariasis) increased from 15% in 2020 to 45% in May 2021.
- vi. There was a significant increased case recovery rate of infectious disease (Covid-19 case recovery rate 99.3% (9,120 cases of which 9,055 recovered), Cholera case recovery rate 91.9% (484 cases of which 445 recovered).
- vii. The covid-19 case fatality rate was reduced from 1.4% in 2020 to 0.7% (9120 cases of which 65 died) in May 2021
- viii. The malaria test positivity rate has reduced from 58.5% in 2020 to 29.9% in May 2021.
- ix. Under 5 malaria attributable death was reduced from 53% in 2020 to 14.3% in May 2021.
- x. The administration introduced a new HIV/AIDS treatment regimen of Tenofovir Lamivudine Dolutegravir (TLD) drug and pediatric Tenofovir Lamivudine Dolutegravir (pTLD). This led to an improvement in viral load suppression for HIV/AIDS patients from 86% to 98%.
- xi. The KDSG signed a memorandum of understanding with Sanofi-Aventis to establish diabetes and hypertension clinics in five general hospitals in the State. The agreement includes specialty training/mentoring for healthcare providers and the provision of drugs to patients.

Improved case management of diseases of public health importance:

- i. A blood transfusion team was established in the three senatorial zones. Most blood for transfusion is now screened with ELISA to increase diagnostic accuracy
- ii. TB case identification increased by 33% (from 4404 in 2019 to 5857 in May 2021) and a 100% enrollment rate was achieved in the period covered in this report.
- iii. TB treatment success rate increased from 90.8% (3,999 cases in 2010) to 95.3% (5,582) in May 2021.

Infrastructural Development of Health Institutions

- i. The administration contracted 24 capital projects in the period under review. Of these, 12 are between 76% to 100% completion level, 6 are between 36% to 75% comple-



the administration scaled up additional 305 health facilities in the State's One-Public Health Supply Network.



The covid-19 case fatality rate was reduced from 1.4% in 2020 to 0.7% (9120 cases of which 65 died) in May 2021

tion level and another Six are between 0 to 36% level of completion (See Appendix 3).

- ii. Also, the KDSG renovated and upgraded 236 out of 255 (92.5% completion rate) Primary Health Centers (PHCs) across the 23 LGAs of the State. The remaining 24 outstanding PHC projects were assessed and handed over to KADFAMA for onward completion through direct labour.
- iii. Awarded three legacy projects across the state. The administration rehabilitated government health offices in Kachia and Ikara, as well as the Infectious Disease Control Centre at Railway Down Quarters, Kaduna. Other secondary health facilities at Turunku, Idon, MIBA, Kachia, Kujama, Kaura, Kauru, Makarfi; and the Dental Centre at Kaduna State University are at various stages of completion.
- iv. The GeneXpert Lab at Yusuf Dantsoho Memorial Hospital, Tudun Wada, Kaduna was expanded
- v. Other health facilities, namely the Maternity Complex at Hajiya Gambo Sawaba General Hospital, Zaria; Cold Chain Store at Kachia and Ikara LGA; 136-Bed Isolation Centre at Mando; and 60-Seat Capacity Hall at Ministry of Health, were constructed by the administration.
- vi. Six Rehabilitation Centers at Ikara, Igabi, Chikun, Kachia, Zaria, and Sanga LGAs are at various stages of completion. When completed, they will be used to rehabilitate persons treated for substance abuse in the state.
- vii. The government also signed a Memorandum of Agreement with a private company, Elephant Healthcare to have a pilot study on electronic medical records (EMR) in nine Primary Health Centres

(PHCs). The aim is to digitize all medical records and improve services at all PHCs. Ultimately, the administration will digitalize all medical records in all the state general hospitals, a network of secondary facilities, private wings of hospitals, trauma centres, and teaching hospitals.

Strengthened the mechanisms for regulating pharmaceutical commodities

- I. 275 pharmacists, 142 pharmaceutical premises, and 507 PPMVs were registered in the State. Also, the administration conducted 65 routine and registration inspections of existing Pharmaceutical Premises and PPMVs.

Improved Access to affordable health services through State Contributory Health Management

- ii. As noted earlier, the administration allocated over 15% of the State's annual budget to the health sector.
- iii. In addition, 1% of its Consolidated Revenue Fund (CRF) is allocated to the Contributory Health Management Authority to care for the vulnerable population. This has reduced the financial burden of its residents in accessing healthcare.
- iv. The proportion of residents that are covered by any risk protection mechanism has increased to 12.3% (projected population of 9,777,391) in May 2021 from 7% in 2016. 521,096 beneficiaries have been enrolled in the scheme.
- v. 410 Facilities were accredited to provide Primary and Secondary Healthcare services for enrollees (369 Primary and 41 Secondary HCFs).
- vi. Those enrolled comprised of 383,513 from the formal sector and 137,583 from the informal sector (Vulnerable- 67,724; TISHIP-8,292; BHCPF-45,529)



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Ultimately, the administration will digitalize all medical records in all the state general hospitals, a network of secondary facilities, private wings of hospitals, trauma centres, and teaching hospitals.

Covid-19 Intervention



The proportion of residents that are covered by any risk protection mechanism has increased to 12.3% (projected population of 9,777,391) in May 2021 from 7% in 2016.



The covid-19 intervention was managed via the Emergency Operation Center (EOC) headed by the Commissioner for Health and coordinated by the Covid-19 Taskforce headed by the Deputy Governor.

The covid-19 intervention was managed via the Emergency Operation Center (EOC) headed by the Commissioner for Health and coordinated by the Covid-19 Taskforce headed by the Deputy Governor. From its inception in March 2020, the EOC met regularly to respond to the pandemic. It had the following pillars: Coordination, Case Management, Laboratory, IPC, Risk Communication, Research, Point of Entry, Epidemiology & Surveillance, Logistics & Supplies. The Epidemiology pillar conducted a case search, identified cases and contacts, and referred to the Laboratory Pillar for confirmation. Confirmed cases were referred to the Case Management Pillar for effective management.

To combat the spread of the pandemic, the administration imposed a lockdown, which was predicated on the Quarantine Act (2004). Kaduna State was the first state in the country to anchor its lockdown on a law. Top government officials including the Governor enforced the lockdown at the points of entry into the State. Markets were

shut and opened twice per week for residents to buy food and other daily needs.

The risk communication pillar disseminated preventive information via handbills, radio jingles, town hall meetings, and so on. Infection Prevention and Control (IPC) pillar trained over 3,369 healthcare workers comprising doctors, nurses, laboratorians, pharmacists, PHC I/C, point of entry personnel, etc. in both public and private health facilities on Covid-19 preventive measures and carried out disinfection of over 100 premises across the state.

The research pillar undertook research, whose recommendations were used to improve the government's responses to the pandemic.

The Covid responses were subsequently decentralized to all the LGAs in the state. Isolation Centres were established in each Secondary Health facility.

Three functional PCR laboratories were established in the State, namely: the Molecular Laboratory at Yusuf Dantsoho



Picture of the Deputy Governor, Dr Hadiza S Balarabe, led senior government officials to enforce the COVID-19 lockdown in the kaduna - Kano Border.

Memorial Hospital, Tudun Wada (owned by the state government, which served as the hub; and two private laboratories. A 136-bed capacity comprehensive isolation center for Covid-19 and other emergencies of public health importance was constructed at Mando.

By May 2021, had recorded 10,120 positive cases. Of these, there were 65 deaths. A total of 483,314 persons over the age of 18 years were vaccinated against covid-19, which is a coverage rate of 3.71%.

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Highlights of our Achievements

6,738

The 2019 target for MIYCN counseling of pregnant women through 6,738 contacts was achieved between April and August 2020,

67,500

The target for IFA supplementation of pregnant women through 67,500 contacts was also achieved between November 2020 and June 2021.

A total of

483,314

persons over the age of 18 years were vaccinated against covid-19, which is a coverage rate of 3.71%.

\$135,000

PHCs during the antenatal visit delivered in participating states as per terms and targets defined in the Work Plan Value:US\$ 135,000 through Kaduna State Primary Health Care Board (KD-SPHCB) (DLI achieved and paid already in 2020)

Table 6: Health Sector Performance Based on Targets

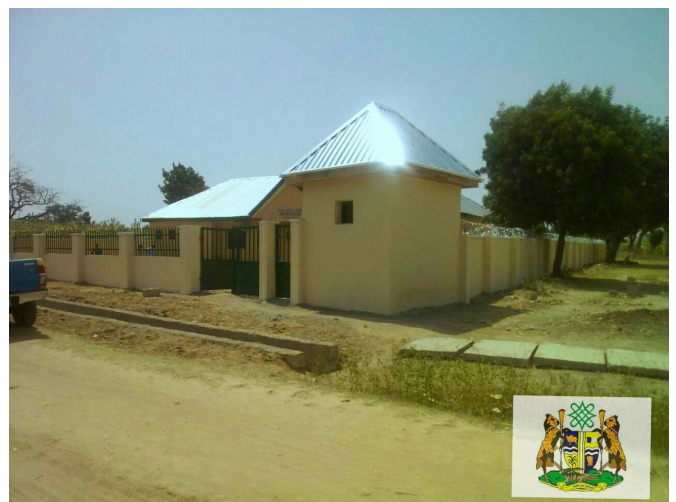
S/N	INTERV. AREA	RMNCAH&N INDICATOR	2020 BASELINE	2021 TARGET	2021 VALUE	
					Q1	Q2
1.	Maternal /Newborn & PMTCT	ANC 4	17%	84%	43%	52%
2.		SBA	29%	68%	30%	33%
3.		PNC 3	6%	32.50%	0%	67%
4.		HIV testing during ANC	23%	90%	0%	0%
5.		PMTCT	118%	90%		
6.	RH	CPR	16%	26%	26%	51%
7.	Medicines & Vaccine	Stock out of 13 lifesaving commodities		5%		
8.		Stock out of vaccine supplies in the last one month	17%	5%		
9.	Immunization	Penta 3	94%	85%	89%	90%
10.	Malaria	children < 5 years who received LLIN	51%	80%	13%	28%
11.		Confirmed uncomplicated malaria given ACT	191%	80%	49%	62%
12.	IMCI	Diarrhoea cases < 5 years given ORS and zinc supplementation	134%	90%	34%	37%
13.		Pneumonia cases < 5 years given antibiotics	170%	90%	85%	80%
14.	Nutrition	EBF	164%	50%	202%	190%
15.		Children 0-59 months growing well	13%	85%	33%	107%
16.		Children 6-59 months given Vitamin A	16%	30%	10%	202%
17.		Children admitted into CMAM program	76%	80%		
18.	HMIS	NHMIS Reporting rates	67%	87%	78%	81%
19.		NHMIS timeliness of reporting	62%	86%	73%	75%

Table 7: Kaduna state neonatal, infant, and under-five mortality rates (2018 and 2020)

Indicator	Kaduna/Source/Year	Kaduna/Year/Source
Under-five mortality rate	187 (NDHS, 2018)	125 (KBS, 2020)
Infant mortality rate	97 (NDHS, 2018)	52 (KBS, 2020)
Neonatal mortality rate	63 (NDHS, 2018)	31 (KBS, 2020)



Primary Health Centre, Ikara Local Government



SKILL AND TALENT DEVELOPMENT

The Kaduna State Government is committed to building and sustaining skills and competencies for future labor force needs to drive the State's economic and social development. Towards this end, the State Government committed itself to various initiatives that will foster job creation and skills development.

4.5.1 Economic Empowerment Programs

- i. Kaduna Start-up Entrepreneurship Programme (KADSTEP) is designed as sustainable job creation and entrepreneurial development initiative. It aims to create 20,000 direct and indirect jobs between 2016 and 2021. KADSTEP activities include entrepreneurial training, access to finance, and monitoring and evaluation. Between May 2019 and May 2021, KDSG trained over 700 youths. Over N50 million was disbursed as loans to beneficiaries of the programme. This programme has led to job creation, and consequently a reduction in unemployment. Furthermore, KADSTEPs resulted in the scaling up of economic activities by its beneficiaries MSMEs.
- ii. The KDSG worked with MSMEs in the State to access the MSME N75 billion Survival Fund, set up as an intervention by the Federal Government's Economic Sustainability Plan. This fund supported businesses to adapt to the new normal due to COVID-19. Its components include payroll support, artisans/transport scheme, formalization support (Free Business name Registration), Grants, and Take-off Scheme. In the period under review, over 28,000 businesses have benefited from this program.

- iii. The administration also established the Kaduna State Women Empowerment Fund (KADSWEF), which provided low-interest funds to women in the MSME sector. In addition, it provided entrepreneurship training to Women MSMEs owners.
- iv. Through the Ministry of Business, Innovation and Technology, in collaboration with Mafita, KDSG hosted twenty sessions of business clinics for 2,729 micro enterprises, especially those in the informal sector. In these sessions, participants received business advisory services from trained business development service providers.
- v. Agro-Processing, Productivity Enhancement, and Livelihood Improvement Support (APPEALS). This is a six-year project supported by the World Bank and coordinated by the Federal Government. The project aimed to promote food security, job creation, and diversification of the economy. This is in line with the Agricultural Transformation Agenda (ATA) of the Federal Government. APPEALS trained 3,910 women and youths in Kaduna State across the production, processing, and marketing of dairy, and poultry. Rice and tomato value chains in our period of review.
- vi. Preferential Public Procurement: The KDSG initiated Preferential Public Procurement to support micro enterprises, especially those in the informal sector, in the State. This enabled access to markets in terms of government patronage. An added advantage of this programme is that it incentivized the informal sector to improve its capacity and productivity. Preferential procurement involved the reduction in the requirements for public sector procurement for certain projects. These include the school feeding programme, the production of school uniforms, and



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bags, as well as the production and distribution of face masks.

4.5.2 Vocational Training

Community Skills Development Center (COSDEC) is a skills training programme designed in collaboration with DFID-Mafita to provide vocational skills training for youth as an alternative to conventional education. It includes technical and vocational skills training in carpentry, catering, ICT, masonry, welding, and metal works. 1,833 youth received vocational skills training in the period under review.

The government also operates the Basic Apprenticeship Training System, which is an informal vocational skill training program. It adopts the apprenticeship model of training. It covers training in carpentry and joinery, car mechanics, cosmetology, creative media, electric installation, food processing, garment making, ICT, and hospitality, among others. In the period under review, there were 5,879 beneficiaries of this programme.

The ITF National Industrial Skills Development Program (NISDP) also trained 105 beneficiaries in Kaduna State on fashion design and garment making, ICT, and cosmetology.

4.5.3 Digital Skills Training/Capacity Development

i. Click-on Kaduna, an initiative of KDSG, is a World Bank and Rockefeller Foundation assisted program to provide digital entrepreneurship skills to youth between the ages of 18 and 40. It consists of an E-lance Workshop, Digital Entrepreneurship Incubation Program, Digital Skills Development Program, and a Data Science Fellowship Program. It aims to increase tech and ICT compliance of the Kaduna State economy and workforce.

ii. Kaduna ICT Hub is a world class ICT hub established by KDSG to provide ICT skills training, focusing on digital literacy, artificial intelligence, and robotics.

iii. Skills for Prosperity (S4P) is a UK-Aid assisted program that seeks to facilitate a seamless transition into employment through skills development, informed by economic and business realities. It focuses on apprenticeship, skills development, equity strategy, and private sector engagement for partnership and capacitation. In our period of review, 6 training providers were assessed: ABU, International Center for Excellence for Rural Finance and Entrepreneurship, College of Education, Kaduna Polytechnic, Kaduna State University Entrepreneurship, Research and Development Center, and Nuhu Bamalli Polytechnic.

iv. The administration, in partnership with the Bank of Industry (BoI), established the KadaHive innovation hub to provide a platform for the identification, exploration, refining, and promotion of talents in the innovation and technology sector. It consists of digital skills training and ICT development.

v. Furthermore, KDSG in partnership with Google, Samsung, NITDA program trained 338 youths in the State on digital skills, covering website development, and mobile application development.

SOCIAL DEVELOPMENT

Against the backdrop that women and other excluded segments of the society constitute more than half of the population, the Governor El-Rufai administration recognizes that no society can develop without the empowerment and inclusion of women, youth, and people with disabilities in the governance and development processes. Also, the youth, that is those aged 18-35 years constitute 80% of the State population.

In recognition of this, social development is one of the priorities of the Governor El-Rufai administration. It established the Ministry of Human Services and Social Development whose mandate includes generating,



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analyzing, and interpreting data in the Social Sector, identifying people with disability and special skills, determining the employability of identified youth and women groups, and developing interventions to meet their needs.

In the period under consideration, the administration recorded remarkable achievements, which are discussed below.

4.6.1 Child Protection

Child welfare and protection is a priority of the administration. In its first tenure, the Governor El-Rufai administration domesticated the Child's Rights Act (2005) by enacting the Child Welfare and Protection Law (CWPL 2018). The law makes provisions that guarantee the safety and protection of children. Having set the legal framework in place, the administration in the first half of its second tenure, took measures to implement the law, which are outlined below.

- i. Set up, trained, and inaugurated State and Local Government Child Welfare Implementation Committees, which include representatives of the executive and judicial arms of government - High Courts, Magistrate Courts, Customary, and Sharia Courts, as well as religious leaders, traditional leaders, civil society and community-based organisations.
- ii. Adopted and provided training and equipment for a child protection information management system - a globally competent data management system for child case management, handling, and response. The central laboratory will be launched by end of 2021.
- iii. Commenced the regulation of orphanages and children's homes in Kaduna State through inspections and recertification/ decertification according to guidelines that align with the CWPL and international best practices.
- iv. Constructed a N200 million children's home with standard

rooms and sanitation facilities, three fully equipped classrooms, common areas, sports & recreational facilities, and provision for matrons and offices for social workers en-suite. All of these facilities were made disability friendly.

- v. Trained workers in child protection on case management and child-friendly service provisions. These service providers included social welfare officers, community and youth development officers, security agencies (NPF, NSCDC, NIS and NAPTIP), CBOs, FBOs, Traditional Institutions and Health Workers.
- vi. Set up, trained, and inaugurated the Justice for Children Coordination Forum with multi-sectoral membership from the legal, justice and law enforcement agencies.
- vii. Trained operational staff and launched the Kaduna State Diversion Centre. A critical component of child protection is the ability to address the root causes that drive children to commit crimes to prevent them from (re-)offending. This approach to child justice recognises that punishment or deterrence does little to address the underlying causes of the child's offending behaviour.
- viii. 147,926 children were verified and reunited with their families. KDSG, supported these children with basic literacy and numeracy, health and nutrition (feeding, curbing trauma, psychosocial support, addressing vision & hearing impairment), entrepreneurship, financial literacy, vocational skills, and digital skills.
- ix. 31,091 almajirai in Kaduna State who were from other states and countries were identified and relocated to their states and countries of residency during the COVID-19 lockdown.



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4.6.2 Gender-based Violence (GBV) Mitigation and Response

Gender-based violence response programming in the second tenure of Mallam Nasir Ahmad El-Rufai started with a legal framework, the Violence Against Persons Prohibition Law which was passed in 2018. This law builds on the platform provided by the Penal Code and Administration of Criminal Justice Laws. Having established the legal framework, the administration took the following measures to address the pandemic of GBV.

- I. Formed a Gender-based Violence Response Team with membership from Ministries of Health, Justice and Human Services and Social Development, Local Government Affairs; National Agency for Prohibition of Trafficking in Persons (NAPTIP); Nigerian Immigration Service; Nigerian Security and Civil Defence Corp (NSCDC); and Kaduna State Schools Quality Assurance Authority (KSSQAA). This team interfaced regularly with CSOs at points of entry or referral and advocacy as it relates to GBV.
- ii. The administration, through the Ministry of Human Services and Social Development, provided a transit shelter for women victims and survivors of rape and other forms of GBV. A Women and Children Shelter is being constructed and it is at the 80% completion stage. On completion, this shelter will subsume the transit shelters. It is a one-stop shop that will support children and women affected by violence, in private and public spaces, within the family, community, and at the workplace.
- iii. The administration launched a series of multimedia campaigns against GBV.
- iv. Also, in collaboration with UNFPA, KDSG created a coordination group with CSOs. The Partners were trained on the use of the GBV Information Management System

(GBVIMS). A Standard Operating Procedure (SOP) for GBV Response was developed, and a referral pathway was established. These measures have given Kaduna State a proper, functional Gender-based Violence Response and Mitigation System.

- v. The Sexual Assault Referral Centres responded to 2206 cases of Gender-based Violence. 1715 of the survivors were female and 491 males. These survivors of GBV received a cocktail of services including psychosocial support, medical intervention, legal aid, and financial support.

4.6.3 Women Economic Empowerment

- i. The Kaduna State Women Empowerment Fund (KADSWEF) disbursed N200 million in varying thresholds to 2064 women in the 23 LGAs of the State.
- ii. The APPEALS project trained 1,700 women and youth in 8 agricultural value chains.
- iii. SWEAN/SEFAN: Support to women entrepreneurs in the agri-food value chains in Nigeria, a project supported by the French Embassy in Nigeria, and implemented by the IITA trained 150 women from Zaria LGA in various value chains.

4.6.4 Conditional Cash Transfers Programme

- I. 34,777 women received 2.33 billion as part of the Conditional Cash Transfers (CCT) programme.

4.6.5 Substance Abuse Prevention

Substance abuse is becoming a pandemic not only in Kaduna State but in Nigeria as a whole. To address this problem, the administration took several measures, which are discussed below.

- i. Conducted first-ever statewide survey on substance abuse prevalence in the State. The



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The administration, through the Ministry of Human Services and Social Development, provided a transit shelter for women victims and survivors of rape and other forms of GBV.

survey puts Kaduna State at a 10.9% prevalence rate which is lower than the National Average of 14.4%. The top three LGAs with the highest prevalence rates were Sanga 43.3%, Birnin Gwari and Sabon Gari 32.2%. The lowest 3 prevalence rates were Giwa 0.5%, Ikara 1% and Kaduna South 1.2%.

- ii. 40 billboards with information on the dangers of substance abuse were installed in Kaduna, 20 in Zaria, and 10 in Kafanchan.
- iii. Jingles to discourage substance abuse were aired regularly on radio in Hausa and English.
- iv. Out-patient Psychosocial Services Clinic for drug addicts was established in KADBUSA.
- v. Established Community-based drug harm reduction services in PHC Sabo and PHC Kabala Doki in conjunction with a private company, Milestones Foundation, which renders outpatient drug abuse prevention services.
- vi. Construction of 4 rehabilitation centers in Ikara, Igabi, Kachia, and Chikuni is on-going.

4.6.6 Ending Violence Against Children and Reduction of Orphans and Vulnerable Children (OVCs) on the streets of Kaduna

- i. Relocated 31,091 almajiri Children from Kaduna and other major cities of the State to their States/Countries of original residence.
- ii. The 1118 almajiri children who were received from other states were reunited with their families.
- iii. 111 children were admitted into the State Orphanage, Magajin Gari.

- iv. 50 children were adopted from the State Orphanage by eligible families.
- v. Capacity building and strengthening of Social Welfare Workforce on Child Protection System Strengthening and ending Violence Against Children (VAC).
- vi. Formed the Kaduna Children's Parliament with representation from all the State Constituencies.
- vii. Conducted, with support from UNICEF, a mapping of 10,000 out-of-school almajiri children in six LGAs for possible enrollment into the formal schooling system.
- viii. Renovated the state-owned Children's Home in Tukur-Tukur, Zaria.
- ix. 814 street beggars were apprehended and relocated to their various communities.
- x. Increased citizens' participation in physical training and sports/access to sporting facilities
- xi. Organized Kaduna State Sports Festival involving all the 23 Local Government Councils of the state.
- xii. 2,255 athletes and officials participated in various sporting activities including events such as football, basketball, swimming, volleyball, handball, athletics, traditional sports, etc.
- xiii. Organized the maiden Kaduna Marathon which was held on November 21, 2020. 7,673 runners from within and outside the country participated in the marathon. The aim is to promote healthy living, place Kaduna State on the global sports map and promote the economic development of the State.
- xiv. Revived the Kaduna Clay Court Tennis Tournament for secondary school students in the state.



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COMMUNITY ENGAGEMENT

The administration developed a Community Engagement Framework for effective engagement with the citizens and stakeholders. Thus far, the following were achieved:

- I. Provided input for the development of the State's Community Engagement Framework, Template, and Toolkit.
 - ii. Developed a reporting template for the FORWARD campaign that was designed to strengthen citizen adaptation to Covid-19 and shared it with all the 23 Local Government Area Chairpersons for collation and further necessary action.
 - iii. Developed a work plan and advocacy message for sensitization and advocacy on the reforms of the Almajiri system of education by the Kaduna State Government.
 - iv. Developed a data gathering template for almajiri children across the 23 LGAs in the State.
 - v. Developed and designed billboards.
 - vi. Developed a short drama to be used as a visual aid for Almajiri sensitization.
- Other Achievements in Human Capital Development

Constructed a 136-bed isolation center now known as Infectious Diseases Center

With the support of UNFPA, it printed and disseminated 5,446 revised 2019 National Health Management Information System (NHMIS) tools to health facilities across the state.

Increased maternity leave from three to six months for public servants.

Completed the 2019 SDGs-CGS projects, namely 20 health clinics and 37 education projects in the state.

Formulated the State Social Protection Policy.

Expanded the social register from 9 LGAs to all 23 LGAs.

To address the problem of child labour, the administration conducted a verification exercise of Yan Dako (porters) at Markets. A list of underaged porters was forwarded to the Ministry of Human Services and Social Development to be enrolled in schools.

In collaboration with Kaduna Business School, training programmes on basic financial literacy were provided for traders of markets under KMDMC's portfolio.



Developed a work plan and advocacy message for sensitization and advocacy on the reforms of the Almajiri system of education by the Kaduna State Government.

Highlights of our Achievements

2,729



Through the Ministry of Business, Innovation and Technology, in collaboration with Mafita, KDSG hosted twenty sessions of business clinics for 2,729 micro enterprises, especially those in the informal sector.

N75 billion



The KDSG worked with MSMEs in the State to access the MSME N75 billion Survival Fund, set up as an intervention by the Federal Government's Economic Sustainability Plan. This fund supported businesses to adapt to the new normal due to COVID-19.



3,910



APPEALS trained 3,910 women and youths in Kaduna State across the production, processing, and marketing of dairy, and poultry. Rice and tomato value chains in our period of review.



N200m



Constructed a children's home with standard rooms and sanitation facilities, three fully equipped classrooms, common areas, sports & recreational facilities, and provision for matrons and offices for social workers en-suite. All of these facilities were made disability friendly.

2,255



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7,673



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Highlights of our Achievements

136



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20

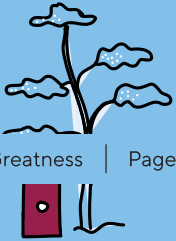
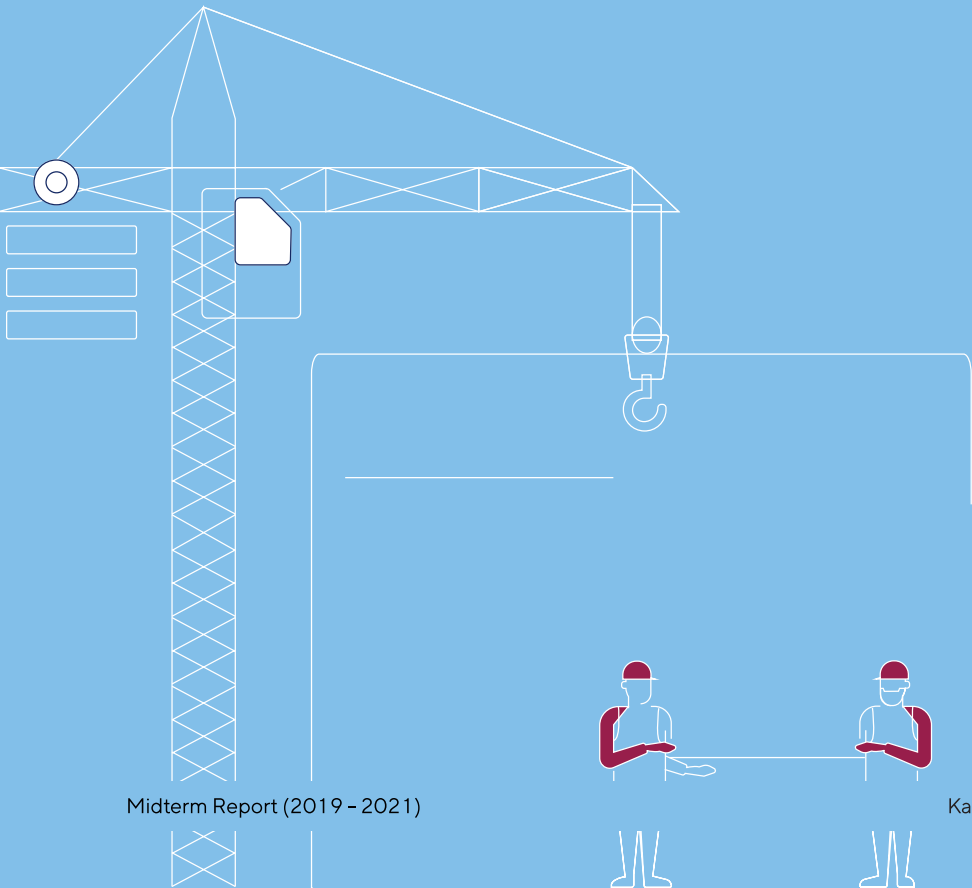


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Chapter 5



Chapter 5

Infrastructural Development



Since its inception, the Governor Nasir Ahmad El-Rufai administration prioritized Infrastructural Development. This is against the backdrop that it inherited inadequate and decaying infrastructure from previous administrations. The neglect of infrastructure was such that it became a joke among residents of the State, that if the late premier Ahmadu Bello who died in 1966 woke up from his grave, he will still recognize the State capital, Kaduna city.

Successive administrations not only failed to maintain existing infrastructure but also did not expand them to accommodate the growing population of the State. As a consequence, the once beautiful Kaduna city was turning into a ghetto.

The economic development of Kaduna and the well-being of the people required, among others, better infrastructure. Therefore, the Governor El-Rufai administration prioritized infrastructural development as a cornerstone of its push to *Make Kaduna Great Again*.

Kaduna State Urban Renewal Programme

The pace of infrastructural development gained new momentum in the second term of the El-Rufai government. This entailed both maintenance and expansion of infrastructure across the 23 Local Government Areas (LGAs) in the State. In particular, the three major cities in the State, namely, Kaduna, Zaria, and Kafanchan, are prioritized as the nodes for infrastructural development

in the second term of the Governor El-Rufai administration. Consequently, it launched the Urban Renewal Programme in 2019 to focus on building, and expanding roads and bridges, constructing shopping malls and neighborhood centers, rehabilitating schools and healthcare centers, as well as upgrading and expanding markets.

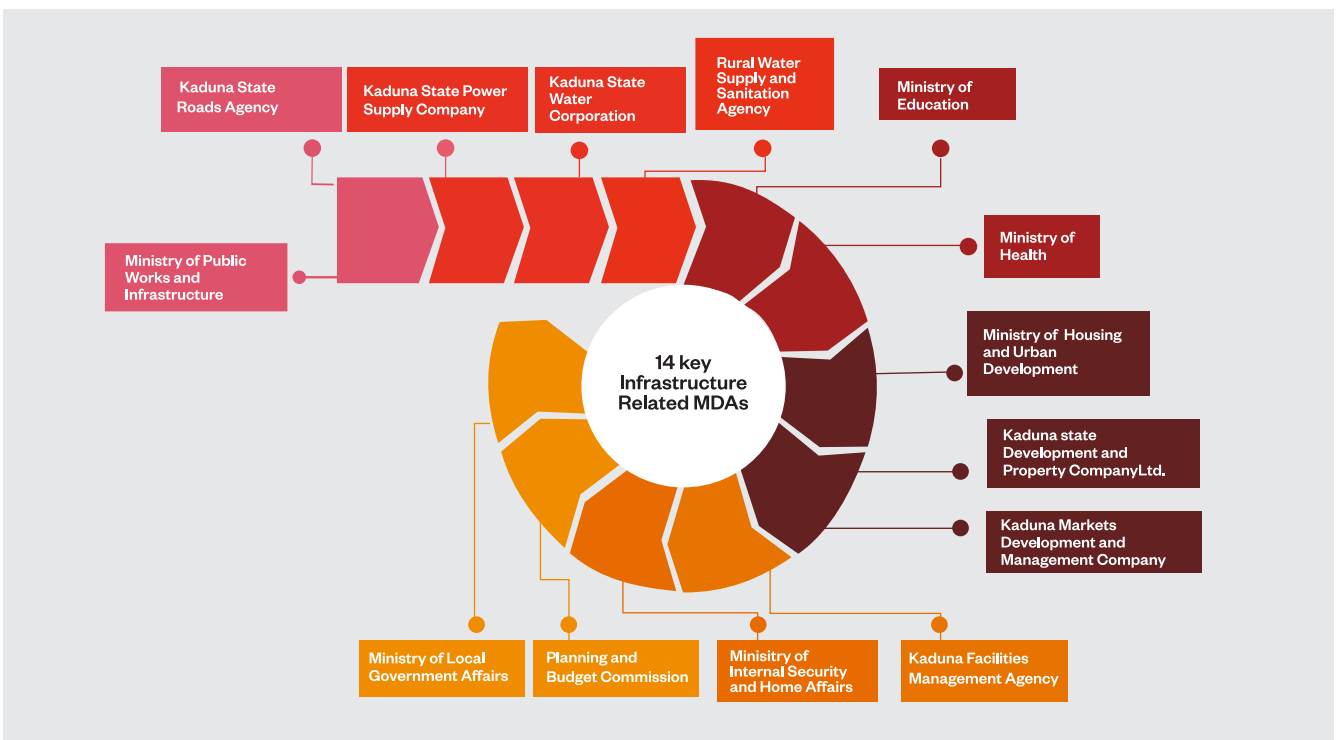
Key infrastructural projects were undertaken in the first half of the second tenure of the administration. These cuts across critical sectors such as Education, Health, Water Supply, Security, and Markets, among others, are at various stages of completion. Some of the projects are:

- i. Upgrading and equipping 255 Primary Healthcare Centers

- ii. The Urban Renewal Projects in Kaduna, Zaria, and Kafanchan.
- iii. Construction of 300-bed Specialist Hospital
- iv. Greater Kaduna Water Supply Project
- v. Development of Markets and Neighborhood Centers
- vi. Construction of Mass Housing
- vii. Construction and rehabilitation of public Primary and Secondary Schools.



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THE URBAN RENEWAL PROGRAMME: CREATING LIVEABLE CITIES

The Urban Renewal Programme is the first major attempt to revamp and expand infrastructure in the three major cities in Kaduna State and to improve the quality of life in the existing urban settlements.

The El-Rufai administration is addressing infrastructure deficits through large scale improvements of existing city areas to make the state an attractive place for living,

working, and recreation. The Urban Renewal Programme is focusing on the following:

- Road Expansion and Improvement,
- Streetlights and Traffic Lights,
- Street Naming and House Numbering,
- Markets,
- Neighborhood Centers and Recreational Parks,
- Mass Housing,
- Improved Land Use,
- Urban Water Supply,
- Waste Management.

ROADS

Major roads were rehabilitated to meet the demands of traffic challenges amid the rapid growth of the urban population. The administration recognized that good roads would boost the economic development of the State, as well as reduce accidents, which in turn will reduce fatalities.

The Kaduna State Roads Agency (KADRA) oversees the construction, upgrading, maintenance, and rehabilitation of roads and bridges within the State. Appendix 4 provides details of all road projects of the Government. Some of the notable projects include the:

1. Saminaka – Rahama – Bauchi Boundary Road in Lere Local Government Area, a strategic 10km road linking Kaduna and Bauchi States with other neighboring States. After completion, it will shorten travel time and reduce the cost of transportation between the State and Bauchi State.
2. Dualization of Rabah Road by Arewa House to Nnamdi Azikiwe Express Bypass with an Overhead Bridge thereby enabling easier and ensuring quick access to the Rigasa
3. Construction of Kawo Flyover with three ground rotaries and an access road. This is one of the major bridges in the State. When completed and launched, it will lead to traffic decongestion that motorists suffer daily in the area.
4. Construction of Urban Shelter Road (Umaru Musa Yar'adua Way) to Patrick Yakowa Way. This is a 3.5km road that connects Millenium City to the Eastern Bypass.
5. Dualization of Kabala Costain to Aliyu Makama Road, Barnawa with a 275m Dual bridge, a 2.84km road that connects Kaduna South with Kaduna Metropolis. It is designed to help decongest the traffic at Stadium Roundabout.
6. Construction of FRCN Road (Opposite Federal Government College Gate) which connects Malali to College Road by Legislative Quarters, Unguwan Dosa, and it is linked to Rigasa Train Station Road.

Train Station. It should be noted that each day hundreds of passengers travel to and from Abuja through trains.



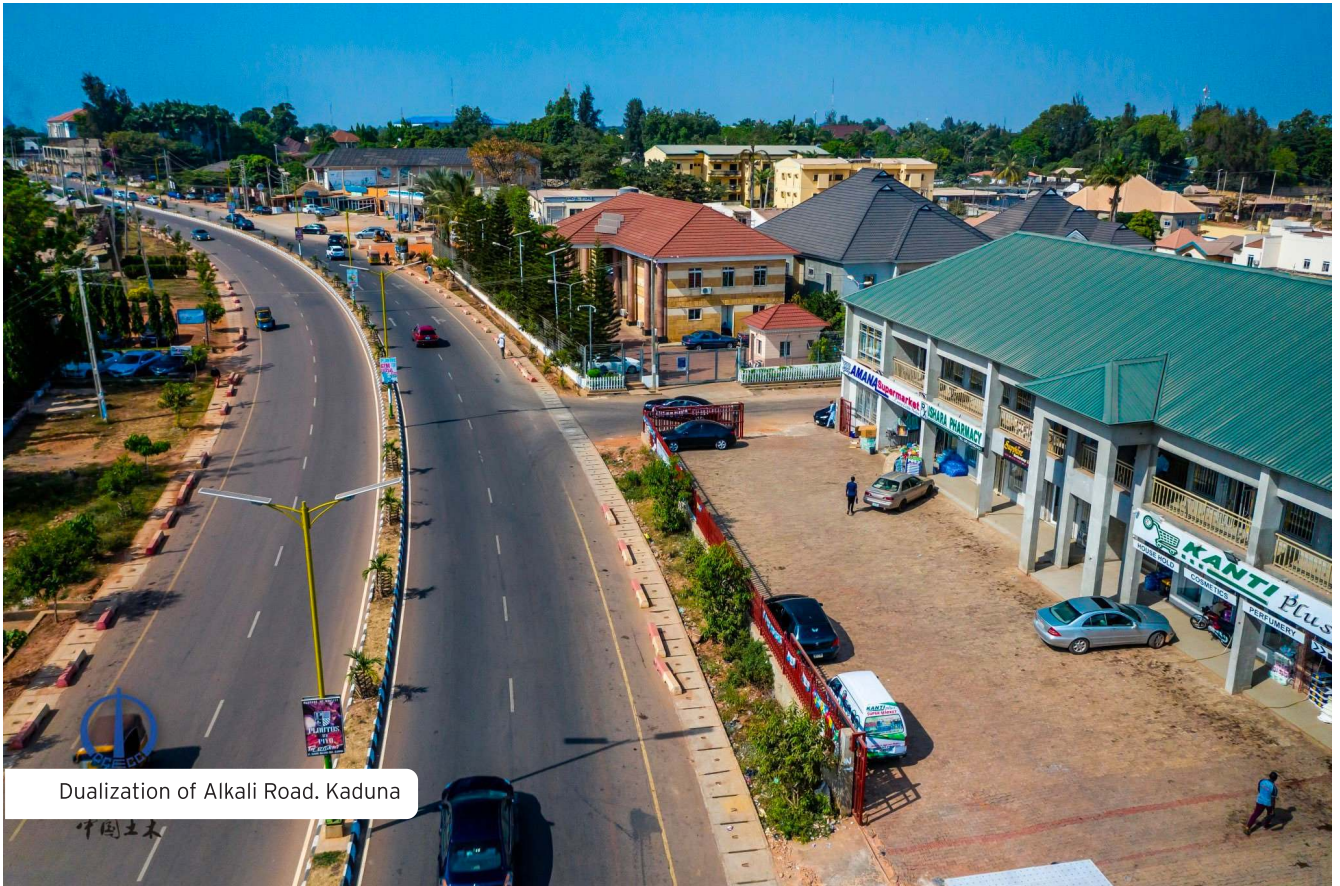
Rabah Road bridge in construction



Kawo Bridge before reconstruction. This bridge was constructed in 2006.



Kawo bridge being reconstructed, which will be completed in December 2021



Dualization of Alkali Road. Kaduna

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Racecourse Road, Murtala Muhammed Square, Night View



Old Leventise Roundabout



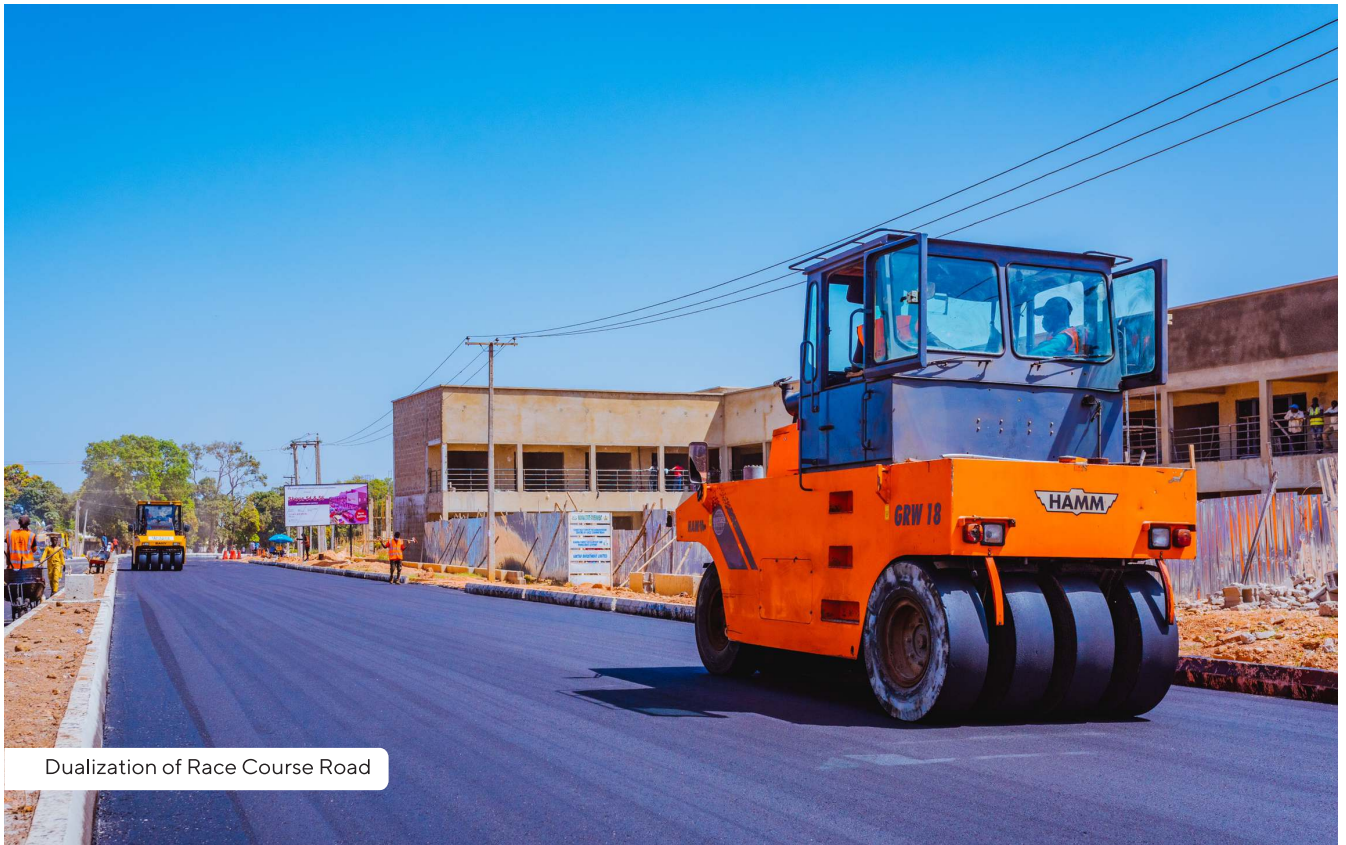
Governor El-Rufai inspecting the newly constructed Leventis Overhead and Under Bridge



Aerial view of the Newly Constructed Kawo Bridge.



Sokoto Road. Completed in February 2020



Dualization of Race Course Road



Pedestrian Bridge, Zaria Road, Kawo, Kaduna.

STREETLIGHTS AND TRAFFIC LIGHTS

In its second tenure, the administration increased the momentum of street lighting which it started in the first term. The street lighting programme is designed to ensure proper lighting up of the three major cities in the State, namely Kaduna metropolis, Zaria, and Kafanchan to enhance and improve

security in the state.

As an example, solar street lights are installed on every major street in the Kaduna metropolis. 28km has been covered with over 1000 poles in Kaduna metropolis, while in Zaria and Kafanchan, respectively 33km and 11km have been covered.



The street-lighting projects provide an additional layer of security and visibility for citizens and motorists. Previously, streetlights were regularly vandalized until the introduction of 80-watt integrated solar-powered streetlights in collaboration with Blue Camel Energy.

The streetlights are powered with lithium batteries positioned beneath the lamps which have no secondary value thus preventing theft. They also have sturdier bases which have reduced the incidents of poles being knocked down by vehicles. The Government signed a Service Level Agreement with a Kaduna-based solar energy company, Blue Camel Energy to

maintain and repair streetlights.

This company has expanded and is creating hundreds of jobs for residents of the State. When a streetlight is knocked down by a motorist, KASTELEA is empowered to seize a vehicle until the motorist has paid for the repair and replacement of the streetlight.

In addition, as part of the Urban Renewal Programme, the administration has installed traffic lights at major road intersections. This has not only contributed to the free flow of traffic but also reduced the number of accidents in the State.

PEDESTRIAN BRIDGES AND MEDIAN SEPARATORS

Four pedestrian bridges were constructed on Ali Akilu Road in Kaduna Metropolis. The road was equipped with median separators which have compelled pedestrians to use the pedestrian bridges leading to a decrease in reported cases of hit and run

accidents.

MARKETS

Through Public-Private-Partnerships (PPP), the reconstruction of over 10 markets is ongoing in Kaduna and Zaria. A new market has also been built in Kasuwan Magani. Appendix 5 provides details of



NEIGHBORHOOD CENTERS

Neighborhood centers support small-scale economic activities, including pharmaceutical services, playgrounds, sporting facilities and car wash facilities.

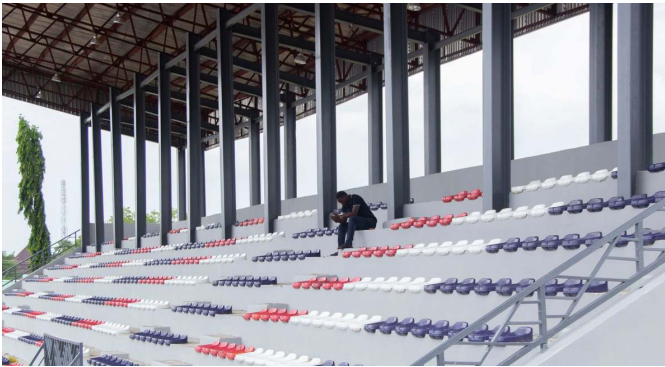


Neighborhood centers on Racecourse Road

MURTALASQUARE

The administration embarked on the remodeling of Murtala Square into a world-class facility. It entailed the conversion of Yar'adua indoor sports hall to a befitting conference hall, conversion of a pavilion to a

boutique hotel and tech hub, conversion of the Taekwondo Hall to an indoor sports hall, construction of a club house and other infrastructural upgrades. Appendix 5 provides the details of this project.



Umaru Musa Yar'adua Hall at Murtala Square



GALAXY MALL

Upon completion, Kaduna Galaxy Mall & Galleria will house one (1) anchor tenant, cinemas, six (6) restaurants, 48-line shops tenant and has a 360-parking capacity.

The project is currently at 70% completion and is expected to be completed in December 2021. Appendix 2 provides detail of this project.

HOUSING

One of the basic needs of human beings is shelter. Cognizant of this, the administration is increasing the housing stocks in the State. The Government dedicated over N3 billion for the construction of 624 housing units at four sites in the three senatorial zones for inclusivity.

These houses are at various levels of completion with the units located at Rigasa and Unguwan Tanko already being allocated to pre-qualified beneficiaries who have the option of mortgage financing through the State's primary mortgage partners at a favorable single digit rate of 7.5% over a long-term period of up to 25 years. Appendix 7 provides details of social housing projects.

The administration recognizes that government alone cannot meet the housing needs of residents of the State. Consequently, it entered into Private-Public-Partnerships

with private sector developers to build mass housing. Some of the mass housing projects being undertaken in the period covered in this report are as follows:

- Triple A Housing Estate, Kamazou
- Repidacc Housing Estate, Millennium City
- Rhyeno Housing Estate, Millennium City
- Kaduna Family Homes Housing Estate, Millennium City
- Nuru Siraj Housing Estate, Millennium City
- Tajaye Housing Estate, Millennium City
- FDIC Housing Estate, Millennium City
- Uhmimi Housing Estate, Millennium City
- New Cruise Housing Estate, Millennium City



Housing Units at Rigasa

CONSTRUCTION OF TRAILER PARKS

One of the development challenges inherited by the administration of Governor El-Rufai is trailers parking on the roadside. This unregulated parking has been a menace in the state, especially to motorists.

They caused accidents (some leading to fatalities), gridlocks/terrific congestion on the road, harbored criminals and were sites of various vices, including drugs and prostitution).



Before the construction of the Trailer Park

The El-Rufai administration is determined to end this illegal trailer parking and the menace it poses to motorists. Consequently, the KDSG embarked on the construction of two trailer parks sited at Maraban Jos and Tafa.

The completion rates of pavements are respectively at 100% and 85%. The Maraban Jos Trailer Park is already being utilized, and is helping to decongest the road. Trailer drivers pay a fee to use the park thus contributing to the revenue of the

State. When completed, each of the parks will be equipped with facilities such as a travelers' inn, administrative blocks, food courts, dormitories, fire station, among others.

The trailer park at Maraban Jos has a capacity of 500 heavy vehicles while the trailer park at Maraban Jos has a capacity of 300 heavy trucks. The government is in negotiation with private operators to run the two trailer parks.



Trailer Park at Maraban Jos

WATER SUPPLY

Water is critical to human welfare and quality of life, and its availability in reliable and safe quantities helps economic and commercial activities. In addition, potable water contributes to better health outcomes through a reduction in water borne diseases.

The Governor Nasir Ahmad El-Rufai administration is committed to improving residents' access to affordable water, sanitation, and hygiene (WASH). Access to clean water reduces the risk and spread of waterborne diseases, and promotes hygiene and good health, especially for women and children. Towards this end, the KDSG through RUWASSA has achieved the following:

Rural Water Supply, Sanitation, and Hygiene

In 2019, the Kaduna State Rural Water Supply Agency (RUWASSA) embarked on a number of projects that quickened the pace toward attaining hygienic environments and clean water in several communities across Kaduna State. Specifically, in the area of clean water provision, the agency delivered 40 hand pumped boreholes (HPBH) and 12 solar powered boreholes (SPBH) in 2019. To promote habits that help to sustain hygienic environments; 26 VIP latrines (52 blocks in total) were provided in schools and Primary Healthcare Centers. As of August 2019, more than 160 schools and 200 Primary Healthcare Centers (PHC) were supported with toilet facilities in the campaign to discourage open defecation.

Within the same period, 4,614 volunteer hygiene promoters were trained in Open-Defecation Free (ODF) communities, with over 550,000 people, including men and women, participating in the first phase of the hygiene promotion. This campaign delivered an impressive result, with over 1,112 schools practicing supervised group hand washing, and at least 797 schools effectively utilizing available WASH facilities.

In the same year 2019, RUWASSA advanced access to clean water, with close to 2 million people in SHAWN Local Government Areas (LGA) having improved water supply while 131,759 households in SHAWN LGAs have access to an improved water point within 500 meters.

Indeed, Kaduna State pushed the boundary in 2019 as a state that invested and judiciously applied resources in the WASH sector, which enabled the state to exceed, for the first time, the national average in some key indices in the WASH sector as indicated in the WASH NORM report compiled by the Federal Government, National Bureau of Statistics and UNICEF.

In 2020, KADRUWASSA delivered 5,910 new water points, 1.417 million liters of new storage capacity with 211 kilometers of reticulation constructed across Kaduna State. Furthermore, 111 VIP toilets with 333 gender sensitive compartments that include 111 compartments uniquely designed and engineered for the disabled. RUWASSA, in 2021, leveraged the integration of ICT solutions to enhance the delivery and sustainability of WASH facilities for households, communities, institutions and public places. There is also a strong commitment to maintaining systematic management, sustainability, and functionality of already deployed water and sanitation infrastructure across the 23 LGAs of the State through the Village Level Operation Maintenance (VLOM) concept.

271 Local Area Mechanics were trained and empowered with free toolkits to improve the LGAs and rural community's artisan's capacity to operate and sustainably manage their water facilities.

Sanitation, Hygiene and Water in Nigeria (SHAWN II) Projects

SHAWN II is a developmental project assisted by UNICEF and the UK's Foreign, Commonwealth and Development Office (FCDO) to support and augment the effort of sub-national governments in providing



The Governor Nasir Ahmad El-Rufai administration is committed to improving residents' access to affordable water, sanitation, and hygiene (WASH).



271 Local Area Mechanics were trained and empowered with free toolkits to improve the LGAs and rural community's artisan's capacity to operate and sustainably manage their water facilities.

safe and accessible water supply and sanitation. In 2021, Kaduna State recorded remarkable success in the implementation of SHAWN II in the 22 selected LGAs covering 13,273 communities with a total population of 8,635,175.

In the first half of 2020, the state had 1,132 improved water points with water safety plans developed and implemented to improve and protect water quality at source. In the same period, the administration recorded 56 improved water points that are functioning within SHAWN project areas. There were significant improvements in water sources and sanitation, especially in schools.

Kaduna State recorded high performance in the SHAWN II Project in 22 LGAs within the years under review, consequent upon which the state was granted an extension of the program beyond 2020 through the consistent effort and support of the State Government on Water and Sanitation and Hygiene (WASH) sector in the state.

In the years under review, Kaduna State recorded remarkable success in the implementation of SHAWN II with a total of 1,028 projects, namely: 731 projects for Community Hand Pump Boreholes (HPBH) with 581 completed and 150 ongoing with a 79.48% completion rate.

The construction of 129 solar motorized boreholes (SMBH) with 104 completed and 25 ongoing at 80.29% completion rate.

These are in addition to 168 projects for Ventilated Improved Pit Latrine (VIP) with 147 completed and 21 ongoing representing 87.50%.

Out of the total of 1,028 projects, 832 have been completed while 196 are ongoing representing an average performance of 80.93% for all projects of the Agency in 2021, while ongoing projects represented 19.07%.

Open-Defecation Free (ODF) Status

The cumulative effects of the administration's efforts since the inception of the SHAWN II program to provide toilet facilities, especially the latrines that were made available in schools and Primary Healthcare Centres (PHC), yielded a positive result in 2020 when the State was awarded its first Open Defecation Free (ODF) certification by the Federal Ministry of Water Resources and other global bodies.

The success story continued in the pursuit of the stated targets for the 2021 operational year to achieve the goal of making Kaduna State one of the country's first ODF states. In the first quarter of 2021, the ODF target was achieved in 3 local government areas: Kudan, Giwa, and Kaura.



In 2021, Kaduna State recorded remarkable success in the implementation of SHAWN II in the 22 selected LGAs covering 13,273 communities with a total population of 8,635,175.



The success story continued in the pursuit of the stated targets for the 2021 operational year to achieve the goal of making Kaduna State one of the country's first ODF states.

Table 8: ODS Status

S/N	Achievements	As at May 2021
1.	Number of LGA-wide ODF local governments	3 (Jaba, Kaura and Giwa LGAs)
2.	Number of ODF-certified communities	4,059
3.	Number of LGAs certified and are waiting for validation by the National Task Group on Sanitation (NTGS)	5 (Kudan, Kachia, Jema'a, Kauru & Soba)
4.	Number of triggered communities under the CLTS Programme	5,697
5.	Number WASHCOMs established in communities	79,515 members in 4,933 communities
6.	Number of People living in ODF certified communities	1,920,852

Highlights of our Achievements

2 million

In year 2019, RUWASSA advanced access to clean water, with close to 2 million people in SHAWN Local Government Areas (LGA) having improved water supply while 131,759 households in SHAWN LGAs have access to an improved water point within 500 meters.



196

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79.48%

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Solar-powered boreholes



Hand pump boreholes



Gender sensitive laterines



Exterior view of public toilets

Zaria Water Supply Expansion and Sanitation Project

The Zaria Water Supply Expansion and Sanitation Project done in partnership with the Federal Government, African Development Bank (AfDB), and the Islamic Development Bank (IsDB) aims to end water scarcity in the city by restoring water supply after three decades of lack of access to potable water. The development objective of the Zaria Water Project is to improve access to sustainable potable water supply services in Zaria metropolis and its environs.

The project comprised the construction of Galma Dam with a capacity of 181.6 mm³, a 150MLD water treatment plant, construction of transformation “mains”, construction of 10 reservoirs with a combined capacity of 44 million litres, rehabilitation of 643 kilometres pipeline networks, 73 kilometres of transmission pipelines and construction of new distribution lines. The Zaria Water Plant is proposed to be extended to Soba and Maigana. Other objectives of the project are:

- I. To improve access to safe water supply by residents.
- ii. To improve sanitation and personal hygienic practices in schools, health centers, and other public spaces like markets and motor parks.
- iii. To improve service provision of the Kaduna State Government.

Activities of the project include the extension of Water Supply within Kafanchan, construction of the Pontoon Intake System at Kaduna South Water Treatment Plant, and connection of Low-Income households to water supply in Zaria and Sabon Gari. The project has achieved the following:

- I. 14,000 Low-Income Household Connections (LIHSS) in Zaria and Sabon Gari have been completed.
- ii. Sanitation facilities in schools and public spaces have been completed and handed over to beneficiaries. 600 units of toilets were

built.

- iii. Access to potable water supply at Kindaza Street, Danlami Maude Road, and Bala Dauke Road.
- iv. Provision of steady water supply to Kakuri and Makera, Kachia Road, Television Road, Tudun Wada, and Unguwan Muazu.

The Greater Kaduna Water and Sanitation Expansion Project

In collaboration with the Federal Government, the KDSG is designing the Greater Kaduna Water and Sanitation Expansion Project. The review of the detailed Engineering Design and the Environmental & Social Impact Assessment Study for the Greater Kaduna Water Supply Expansion Project is ongoing. The plant will generate 250MW of electricity and increase water supply output, through a 300mld water treatment plant.

Other achievements in improving water supply across the State are as follows:

- I. Rehabilitation and extension of pipeline network across the state (covered over 45Km);
- ii. Rehabilitation and retrofitting of Kafanchan and Kagoro Water Treatment Plants.
- iii. Rehabilitation and retrofitting of Birnin Gwari, Ikara, Kaduna North Water Treatment Plants.
- iv. Successfully conducted a stakeholders' engagement session on the revitalization of the WASH sector in Kaduna State.
- v. Procurement and supply of 2,090 metric tonnes of alum.
- vi. Procurement and supply of 1,905 tins (45KG) of HTH.
- vii. Technical assessment of Dams in Kaduna State.
- viii. Rehabilitation of 10 prioritized dams across the State is ongoing; and
- ix. Awarded contract for Consultancy Services for the Review of both the Detailed Engineering Design and the Environmental and Social Impact Assessment Study for the Greater Kaduna Water Supply Expansion Project.



The plant will generate 250MW of electricity and increase water supply output, through a 300mld water treatment plant.



The Zaria Water Supply Expansion and Sanitation Project done in partnership with the Federal Government, African Development Bank (AfDB), and the Islamic Development Bank (IsDB) aims to end water scarcity in the city by restoring water supply after three decades of lack of access to potable water.



Zaria water treatment plant and Dam



Zaria water treatment plant and Dam

The government is partnering with the Islamic Development (IDB) and African Development Bank (AfDB). Additionally, in collaboration with the Federal Government, the KDSG is designing the Greater Kaduna Water and Sanitation Expansion Project, a 300MLD Water Treatment Plant.



Zaria water treatment plant and Dam

Facility Management: The Refurbishment and Maintenance of Public Buildings

The administration awarded contracts for renovation/repairs of a number public buildings in the State. These include palaces of traditional rulers, the Lord

Lugard House, a heritage site that now houses the State House of Assembly, the Hassan Katsina House, which accommodates the offices of the Secretary to the Government and the Head of Service.



Expansion of the Lugard House/Kaduna State House of Assembly



Expansion of the Lugard House/Kaduna State House of Assembly

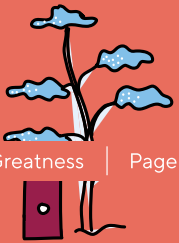
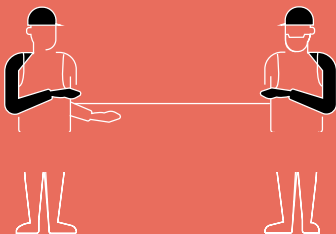
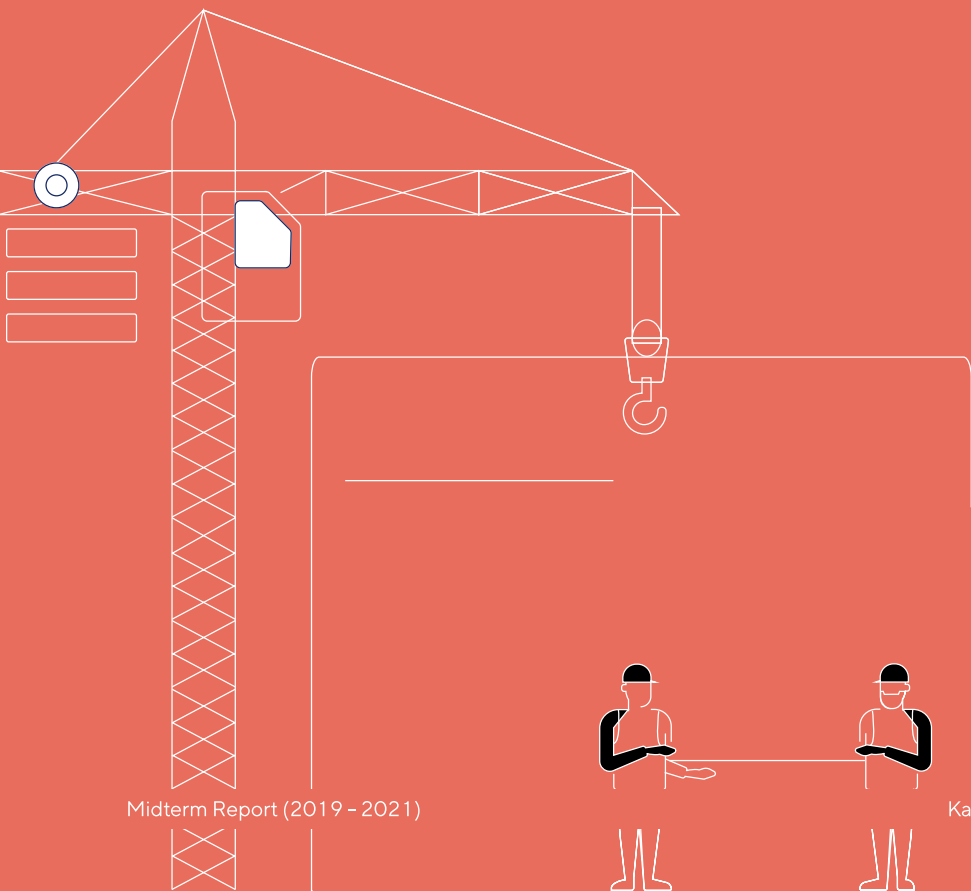


Renovated Kaduna State Media Corporation



300 Capacity Bed

Chapter 6



Chapter 6

Peace, Security, and Justice



Peace and Security

Kaduna State faces several security challenges such as increases in insurgents' activities, sectarian and community violence, gender-based violence, armed robbery, kidnapping, cattle rustling, child abuse, and so on. Security challenges such as sectarian and community violence have long historical routes and continue to claim lives and cause the destruction of property. These hamper the social, economic and political development of the State.

Attempts by successive administrations to address the situation did not yield the desired outcomes due to

several factors, including poor policy implementation, and non-prosecution of perpetrators of communal and religious violence.

Banditry, kidnapping, and cattle rustling are serious challenges in the State.

These are in addition to sporadic communal clashes which are exacerbated by criminal activities. The most affected communities include Birnin Gwari, Igabi, Giwa, Chikun, Zangon Kataf, Kuru, Kajuru, and Kachia Local Government Areas.

Insecurity has also hampered farming activities in some areas of the State. The sporadic attacks by bandits have prevented many farmers from tending their fields, for

fear of being attacked or kidnapped. It has reversed the trend of bumper harvests the state has recorded in recent years. This has contributed to the problem of food shortages not only in the State but in the country at large.

The following factors have contributed to insecurity in the State:

- Provision of protective cover by some communities to the members of their ethnic group who perpetrate heinous crimes like banditry, thuggery, kidnapping, and so forth.
- Widespread politicization and ethnicization of insecurity in the State to achieve a political agenda or gain cheap popularity.
- Usurpation of the mandates of elected representatives and traditional institutions by non-state actors for narrow interests.
- Deliberate and malicious media campaigns undermined security and the fragile peace in the State.
- Widespread fake news on social media, which have resulted in the escalation of hate speech.
- Manipulation of religion as a tool of division.
- Informants, provide important and tangible information to criminals.
- Rampaging deviants on all sides of major divides, conducting criminality, which becomes a platform for killings and counter-killings.
- The rising problem of drug abuse.

KADUNA STATE GOVERNMENT'S EFFORTS

The State Government took deliberate measures and deployed various strategies to address the security challenges in the State. Notable among these are:

- Strong collaboration with Federal Security Agencies in the State.
- Collaboration and coordination with neighbouring States on measures to combat insecurity.
- Procurement and deployment of drones.

- Creation of Safe City, Command and Control Centre, etc. by the
- Ministry of Internal Security and Home Affairs.
- Strengthening the human intelligence gathering networks in critical areas.
- Supporting the federal security agencies, especially in terms of reinforcements and logistics.
- Empowering the Kaduna State Peace Commission to engage communities and encourage them toward a peaceful resolution of differences.
- Collection of data and publication of quarterly of crime and insecurity in the State.
- Supporting strong responses to areas considered as main flashpoints in the State. These include:

Kaduna – Birnin Gwari Road: enclaves in Birnin Gwari/Giwa/Igabi/Zaria Axis serve as hideouts of escaping bandits displaced by security personnel from neighboring states. The KDSG has mounted security responses to further dislodge the bandits. The Nigerian Army and Mobile Policy have stationed troops in strategic locations to enable prompt response to security emergencies around Zaia, Soba, Sabon Gari, Kubau, Ikara and Kudan LGAs.

Furthermore, operatives have been deployed in Falgore Forest. The KDSG and the military have also put in place a strong surveillance team of troops to ensure the security of lives and properties around Birnin Gwari and Chikun LGAs. This is reinforced by the technical support of the DSS who mobilize and provide intelligence.

Offensives by the Nigerian Air Force: the NAF has sustained the execution of armed reconnaissance and air strikes in recent months. Scores of bandits were neutralized, and their camps dislodged.

Kaduna – Abuja Road: Air operations have succeeded in neutralizing bandits in the



Security challenges such as sectarian and community violence have long historical routes and continue to claim lives and cause the destruction of property.



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forests of Kachia, Kajuru, Chikun and Kagarko LGAs, as well as in forests around the border with Niger State. Kaduna-Kachia-Kafanchan and other parts of Southern Kaduna were included.

Southern Kaduna General Area: Operations have been carried out in Kaura, Zangon Kataf, Sanga, Jema'a and Kuru LGAs.

Kaduna Airport Road: the KDSG in collaboration with the Nigerian Army, the Nigerian Police, and other security outfits coordinated surveillance around the Airport. A detachment of the Nigerian Army was stationed at Kutungare to further secure the Kaduna Airport access road, the NDA and the adjoining communities inhabiting the surrounding area.

Legislative Matters

Laws are important elements of institutional arrangements that strengthen the capacity of the State and regulate the activities of people, businesses, community groups, civil society, etc. Without laws, there will be chaos in society. Cognizant of this, the Kaduna State Government enacted several laws.

They include the following.

Laws passed in 2019:

1. **KADUNA STATE LIQUOR LAW, 2019:** The law makes provision for the regulation of storage, distribution, marketing and sale of liquor and spirits.
2. **BURIALS LAW, 2019:** The law regulates the burial of persons whose death are registrable and of still-born children whose death would have been registrable. The law prohibits the burial of persons in residential houses in urban areas in the State and requires Local governments to appropriate funds for the establishment, staffing, and maintenance of burial grounds.
3. **KADUNA STATE REGISTRATION OF BUSINESS PREMISES LAW, 2019:** The law established a registry to be

domiciled in the Ministry of Business, Innovation and Technology (MBIT) to register the particulars of business premises in Kaduna State.

4. **FISHERIES LAW, 2019:** The law is to prohibit illegal methods of fishing and avail the opportunity to engage in fishery to only licensed individuals. It also provides and regulates the methods of preserving fishes in addition to regulating the construction and operation of dams and reservoirs.
5. **FORESTRY LAW, 2019:** The law makes provision for the conservation, management, and effective use of forest as well as the declaration of forest reserves and control of forests.
6. **KADUNA STATE RELIGIOUS PREACHING (REGULATION) LAW, 2019:** The law is to regulate religious activities in the State to promote religious harmony and peaceful coexistence among residents of the State.
7. **KASHIM IBRAHIM FELLOWSHIP, 2019:** The law established the Kashim Ibrahim Fellowship Programme which has the objective of developing and nurturing leadership abilities in young people. It also has the objective of imparting knowledge and broadening the horizon of fellows in principle and application of leadership in addition to being exposed to national and global leaders in public and private sectors.
8. **JOINT ACCOUNT ALLOCATION COMMITTEE LAW (JAAC), 2019:** The law established the State Joint Local Government Account Allocation Committee. The committee ensures that allocations made to local government councils are promptly paid into the State Joint Account and that such funds are distributed in accordance with the provisions of the Constitution of the Federal Republic of Nigeria 1999 (as amended).

Laws passed in 2020:

1. **KADUNA STATE PUBLIC SERVICE LAW, 2020:** The purpose of this Law is to provide a uniform law for the public



A detachment of the Nigerian Army was stationed at Kutungare to further secure the Kaduna Airport access road, the NDA and the adjoining communities inhabiting the surrounding area.



Laws are important elements of institutional arrangements that strengthen the capacity of the State and regulate the activities of people, businesses, community groups, civil society, etc.

service in the State.

2. **KADUNA STATE PRIMARY HEALTH CARE BOARD LAW, 2020:** The purpose of this Law is:
 - i. to fast track the development and operations of Primary Health Care System by bringing "Primary Health Care Under One Roof"
 - ii. ensure equitable distribution, adequate maintenance of primary health care facilities and effective access to services
 - iii. work with other relevant bodies to facilitate the implementation of the National Health Policy.
3. **PENSION AND GRATUITY (GOVERNOR AND DEPUTY GOVERNOR) AMENDMENT LAW, 2020:** The purpose of this Law is to make provision for death benefits in the event of death of Governor or Deputy Governor while in office.
4. **KADUNA STATE TAX (CODIFICATION AND CONSOLIDATION) LAW, 2020:** The purpose of this Law is to codify and consolidate various laws relating to taxes, levies, revenues in the State and for matters incidental thereto. The Law also established the Kaduna State Internal Revenue Service (KADIRS).
5. **KADUNA STATE AGENCY FOR COMMUNITY AND SOCIAL DEVELOPMENT LAW, 2020:** The purpose of this Law is to establish the Kaduna State Community and Social Development Agency Law, 2020. The function of the Agency includes formulating policies and strategies for the effective implementation of projects geared toward poverty reduction and community development in Kaduna State.
6. **PENAL CODE (AMENDMENT) LAW, 2020:** The purpose of the law is to amend Section 258 of the Penal Code Law No. 5 of 2017 to include "castration" and "salpingectomy" as punishment for rape. "Castration" means the removal of the testicles of a male person; and "Salpingectomy" means the removal of fallopian tubes.
7. **KADUNA STATE YOUTH CLUBS**

LAW, 2020: The law regulates and coordinates the activities of Youth clubs in Kaduna State.

Laws passed in 2021:

1. **KADUNA STATE RESIDENTS' REGISTRATION LAW, 2021:** The Law established the Kaduna State Residents Identity Management Agency to manage a database of all residents in Kaduna State. This is with a view to providing useful data for planning, security, social welfare, employment, financial services, housing, demography, education, health, and related matters.
2. **KADUNA STATE PILGRIMS' WELFARE AGENCY LAW, 2021:** The purpose of the Law is to provide for the establishment of a financially self-sustaining State Pilgrims Welfare Agency that co-ordinates issues relating to pilgrimage for both Christians and Muslims.
3. **KADUNA STATE MEDIA CORPORATION LAW, 2021:** The Law provides for the establishment of a corporation which is to provide a wide range of programming for the State that informs, enlightens, entertains and that serves all the people of Kaduna State.
4. **KADUNA STATE DISABILITY AFFAIRS BOARD LAW, 2021:** The purpose of this Law is to ensure that the interest of persons living with a disability is taken into consideration in all Government liaison policies, programmes, and activities.
5. **KADUNA STATE AUDIT LAW, 2021:** The purpose of the law is to provide for the Audit of Public Accounts of the State and Local Governments.
6. **KADUNA STATE ELECTORAL LAW, 2021:** The Law establishes the State Independent Electoral Commission (SIECOM) which has the power to organize, undertake and supervise all elections for offices of Local Government Chairman, Vice-Chairman, and councilors in the State.

7. **KADUNA CAPITAL TERRITORY AUTHORITY LAW, 2021:** The purpose of the Law is to establish the Kaduna Capital Territory Authority for the management of physical facilities and coordination of the delivery of social services for the Capital Territory and other matters connected therewith.
8. **ZARIA METROPOLITAN AUTHORITY LAW, 2021:** This Law established the Zaria Metropolitan Authority as a body headed by an Administrator/Commissioner. It has the function of central management of physical facilities and coordination of the delivery of social services for the Area and other matters connected therewith.
Amongst the functions of this Authority are powers and functions vested in MDAs and the Local Government which is delegated and to be exercised by the Authority within the areas more particularly described by the Schedule of the Law.
9. **KAFANCHAN MUNICIPAL AUTHORITY LAW, 2021:** This Law established the Kafanchan Municipal Authority as a body headed by an Administrator/Commissioner. It has the function of central management of physical facilities and coordination of the delivery of social services for the Area and other matters connected therewith.
10. **LOCAL GOVERNMENT LAW, 2021:** The law makes provisions for Local Government Administration in the State.
11. **TRADITIONAL INSTITUTIONS LAW, 2021:** the purpose of this law is to provide a comprehensive and consolidating legal framework for the preservation and protection of Traditional Institutions in the state.

Appendices



Appendix 1:

List the health sector technical working groups, aligned to SSHDP-II

Name of TWGs

- 1 Planning & Governance
- 2 Procurement Supply Management
- 3 Healthcare Financing
- 4 Human Resources for Health
- 5 Communicable and Non- Comm Disease
- 6 Essential Services, Blood & Blood Products
- 7 Advocacy, Communication and Social Mobilization



SSHDP II- Priority Areas

1. Leadership & Gov
2. Health Partnership
3. Health Infrastructure
4. Health Information
5. Research
6. Medicines, Vaccines and other Health Technologies & Supplies
7. Health Financing
8. Human Resources for Health
9. Communicable Diseases
10. Non- Comm Disease
11. Public Health Emergencies
12. General & Emergency Hospital Services
13. Comm. Participation
14. Health Promotion
15. Reproductive, Maternal, Newborn, Child, adolescent Health & Nutrition Services

Appendix 2: Health Sector Coordination Platforms

Table 8: Health Sector Coordination Platform

COORDINATION FORUM	HEADED BY	STAKEHOLDERS/MEMBERS	MEETING FREQUENCY
Departmental & Health Agencies Briefing with HC	Commissioner Health	MOH, All 8 Health Agencies	Monthly
Expanded management	Commissioner Health	MOH, All 8 Health Agencies	Quarterly
Health and Nutrition Strategic Area of HCDC	Commissioner Health	MOH, All 8 Health Agencies, MOA, MOLG, RUWASSA, MHS&SD, MOE, Kaduna State Rehabilitation Board	Weekly
Ministerial briefing with HE	Executive Governor	All Ministries, HE & his cabinet Members	Yearly
Task Force Meeting on PHC	Deputy Governor	MOH, SPHCB, Chairman of LGAs, Ips, CSOs	Quarterly
Emergency Operating Center (EOC)	Commissioner Health	MOH, All 8 Health Agencies, all Dev & IPs, SEMA, RUWASSA,	Weekly
State Oversight Committee on BHCPF	Commissioner Health	MOH, heads of health agencies, IPs, CSOs, NHIS, NPHCDA, PBC, MOF, reps of Major Programs (ANRIN, SOML, KADENAP), Community representative	Quarterly
Technical Working Groups	Commissioner Health	MOH, all 8 health Agencies, IPs, CSOs,	Monthly/Quarterly
Open Kadauna Forum	CSOs (KADMAM)	MOH, all 8 health agencies, IPs, CSOs, Media, State House of Assembly, Community representative	Quarterly

Appendix 3: Capital Programmes/Projects (2019 – 2020) and Project Implementation Status

S/ N	Programmes/Projects Title	Implementation			Remarks
		0-35%	36-75%	76-99%	
1.	Equipping of Dental Centre, Kaduna.			✓	
2.	Renovation/Equipping of Dental Centre, Zaria			✓	
3.	Renovation of General Hospital, Kachia			✓	
4.	Completion of Laboratory at Gen. Hospital, S/Tasha.			✓	
5.	Rehabilitation of Staff Quarters at Rural Hospital, Kaura.			✓	
6.	Rehabilitation of General Hospital, Zangon Kataf.		✓		
7.	Fencing of Rural Hospital, Kauru.	✓			
8.	Storm Damage at General Hospital, Ikara			✓	
9.	Burnt Classroom at College of Nursing, Pambegua.			✓	
10.	Construction of 60 Capacity Hall at Ministry of Health.			✓	
11.	Rehabilitation of General Hospital, Makarfi			✓	
12.	Procurement and Installation of 200KVA Transformer for Rural Hospital, Pambegua.		✓		
13.	Procurement of delivery beds for various hospitals across the state.		✓		
14.	Rehabilitation of Health office, Kachia		✓		
15.	Construction of Twin Theatre at General Hospital, Rigasa.		✓		
16.	Rehabilitation of General Hospital, Gwantu	✓			
17.	Construction of Twin Theatre at Rural Hospital, Turunku.			✓	

18.	Renovation of Rural Hospital, Idon.			✓	
19.	Renovation of Rural Hospital, Turunku.	✓			
20.	Renovation of Health Office, Ikara.		✓		
21.	Supply and Installation of 20KVA online inverter and Housing at Yusuf Dantsoho Memorial Hospital, T/Wada.			✓	
22.	Renovation of Rural Hospital, Kujama	✓			
23.	Construction of 300 capacity Auditorium at College of Nursing Pambegua.	✓			
24.	Rehabilitation of Female Hostels at College of Nursing Pambegua	✓			

Appendix 4: List of Roads constructed by the Government through Kaduna State Roads Agency (KADRA)

NAME OF PROJECTS	DISTANCE COVERED BETWEEN MAY 2019 - MAY 2021		
	TOTAL KILOMETERS OF ROAD	TOTAL COMPLETED	ONGOING
Dualization of Nnamdi Azikiwe – Rigasa Train Station link road including an underpass (5.95km)	5.95		5.95
Dualization of Rabah Road by Arewa House to Nnamdi Azikiwe Express Bypass with an Overhead Bridge. (3.7km)	3.7		3.7
Dualization of Kabala Costain to Aliyu Makama Road Barnawa with a 275m Dual bridge (2.84km)	2.84		2.84
Dualization Of Aliyu Makama Road to Television Road Junction (5,860m)	5.86		5.86
Dualization of Poly Road from Govt House Roundabout to Dutsenma Road via Kasuwan Barci Roundabout (2.9km).	2.9		2.9
Rehabilitation and Expansion of Govt House Roundabout to Nnamdi Azikwe Bypass via Gamagira Road (3.7km).	3.7		3.7
Completion of Nasarawa to Flour Mill Road (4km).	4.0		4.0
Dualization of Dutsenma Road to Poly Road via Shema Petroleum (2km).	2.0		2.0
Dualization of Yakubu Gowon Way-Barau Dikko Teaching Hospital-WAFF Road including an underpass at Leventis Roundabout (2.2km)	2.2		2.2
Dualization of Existing Rabah Road from Arewa House Junction to Water Board (4.2km).	4.2		4.2
Dualization of Arewa House to Nnamdi Azikiwe Spur to Lugard Hall Roundabout – (0.778km), Kaduna	0.778		0.778
Dualization of Shehu Laminu Road Ungwan Rimi from Total to Bamako Road (0.9km).	0.9		0.9
Dualization and Junction Improvement of WAFF Road from NEPA Roundabout to Essence Junction (2.5km).	2.5	2.5	
Dualization of existing Tafawa Balewa Way (2.51km)	2.51	2.51	
Dualization of Swimming Pool Road from Police Roundabout to Almanar Mosque (2.3km)	2.3	2.3	
Dualization and Junction Improvement of Existing Racecourse Road from Independence Way leading to Tafawa Balewa Way (1.2km)	1.2	1.2	
Dualization of Alkali Road with Road Furniture (1km)	1.0	1.0	
Rehabilitation and Expansion of Kinshasa Road Ungwan Rimi (1.6)	1.6	1.6	
Dualization of Katuru Road (from Isa Kaita to Rabah Road) and Sultan Road/Isa Kaita Road Junction Improvement (0.6km)	0.6	0.6	
Construction of Urban Shelter Road (Umaru Musa Yar’adua Way) to Patrick Yakowa Way (3.5km)	3.5	3.5	
Completion of dualized Umaru Musa Yar’adua Way to Eastern Bypass (5.73km)	5.73	5.73	

Dualization of Road from Kaduna - Zaria Express way to KASU Permanent Site to College Road Ungwan Dosa	5.19		5.19
Construction of Kawo Flyover Bridge with Three Ground Rotaries and Access Roads	0.832		0.832
Construction of Road from Total Filing Station U/Rimi - Bida Road - Yakubu Gowon Way	3.63		3.63
Construction of Gobarau Road by DPR Office Junction			
Dualization of Pan Drive Road	5.29		5.29
Dualization of Isa Kaita Road	4.133		4.133
Dualization of Sultan - Surame Road	2.87		2.87
Dualization of Katuru - Badarawa - College Road U/Dosa	1.83		1.83
Dualization of Road from Kaduna - Zaria Express way to KASU Permanent Site to Eastern Bypass	9.1		9.1
Construction of FRCN Road (Opposite FGC Gate) Malali to College Road by Lagislative Quarters U/Dosa	2.71		2.71
Zaria Urban Renewal Roads by Chamberlyn			
Dualization of Gaskiya Road to Agoro Junction with an Underpass and Single Span Bridge	3.525		3.525
Extension of Kaura Bakin Kasuwa Road – Kofar Gidan Bellon Gima & Kofar Gidan Bello Gima – Kusfa – Azaran Dabuwa	0.93	0.93	
Construction of Hanwa Runji A and B to Sokoto Road	2.2	2,2	
Constuction of Magume – Pampam Guava with Spur	1.12		1.12
Construction of Fada – Rimi Kwakwa – Panwaki – Kofar Jatau Road	2.59	2.59	
Construction of Bakin Kasuwa - Kauran Juli – Kofar Jatau – Marmara – Mabuga Shop	2.61		2.61
Construction of Gangare – Gidan Balarabe Kubau Road	0.8	0.8	
Nuhu Road	0.77		0.77
Alkali (Lawal Aliyu) Road	0.54		0.54
Layin Jibga Road	0.45		0.45
Layin Wawa Road	0.54		0.54
Mora Road	0.54		0.54
Na Matazu Road	0.4		0.4
Rimi Road	0.4		0.4
Tasha Road	0.36		0.36
Dualization of Kofar Kuyanbana – Gambo Sawaba – Kofar Gayan	1.85	1.85	
Construction of Circular Road with 2 Spurs on River Road and Kufena Road	1.05	1.05	
Construction of Queen Elizabeth Way	3.6	3.6	
Construction of Kofar Doka - Prison - Kofar Gidan Mallam Yaroti	3.0	3.0	
Construction of Hanwa Yangoro Road	2.43		2.43
Construction of Dogon Bauchi – Ungwan Godo to Hayin Fulani – Kakeyi (4.8km) And Bridge Across Galma River, Sabon Gari Lga	9.168		9.168
Construction of Kasuwan Da'a - Yan Sarki Biye - Mil Goma Junction along Sokoto Road Giwa LGA	8.625		8.625
Dualization of Wussa Danmagaji - Nagoyi to River Galma Bridge Road with Cloverleaf Interchange and Bridge at Kofar Doka	7.0		7.0
Bauchi Street	1.60		1.60
Sokoto Street	1.329		1.329

Zauru Road	1.435		1.435
Jema'a Street	1.23		1.23
Kastina Street	1.01		1.01
Adamawa Street	1.0		1.0
Magajiya Street	0.90		0.90
Bida Street	0.79		0.79
Dan Haya Street	0.92		0.92
Ibadan Street	0.79		0.79
Abuja Street	0.79		0.79
Kano Street	0.89		0.89
Zaria Street	0.70		0.70
Soba Street	0.61		0.61
Wamba Street	0.47		0.47
Hadejia Street	0.36		0.36
Funtua Street	0.29		0.29
Jos Street	0.36		0.36
Hospital road	0.975		0.975
Dualization and Expansion of Kafanchan Road from NEPA Roundabout to U/Rimi Bridge	9.48		9.48
Emir Palace Road	0.35		0.35
Completion of Kofan Gayan-Jos Road (Nagoyi)	1.55	1.55	
Construction of Access Road to Tomato Jos Road	4.6		4.6
Construction of Road through Grays to Village	2.1		2.1
Construction of Dual Carriageway Road At 300 Beds Hospital at Millennium City	0.4		0.4
Construction of Murtala Mohammed Road (Kabala West) from Nnamdi Azikwe Way and Access Roads in Nariya Community to Kwanar Bishara by Makarfi Road	11.1		11.1
Construction of road from Mando to Lokoja/Dangaladima road in Rigasa	9.26		9.26

Appendix 5: Markets and Neighbourhood Centers

S/N	Project	Description	Progress
1	Construction of Kasuwan Magani	Construction of 987 Shops including open shops, open stalls, meat dressing slabs, abattoir, and warehouses. The facilities will include a police post, clinic, banking hall and a fire service area. The market will also enjoy electricity and water supply.	100%
2	Construction of Kasuwan Dan Magaji	Construction of 1104 shops, abattoir, bank, shopping mall, clinic, warehouse, fire station, 302 open stalls, restaurant, and police station at Kasuwan Dan Magaji. It is also divided into clusters.	55%
3	Construction of Kawo Market	Construction of 2524 shops, 456 2x2 Linear A Shops, 784 of 2x2 Linear B Shops, 128 2x2 U Shaped Shops, 200 4x4 Closed Up Shops, 192 3x3 typical stores, 264 Type C	60%

		market stalls, 80 meat & poultry stalls.	
4	Construction of Sabon Gari Market	Construction of 3,309nr shops, 1,800nr small shops, 1,077nr medium shops, 48r large shops, administrative block, bank/ATM gallery, clinic, 4nr security posts, 355nr parking Lots, 4nr food courts, 7nr blocks of toilets, 2nr warehouses, 3nr waste disposal points at Sabo Gari Market.	65%
5	Construction of Kasuwan Bacci	Construction 3584 lockup shops and open stalls, with other complementary facilities like restaurants, fire service station, market administrative block, cold room, utility blocks, police station, toilets, bank and security post at Kasuwan Bacci.	65%
6	Construction of Barnawa Market	Construction of 352 lockup shops and open Stalls, with other complementary facilities like gate house, generator house, and a well landscaped area and parking lot at Barnawa Market.	25%
7	Construction of Amaru Market	Construction of 1296 units of 3sqm open stalls, 264 units of meat shops, 432 units each of 6sqm and 9sqm lockup shops, 120 units of warehouse and 14 blocks of toilets at Amaru Market.	10%
8	Construction of Unguwan Rimi Market	Construction of open stalls, lockup shops and warehouses at Unguwan Rimi Market.	30%
9	Construction of Kabalan Doki Market	Construction 120 units of 3sqm open stalls, 346 units of sops, 120 units each of 6sqm and 9sqm lockup shops, 109 vehicle capacity car park, food court and toilets.	20%
10	Construction of a car park at Sheikh Abubakar Gumi Market	Construction 450 car parks, lettable shops along the perimeter fence and police outpost at Sheikh Abubakar Gumi Market.	100%
11	GSM Village	Renovation of old KASUPDA building and construction of new blocks to serve as a hub for mobiles phone community.	100%
12	Construction of Galaxy Mall	Construction of Galaxy Mall Construction of Galaxy Mall and Galleria will provide for 1 major anchor tenant, 3 Cinemas, 6 Restaurants, 48-line shops and over 360 car parking bays. The mall is an open concept with continuous glazing forming shop fronts, allowing absolute and limitless alteration of the internal shop	70%

		sizes.	
13	Remodeling of Murtala Square	Remodeling the entire facility to a world-class sporting center with additional facilities for hospitality.	70%
14	Shops 54 Neighborhood Center	Construction of 33 number shops modern shops Neighborhood center. Over 200 number parking spaces, convenience, ATM House. Works include demolition of existing building and construction of new structure	100%
15	Shops 56 Neighborhood Center	Construction of 44 number shops modern shops Neighborhood center. Over 200 number Parking spaces, convenience, ATM House.	95%

Appendix 6: Public Buildings

S/N	Project	Description	Progress
1	300 Bed Specialist Hospital	Completion of 300 Bed Specialist Hospital & Specialist Contracts	72%
2	KSMC Building	Construction of block of studios at KSMC - Rabah Road, Kaduna	78%
3	Isolation Center	Infectious Disease Center at Mando	100%
4	Isolation Center	Additional facilities at infectious disease control at 136-bed Isolation Centre Mando, Kaduna	15%
5	Government Lodge, Zaria	Renovation of Government Lodge Z4, Zaria.	50%
6	Government Lodge, Kafanchan	Renovation of Government Lodge at Kafanchan.	40%
7	Kaduna State House of Assembly	Renovation and remodeling of Kaduna State House of Assembly	30%

Appendix 7: Housing

S/N	Project	Description	Progress
1	Rigasa Housing Units	Construction of Houses for Low Income Earners at Rigasa, Igabi LGA	80%
2	Unguwan Tanko Housing Units	Construction of Houses for Low Income Earners at Unguwan Tanko, Chikun LGA	35%
3	Zaria Housing Units	Construction of Houses for Low Income Earners at Zaria LGA	0%
4	Kafanchan Housing Units	Construction of Houses for Low Income Earners at Kafanchan LGA	0%

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